

2023年3月期 第4四半期 決算補足資料

FY2022 4Q Financial Result Supplementary Materials

目次	Index	P1
連結損益計算書	Consolidated income statement	P2
セグメント別売上・利益	Segment Results	P3
地域別売上・有形固定資産	Sales/Property, plant and equipment by Region	P4
自動車電池（国内）事業	Automotive Batteries (Japan)	P5
自動車電池（海外）事業	Automotive Batteries (Overseas)	P6
産業電池電源事業	Industrial Batteries and Power Supplies	P7
車載用リチウムイオン電池事業	Automotive Lithium-ion Batteries	P8
特殊電池およびその他事業	Specialized Batteries and Others	P9
営業利益増減要因（前年比較）	Factors for Operating Income Change (year-on-year comparison)	P10
その他補足資料	Other supplementary materials	P11

注：

Notes:

1. 四捨五入により、決算補足資料は「決算短信」「四半期報告書」などと異なる場合がございます。

These reference data may differ from "Earnings Report" or "Quarterly Report" due to rounding off.

2. 本資料は、当社グループの業績等についての一般的な情報提供を目的とするものです。

本書に含まれる予測、予想、計画その他の将来情報は、当社において利用可能な情報に基づく現時点における当社の認識又は判断に基づくものであり、実際の結果はこれらの情報と大きく異なることがあります。

また、当社は、本資料に記載された情報に変更又は更新があった場合にも、その内容を提供又は開示する義務を負うものではありません。

Although this material has been prepared with information believed to be correct, GS Yuasa Corporation does not guarantee the accuracy or the completeness of such information. Also, the information herein contains forward-looking statements regarding the Company's plans, outlooks, strategies and results for the future. All the forward-looking statements are based on judgments derived from information available to the Company at the time of release. Certain risks and uncertainties could cause the Company's actual results to differ materially from any projections presented herein.

3. 本資料は2023年6月29日に作成したものです。

This material was produced on June 29, 2023.

(億円、100 million yen)

連結損益計算書/Consolidated income statement		FY17	FY18	FY19	FY20	FY21												FY22										FY23	
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual												実績 Actual										予想 Forecast	
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11			
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full		
売上高	Net sales	4,110	4,131	3,956	3,865	955	997	1,951	1,180	3,131	1,190	2,370	4,321	1,114	1,238	2,352	1,397	3,749	1,429	2,825	5,177	2,400	5,200	2,400	5,200	2,600	5,800		
売上原価	Cost of sales	3,179	3,181	3,026	2,899	738	790	1,528	900	2,428	926	1,826	3,354	874	987	1,860	1,074	2,934	1,111	2,185	4,045	-	-	-	-	-	-		
売上総利益	Gross profit	931	950	929	966	216	207	423	280	704	264	544	968	241	251	492	323	815	318	641	1,132	-	-	-	-	-	-		
荷造運送費	Packing and transportation costs	104	103	100	104	-	-	54	-	-	-	61	115	-	-	57	-	-	-	66	123	-	-	-	-	-	-		
従業員給与及び賞与	Employees salaries and bonuses	193	194	196	205	-	-	109	-	-	-	111	221	-	-	121	-	-	-	123	244	-	-	-	-	-	-		
福利厚生費	Welfare expense	34	40	37	35	-	-	18	-	-	-	18	36	-	-	20	-	-	-	21	40	-	-	-	-	-	-		
退職給付費用	Retirement benefit liability	7	8	10	14	-	-	5	-	-	-	6	10	-	-	2	-	-	-	3	5	-	-	-	-	-	-		
不動産賃借料	Real estate rent	13	15	10	10	-	-	5	-	-	-	4	10	-	-	6	-	-	-	5	11	-	-	-	-	-	-		
減価償却費	Depreciation	33	33	32	32	-	-	17	-	-	-	13	30	-	-	14	-	-	-	19	33	-	-	-	-	-	-		
研究開発費	R&D expenses	53	57	72	80	-	-	47	-	-	-	46	93	-	-	51	-	-	-	54	105	-	-	-	-	-	-		
その他販管費	Other SG & A expenses	272	274	255	238	-	-	115	-	-	-	111	226	-	-	138	-	-	-	118	256	-	-	-	-	-	-		
販売費及び一般管理費	Selling, general and administrative expenses	711	723	712	718	184	187	371	193	565	177	370	741	205	205	410	215	625	193	408	817	-	-	-	-	-	-		
営業利益	Operating profit	219	227	217	248	32	20	52	87	139	88	174	227	36	47	82	108	190	125	233	315	75	280	75	280	80	330		
(営業利益率)	(Operating profit ratio)	5.3%	5.5%	5.5%	6.4%	3.4%	2.0%	2.7%	7.4%	4.4%	7.4%	7.4%	5.2%	3.2%	3.8%	3.5%	7.7%	5.1%	8.8%	8.2%	6.1%	3.1%	5.4%	3.1%	5.4%	3.1%	5.7%		
営業外収益	Non-operating income	15	42	37	46	14	9	23	14	37	3	17	40	14	5	19	-0	19	5	5	24	-	-	-	-	-	-		
営業外費用	Non-operating expenses	20	21	22	21	4	6	9	6	15	5	10	20	27	14	41	7	48	48	55	96	-	-	-	-	-	-		
経常利益	Ordinary profit	214	247	231	273	43	23	66	95	161	86	181	247	22	38	60	100	161	82	182	242	75	280	75	280	60	270		
特別利益	Extraordinary income	8	39	24	17	15	0	15	7	23	1	8	24	10	5	15	1	16	53	54	69	-	-	-	-	-	-		
特別損失	Extraordinary losses	14	34	22	41	6	11	17	57	74	5	61	78	1	2	3	2	5	35	37	40	-	-	-	-	-	-		
税金等調整前純利益	Profit before income taxes	208	252	233	248	52	12	64	46	110	83	128	192	31	41	72	100	172	100	199	271	-	-	-	-	-	-		
法人税等	Income taxes	54	81	66	101	12	8	21	29	49	17	46	67	13	19	32	25	57	29	54	86	-	-	-	-	-	-		
純利益	Profit	153	171	167	148	40	4	44	17	61	65	82	126	18	22	40	75	115	70	145	185	-	-	-	-	-	-		
非支配株主帰属純利益	Profit attributable to non-controlling interests	39	36	30	33	13	9	22	6	27	14	20	41	12	11	23	13	36	10	23	46	-	-	-	-	-	-		
親会社株主帰属純利益	Profit attributable to owners of parent	114	135	137	115	27	-5	22	11	33	51	63	85	6	11	17	61	78	61	122	139	25	120	25	120	15	140		
(純利益率)	(Profit attributable to owners of parent ratio)	2.8%	3.3%	3.5%	3.0%	2.8%	-0.5%	1.1%	1.0%	1.1%	4.3%	2.6%	2.0%	0.5%	0.9%	0.7%	4.4%	2.1%	4.3%	4.3%	2.7%	1.0%	2.3%	1.0%	2.3%	0.6%	2.4%		
のれん等償却前営業利益	Operating profit before amortization of goodwill	241	251	239	271	38	26	64	87	151	88	175	239	38	49	88	110	198	123	233	321	-	290	-	290	-	340		
(のれん等償却前営業利益率)	(Operating profit before amortization of goodwill ratio)	5.9%	6.1%	6.1%	7.0%	4.0%	2.6%	3.3%	7.4%	4.8%	7.4%	7.4%	5.5%	3.4%	4.0%	3.7%	7.9%	5.3%	8.6%	8.3%	6.2%	-	5.6%	-	5.6%	-	5.9%		
のれん等償却前親会社株主帰属純利益	Profit attributable to owners of parent before amortization of goodwill	139	160	159	135	32	0	32	11	43	52	63	95	9	14	22	64	86	58	122	144	-	130	-	130	-	150		
(のれん等償却前純利益率)	(Profit attributable to owners of parent before amortization of goodwill ratio)	3.4%	3.9%	4.0%	3.5%	3.3%	0.0%	1.6%	0.9%	1.4%	4.4%	2.7%	2.2%	0.8%	1.1%	0.9%	4.6%	2.3%	4.1%	4.3%	2.8%	-	2.5%	-	2.5%	-	2.6%		
前年比	Year-on year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20												FY22/FY21										FY23/FY22	
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual												実績 Actual										予想 Forecast	
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of May 12		As of May 11			
売上高	Net sales	114.3%	100.5%	95.8%	97.7%	125.0%	103.9%	113.2%	111.7%	112.6%	109.7%	110.7%	111.8%	116.7%	124.2%	120.6%	118.3%	119.7%	120.1%	119.2%	119.8%	123.0%	120.3%	123.0%	120.3%	90.5%	112.0%		
営業利益	Operating profit	94.9%	103.3%	95.7%	114.5%	320.4%	47.0%	98.7%	95.5%	96.7%	84.0%	89.3%	91.4%	111.2%	230.9%	157.4%	124.1%	136.6%	142.7%	133.5%	139.0%	143.5%	123.5%	143.5%	123.5%	97.3%	104.8%		
経常利益	Ordinary profit	94.9%	115.6%	93.5%	118.0%	251.2%	47.9%	101.1%	93.9%	96.7%	80.8%	87.2%	90.5%	52.6%	163.8%	91.6%	105.7%	99.9%	94.7%	100.5%	98.1%	114.2%	113.4%	114.2%	113.4%	99.8%	111.5%		
親会社株主帰属純利益	Profit attributable to owners of parent	93.6%	118.1%	101.1%	83.8%	-9929.6%	-320.3%	1824.0%	20.6%	59.1%	88.5%	55.2%	73.9%	22.8%	-232.3%	77.6%	537.8%	234.4%	118.7%	195.1%	164.4%	113.3%	141.7%	113.3%	141.7%	87.6%	100.5%		
のれん等償却前営業利益	Operating profit before amortization of goodwill	99.5%	104.1%	95.5%	113.1%	240.9%	53.1%	98.9%	90.2%	93.7%	80.0%	84.8%	88.1%	101.6%	190.9%	137.9%	126.6%	131.4%	139.8%	133.2%	134.5%	-	121.6%	-	121.6%	-	106.0%		
のれん等償却前親会社株主帰属純利益	Profit attributable to owners of parent before amortization of goodwill	101.4%	115.0%	99.7%	85.0%	609.4%	2.9%	261.9%	18.2%	59.2%	82.8%	51.2%	70.2%	27.3%	6830.0%	69.9%	581.9%	201.1%	111.4%	193.6%	152.0%	-	136.9%	-	136.9%	-	103.9%		

セグメント別売上・利益/Segment Results			FY17	FY18	FY19	FY20	FY21										FY22										FY23					
			実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual						実績 Actual						予想 Forecast				予想 Forecast					
			Full		Full		Full		Full		1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
			Full		Full		Full		Full		1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
自動車電池 (国内)	売 上 高	Automotive Batteries (Japan)	Net sales	892	915	881	836	178	174	352	236	588	227	463	815	177	200	377	255	631	247	501	878	-	920	-	880	-	940			
			営業利益	61	78	70	87	10	8	18	25	43	16	41	59	10	8	18	25	42	23	48	65	-	50	-	50	-	55			
			(営業利益率)	6.9%	8.5%	7.9%	10.4%	5.7%	4.4%	5.0%	10.6%	7.3%	7.1%	8.9%	7.2%	5.4%	4.0%	4.7%	9.7%	6.7%	9.4%	9.6%	7.5%	-	5.4%	-	5.7%	-	5.9%			
自動車電池 (海外)	売 上 高	Automotive Batteries (Overseas)	Net sales	1,856	1,771	1,621	1,653	447	428	876	504	1,380	487	992	1,867	600	619	1,218	651	1,869	604	1,255	2,473	-	2,360	-	2,400	-	2,520			
			営業利益	90	99	92	122	30	14	43	28	71	28	56	100	30	31	61	41	102	31	73	133	-	140	-	140	-	150			
			(営業利益率)	4.8%	5.6%	5.7%	7.4%	6.6%	3.2%	4.9%	5.5%	5.2%	5.8%	5.7%	5.3%	5.0%	5.0%	5.0%	6.3%	5.5%	5.2%	5.8%	5.4%	-	5.9%	-	5.8%	-	6.0%			
産業電池電源	売 上 高	Industrial Batteries and Power Supplies	Net sales	742	800	846	840	199	261	460	250	710	285	535	995	174	229	404	268	672	321	588	992	-	1,080	-	1,080	-	1,110			
			営業利益	74	78	92	69	-6	5	-2	22	20	37	59	58	-5	12	8	27	35	53	80	88	-	90	-	90	-	90			
			(営業利益率)	9.9%	9.8%	10.8%	8.2%	-3.1%	1.8%	-0.3%	8.8%	2.9%	13.1%	11.1%	5.8%	-2.6%	5.4%	1.9%	10.2%	5.2%	16.5%	13.7%	8.9%	-	8.3%	-	8.3%	-	8.1%			
車載用リチウムイオン電池	売 上 高	Automotive Lithium-ion Batteries	Net sales	448	456	423	360	89	95	184	148	332	144	292	476	124	150	273	179	452	201	380	654	-	700	-	690	-	1,030			
			営業利益	13	3	-17	-9	2	0	2	11	13	4	15	17	4	-2	2	8	10	10	18	20	-	10	-	10	-	40			
			(営業利益率)	2.9%	0.7%	-4.0%	-2.4%	1.8%	0.1%	0.9%	7.6%	3.9%	2.4%	5.1%	3.5%	3.1%	-1.3%	0.7%	4.4%	2.2%	5.0%	4.7%	3.0%	-	1.4%	-	1.4%	-	3.9%			
特殊電池およびその他	売 上 高	Specialized Batteries and Others	Net sales	171	189	185	176	41	38	79	42	121	47	89	168	40	40	80	44	124	56	101	180	-	140	-	150	-	200			
			営業利益	3	-8	3	1	3	-0	2	1	3	3	3	6	-1	0	-0	9	8	5	14	14	-	0	-	0	-	5			
			(営業利益率)	1.7%	-4.0%	1.7%	0.8%	6.5%	-1.0%	2.9%	2.3%	2.7%	5.4%	3.9%	3.4%	-1.8%	0.9%	-0.5%	19.9%	6.8%	9.6%	14.2%	7.7%	-	0.0%	-	0.0%	-	2.5%			
合計	売 上 高	Total	Net sales	4,110	4,131	3,956	3,865	955	997	1,951	1,180	3,131	1,190	2,370	4,321	1,114	1,238	2,352	1,397	3,749	1,429	2,825	5,177	-	2,400	-	2,400	-	2,600	-	5,800	
			営業利益	241	251	239	271	38	26	64	87	151	88	175	239	38	49	88	110	198	123	233	321	-	290	-	290	-	340			
			(営業利益率)	5.9%	6.1%	6.1%	7.0%	4.0%	2.6%	3.3%	7.4%	4.8%	7.4%	7.4%	5.5%	3.4%	4.0%	3.7%	7.9%	5.3%	8.6%	8.3%	6.2%	-	5.6%	-	5.6%	-	5.9%			

売上構成比	Composition of net sales	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
自動車電池 (国内)	Automotive Batteries (Japan)	21.7%	22.1%	22.3%	21.6%	18.7%	17.5%	18.1%	20.0%	18.8%	19.0%	19.5%	18.9%	15.9%	16.1%	16.0%	18.2%	16.8%	17.3%	17.7%	17.0%	-	17.7%	-	16.9%	-	16.2%
自動車電池 (海外)	Automotive Batteries (Overseas)	45.2%	42.9%	41.0%	42.8%	46.9%	43.0%	44.9%	42.7%	44.1%	41.0%	41.8%	43.2%	53.8%	50.0%	51.8%	46.6%	49.9%	42.3%	44.4%	47.8%	-	45.4%	-	46.2%	-	43.4%
産業電池電源	Industrial Batteries and Power Supplies	18.1%	19.4%	21.4%	21.7%	20.8%	26.2%	23.6%	21.1%	22.7%	24.0%	22.6%	23.0%	15.7%	18.5%	17.2%	19.2%	17.9%	22.4%	20.8%	19.2%	-	20.8%	-	20.8%	-	19.1%
車載用リチウムイオン電池	Automotive Lithium-ion Batteries	10.9%	11.0%	10.7%	9.3%	9.3%	9.5%	9.4%	12.6%	10.6%	12.1%	12.3%	11.0%	11.1%	12.1%	11.6%	12.8%	12.1%	14.1%	13.5%	12.6%	-	13.5%	-	13.3%	-	17.8%
特殊電池およびその他	Specialized Batteries and Others	4.2%	4.6%	4.7%	4.6%	4.3%	3.8%	4.1%	3.5%	3.9%	4.0%	3.7%	3.9%	3.6%	3.2%	3.4%	3.2%	3.3%	3.9%	3.6%	3.5%	-	2.7%	-	2.9%	-	3.4%

前年比			Year-on-year comparison				FY21/FY20										FY22/FY21										FY23/FY22					
			実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual						実績 Actual						予想 Forecast				予想 Forecast					
			Full		Full		Full		Full		1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
			Full		Full		Full		Full		1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
自動車電池 (国内)	売 上 高	Automotive Batteries (Japan)	Net sales	132.0%	102.5%	96.3%	95.0%	111.7%	87.2%	98.1%	94.2%	96.5%	99.9%	96.9%	97.4%	99.4%	114.6%	106.9%	107.9%	107.3%	108.9%	108.4%	107.7%	-	112.9%	-	108.0%	-	107.1%			
			営業利益	108.2%	126.4%	89.8%	124.3%	114.6%	43.3%	67.1%	66.6%	66.8%	70.6%	68.1%	67.8%	94.6%	104.3%	98.8%	99.3%	99.1%	144.1%	116.9%	111.4%	-	85.1%	-	85.1%	-	84.0%			
			(営業利益率)	123.4%	91.6%	101.9%	101.9%	121.7%	103.7%	112.2%	116.8%	113.8%	110.6%	113.7%	113.0%	134.0%	144.5%	139.1%	129.1%	135.4%	123.9%	126.5%	132.4%	-	126.4%	-	128.5%	-	101.9%			
自動車電池 (海外)	売 上 高	Automotive Batteries (Overseas)	Net sales	82.0%	123.4%	91.6%	101.9%	121.7%	103.7%	112.2%	116.8%	113.8%	110.6%	113.7%	113.0%	134.0%	144.5%	139.1%	129.1%	135.4%	123.9%	126.5%	132.4%	-	126.4%	-	128.5%	-	101.9%			
			営業利益	108.8%	95.4%	92.6%	133.1%	135.9%	43.5%	81.1%	83.6%	82.0%	80.2%	81.9%	81.5%	102.4%	222.3%	140.6%	148.2%	143.6%	109.8%	128.8%	133.9%	-	140.5%	-	140.5%	-	112.4%			
			(営業利益率)	78.8%	116.1%	117.0%	75.2%	194.1%	95.9%	-98.2%	111.2%	95.2%	78.7%	88.2%	83.8%	73.3%	264.5%	-482.5%	124.5%	172.1%	141.8%	135.4%	152.5%	-	155.8%	-	155.8%	-	102.2%			
産業電池電源	売 上 高	Industrial Batteries and Power Supplies	Net sales	102.0%	107.8%	92.7%	85.1%	189.7%	100.5%	130.1%	144.5%	136.1%	124.8%	134.1%	132.5%	138.7%	157.8%	148.5%	120.7%	136.1%	139.7%	130.0%	137.2%	-	146.9%	-	144.8%	-	157.6%			
			営業利益	84.6%	106.3%	-569.3%	49.9%	-13.9%	-1.5%	-9.4%	251.8%	-92.5%	63.4%	147.6%	-194.1%	233.5%	-2020.0%	104.0%	70.6%	75.0%	286.6%	122.0%	120.1%	-	60.5%	-	60.5%	-	201.4%			
			(営業利益率)	83.0%	98.6%	97.8%	94.9%	97.4%	85.5%	91.4%	93.1%	92.0%	105.8%	99.5%	95.5%	95.8%	106.5%	100.9%	105.9%	102.6%	119.8%	113.3%	107.5%	-	83.4%	-	89.3%	-	110.8%			
特殊電池およびその他	売 上 高	Specialized Batteries and Others	Net sales	113.9%	101.8%	-42.7%	42.2%	1800.0%	-35.5%	190.2%	63.8%	120.7%	-186.7%	2478.6%	425.7%	-26.3%	-92.1%	-15.5%	926.3%	258.1%	215.5%	410.1%	239.6%	-	0.0%	-	0.0%	-	36.0%			
			営業利益	2933.3%	22.7%	95.8%	97.7%	125.0%	103.9%	113.2%	111.7%	112.6%	109.7%	110.7%	111.8%	116.7%	124.2%	120.6%	118.3%	119.7%	120.1%	119.2%	119.8%	-	120.3%	-	120.3%	-	112.0%			
			(営業利益率)	2574.5%	22.3%	95.5%	113.1%	240.9%	53.1%	98.9%	90.2%	93.7%	80.0%	84.8%	88.1%	101.6%	190.9%	137.9%	126.6%	131.4%	139.8%	133.2%	134.5%	-	121.6%	-	121.6%	-	106.0%			

(億円、100 million yen)

地域別売上／Results by Region		FY17	FY18	FY19	FY20	FY21										FY22										FY23	
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual										実績 Actual										予想 Forecast	
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
		As of May 12	As of November 8	As of May 11																							
日本	Japan	2,060	2,091	2,129	2,054	467	524	991	637	1,628	647	1,284	2,275	461	550	1,011	677	1,688	763	1,441	2,451	-	-	-	-	-	-
アジア	Asia	1,104	1,115	1,032	959	241	238	480	297	777	277	574	1,054	328	379	708	390	1,097	337	727	1,434	-	-	-	-	-	-
欧州	Europe	-	-	-	-	126	125	251	129	381	131	260	512	164	159	324	188	511	180	367	691	-	-	-	-	-	-
北米	North America	-	-	-	-	36	35	71	40	110	45	85	156	54	53	107	51	158	50	101	208	-	-	-	-	-	-
その他	Other	283	290	246	278	84	75	159	77	236	89	166	325	106	97	203	92	295	98	189	393	-	-	-	-	-	-
欧米	Europe and North America	662	635	548	574	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
売上高	Net sales	4,110	4,131	3,956	3,865	955	997	1,951	1,180	3,131	1,190	2,370	4,321	1,114	1,238	2,352	1,397	3,749	1,429	2,825	5,177	2,400	5,200	2,400	5,200	2,600	5,800
売上構成比	Composition of net sales	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
日本	Japan	50.1%	50.6%	53.8%	53.1%	48.9%	52.5%	50.8%	54.0%	52.0%	54.4%	54.2%	52.6%	41.4%	44.4%	43.0%	48.5%	45.0%	53.4%	51.0%	47.3%	-	-	-	-	-	-
アジア	Asia	26.9%	27.0%	26.1%	24.8%	25.3%	23.9%	24.6%	25.1%	24.8%	23.3%	24.2%	24.4%	29.5%	30.6%	30.1%	27.9%	29.3%	23.6%	25.7%	27.7%	-	-	-	-	-	-
欧州	Europe	-	-	-	-	13.2%	12.5%	12.9%	11.0%	12.2%	11.0%	11.0%	11.8%	14.8%	12.9%	13.8%	13.4%	13.6%	12.6%	13.0%	13.3%	-	-	-	-	-	-
北米	North America	-	-	-	-	3.7%	3.5%	3.6%	3.4%	3.5%	3.8%	3.6%	3.6%	4.8%	4.3%	4.5%	3.6%	4.2%	3.5%	3.6%	4.0%	-	-	-	-	-	-
その他	Other	6.9%	7.0%	6.2%	7.2%	8.8%	7.5%	8.1%	6.5%	7.5%	7.5%	7.0%	7.5%	9.5%	7.8%	8.6%	6.6%	7.9%	6.9%	6.7%	7.6%	-	-	-	-	-	-
欧米	Europe and North America	16.1%	15.4%	13.9%	14.8%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
前年比	Year-on-year comparison	FY18/FY17	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20										FY22/FY21										FY23/FY22	
日本	欧米 Japan	117.1%	101.5%	101.8%	96.5%	-	-	-	-	-	-	-	110.7%	98.6%	105.0%	102.0%	106.3%	103.7%	118.0%	112.2%	107.8%	-	-	-	-	-	-
アジア	Asia	110.4%	101.0%	92.6%	92.9%	-	-	-	-	-	-	-	109.9%	136.0%	159.1%	147.5%	131.2%	141.3%	121.6%	126.6%	136.1%	-	-	-	-	-	-
欧州	Europe	-	-	-	-	-	-	-	-	-	-	-	-	130.2%	127.4%	128.8%	144.9%	134.3%	137.2%	141.0%	135.0%	-	-	-	-	-	-
北米	North America	-	-	-	-	-	-	-	-	-	-	-	-	152.0%	150.0%	151.0%	128.1%	142.8%	110.7%	118.8%	133.4%	-	-	-	-	-	-
その他	Other	114.7%	102.3%	85.0%	112.8%	-	-	-	-	-	-	-	116.9%	126.7%	129.7%	128.2%	118.8%	125.1%	109.7%	113.9%	120.9%	-	-	-	-	-	-
欧米	Europe and North America	112.5%	95.8%	86.4%	104.6%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
売上高	Net sales	114.3%	100.5%	95.8%	97.7%	125.0%	103.9%	113.2%	111.7%	112.6%	109.7%	110.7%	111.8%	116.7%	124.2%	120.6%	118.3%	119.7%	120.1%	119.2%	119.8%	123.0%	120.3%	123.0%	120.3%	110.5%	112.0%
地域別有形固定資産／Property, plant and equipment by Region		FY17	FY18	FY19	FY20	FY21										FY22										FY23	
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual										実績 Actual										予想 Forecast	
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
		As of May 12	As of November 8	As of May 11																							
日本	Japan	893	880	860	888	-	-	-	-	-	-	-	990	-	-	-	-	-	-	-	-	1,036	-	-	-	-	-
中国	China	-	117	136	147	-	-	-	-	-	-	-	101	-	-	-	-	-	-	-	90	-	-	-	-	-	-
アジア	Asia	292	185	187	208	-	-	-	-	-	-	-	227	-	-	-	-	-	-	-	252	-	-	-	-	-	-
欧米	Europe and North America	24	42	64	66	-	-	-	-	-	-	-	70	-	-	-	-	-	-	-	232	-	-	-	-	-	-
その他	Other	19	19	31	37	-	-	-	-	-	-	-	42	-	-	-	-	-	-	-	40	-	-	-	-	-	-
有形固定資産	Property, plant and equipment	1,228	1,242	1,279	1,345	-	-	-	-	-	-	-	1,430	-	-	-	-	-	-	-	1,650	-	-	-	-	-	-

(億円、100 million yen)

自動車電池（国内）事業/Automotive Batteries (Japan)		FY17	FY18	FY19	FY20	FY21								FY22										FY23			
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual										予想 Forecast			
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11	
		Full	Full	Full	Full	1st H	2nd H	3rd H	4th H	1st H	2nd H	3rd H	4th H	1st H	2nd H	3rd H	4th H	1st H	2nd H	3rd H	4th H	1st H	Full	1st H	Full	1st H	Full
日本	Japan	-	-	-	-	177	173	350	235	584	225	460	810	176	199	375	254	628	246	499	874	-	-	-	-	-	-
アジア	Asia	-	-	-	-	1	1	2	1	4	1	3	5	1	1	2	1	3	1	2	4	-	-	-	-	-	-
欧州	Europe	-	-	-	-	0	0	0	0	0	0	0	0	-	-	-	-	-	-	-	-	-	-	-	-	-	
北米	North America	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
その他	Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
売上高	Net sales	892	915	881	836	178	174	352	236	588	227	463	815	177	200	377	255	631	247	501	878	-	920	-	880	-	940
営業利益	Operating profit	61	78	70	87	10	8	18	25	43	16	41	59	10	8	18	25	42	23	48	65	-	50	-	50	-	55
(営業利益率)	(Operating profit ratio)	6.9%	8.5%	7.9%	10.4%	5.7%	4.4%	5.0%	10.6%	7.3%	7.1%	8.9%	7.2%	5.4%	4.0%	4.7%	9.7%	6.7%	9.4%	9.6%	7.5%	-	5.4%	-	5.7%	-	5.9%

※営業利益はのれん等償却前営業利益、営業利益率はのれん等償却前営業利益率です。

*Operating income has been operating income before amortization of goodwill and the operating income ratio has been the operating income ratio before amortization of goodwill.

セグメント資産	Segment assets	543	579	581	598	-	-	-	-	-	-	-	612	-	-	-	-	-	-	-	-	-	-	-	-	637	-	-	-	-	-	-
減価償却費	Depreciation	19	18	32	31	-	-	-	-	-	-	-	29	-	-	-	-	-	-	-	-	-	-	-	-	26	-	-	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	10	11	11	13	-	-	-	-	-	-	-	13	-	-	-	-	-	-	-	-	-	-	-	-	14	-	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	24	35	23	27	-	-	-	-	-	-	-	38	-	-	-	-	-	-	-	-	-	-	-	-	28	-	-	-	-	-	-

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	24	36	22	25	-	-	17	-	-	-	21	38	-	-	9	-	-	-	19	28	-	40	-	40	-	40	-	40	-	40	
研究開発費	Research and development expenses	26	22	24	19	-	-	-	-	-	-	-	18	-	-	-	-	-	-	-	19	-	-	-	-	19	-	-	-	-	-	-

※自動車電池（国内）と（海外）の研究開発費は、FY17以降は合算で算出しています。

*Research and development expenses in the "Automotive Batteries (Japan)" and "Automotive Batteries (Overseas)" segments have been totaled since fiscal 2017.

従業員数（人）	Number of employees	1,205	1,223	1,221	1,281	-	-	-	-	-	-	-	1,287	-	-	-	-	-	-	-	-	-	-	-	-	1,249	-	-	-	-	-	-
---------	---------------------	-------	-------	-------	-------	---	---	---	---	---	---	---	-------	---	---	---	---	---	---	---	---	---	---	---	---	-------	---	---	---	---	---	---

前年比	Year-on-year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20								FY22/FY21										FY23/FY22			
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual										予想 Forecast			
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11	
		Full	Full	Full	Full	1st H	2nd H	3rd H	4th H	1st H	2nd H	3rd H	4th H	1st H	2nd H	3rd H	4th H	1st H	2nd H	3rd H	4th H	1st H	Full	1st H	Full	1st H	Full
売上高	Net sales	132.0%	102.5%	96.3%	95.0%	111.7%	87.2%	98.1%	94.2%	96.5%	99.9%	96.9%	97.4%	99.4%	104.6%	106.9%	107.9%	107.3%	108.9%	108.4%	107.7%	-	112.9%	-	108.0%	-	107.1%
営業利益	Operating profit	108.2%	126.4%	89.8%	124.3%	114.6%	43.3%	67.1%	66.6%	66.8%	70.6%	68.1%	67.8%	94.6%	104.3%	98.8%	99.3%	99.1%	144.1%	116.9%	111.4%	-	85.1%	-	85.1%	-	84.0%

(億円、100 million yen)

自動車電池（海外）事業 / Automotive Batteries (Overseas)		FY17	FY18	FY19	FY20	FY21										FY22										FY23							
		実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual										実績 Actual										予想 Forecast		予想 Forecast	
		Full		Full		Full		Full		1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11			
		1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full		
日本	Japan	-	-	-	-	0	0	1	0	1	0	0	1	0	0	0	0	1	1	1	2	-	-	-	-	-	-	-	-				
アジア	Asia	-	-	-	-	225	219	444	279	723	256	535	979	310	355	665	366	1,031	319	684	1,350	-	-	-	-	-	-	-	-				
欧州	Europe	-	-	-	-	118	118	236	123	359	122	245	481	152	140	292	165	458	156	321	614	-	-	-	-	-	-	-	-				
北米	North America	-	-	-	-	23	20	43	28	71	25	53	96	33	28	62	29	91	32	62	123	-	-	-	-	-	-	-	-				
その他	Other	-	-	-	-	81	71	152	74	226	84	158	310	103	96	199	90	289	96	186	385	-	-	-	-	-	-	-	-				
売上高	Net sales	1,856	1,771	1,621	1,653	447	428	876	504	1,380	487	992	1,867	600	619	1,218	651	1,869	604	1,255	2,473	-	-	2,360	-	-	2,400	-	2,520				
営業利益	Operating profit	90	99	92	122	30	14	43	28	71	28	56	100	30	31	61	41	102	31	73	133	-	-	140	-	-	140	-	150				
(営業利益率)	(Operating profit ratio)	4.8%	5.6%	5.7%	7.4%	6.6%	3.2%	4.9%	5.5%	5.2%	5.8%	5.7%	5.3%	5.0%	5.0%	5.0%	6.3%	5.5%	5.2%	5.8%	5.4%	-	-	5.9%	-	-	5.8%	-	6.0%				

※営業利益はのれん等償却前営業利益、営業利益率はのれん等償却前営業利益率です。

*Operating income has been operating income before amortization of goodwill and the operating income ratio has been the operating income ratio before amortization of goodwill.

セグメント資産	Segment assets	1,580	1,500	1,482	1,679	-	-	-	-	-	-	-	1,864	-	-	-	-	-	-	-	-	-	-	-	-	-	2,148	-	-	-	-	-	-
減価償却費	Depreciation	42	40	44	45	-	-	-	-	-	-	-	49	-	-	-	-	-	-	-	-	-	-	-	-	-	67	-	-	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	301	286	290	319	-	-	-	-	-	-	-	340	-	-	-	-	-	-	-	-	-	-	-	-	-	367	-	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	64	72	55	43	-	-	-	-	-	-	-	53	-	-	-	-	-	-	-	-	-	-	-	-	-	110	-	-	-	-	-	-

※減価償却費は無形固定資産の償却費を含むものです。

*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	63	67	55	51	-	-	23	-	-	-	30	53	-	-	27	-	-	-	-	-	-	-	-	-	83	110	-	-	70	-	70	-	65
研究開発費	Research and development expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

※自動車電池（国内）と（海外）の研究開発費は、FY17以降は合算で算出しています。

*Research and development expenses in the "Automotive Batteries (Japan)" and "Automotive Batteries (Overseas)" segments have been totaled since fiscal 2017.

従業員数（人）	Number of employees	10,273	9,745	8,491	8,193	-	-	-	-	-	-	-	8,096	-	-	-	-	-	-	-	-	-	-	-	-	-	8,879	-	-	-	-	-	-
---------	---------------------	--------	-------	-------	-------	---	---	---	---	---	---	---	-------	---	---	---	---	---	---	---	---	---	---	---	---	---	-------	---	---	---	---	---	---

前年比	Year-on-year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20										FY22/FY21										FY23/FY22							
		実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual										実績 Actual										予想 Forecast		予想 Forecast	
		Full		Full		Full		Full		1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11			
		1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full
売上高	Net sales	108.8%	95.4%	91.6%	101.9%	121.7%	103.7%	112.2%	116.8%	113.8%	110.6%	113.7%	113.0%	134.0%	144.5%	139.1%	129.1%	135.4%	123.9%	126.5%	132.4%	-	-	126.4%	-	-	128.5%	-	-	101.9%			
営業利益	Operating profit	85.7%	110.8%	92.6%	133.1%	135.9%	43.5%	81.1%	83.6%	82.0%	80.2%	81.9%	81.5%	102.4%	222.3%	140.6%	148.2%	143.6%	109.8%	128.8%	133.9%	-	-	140.5%	-	-	140.5%	-	-	112.4%			

※1 自動車電池事業（海外）には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

*1 The "automotive batteries (overseas)" segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to "industrial batteries and power supplies." Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change

※2 2019年度に自動車電池事業（海外）の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

*2 In fiscal 2019, some consolidated subsidiaries in the "automotive batteries (overseas)" segment were shifted to the "industrial batteries and power supplies" segment.

Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

(億円、100 million yen)

産業電池電源事業/Industrial Batteries and Power Supplies		FY17	FY18	FY19	FY20	FY21										FY22										FY23	
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual										実績 Actual										予想 Forecast	
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11	
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
日本	Japan	-	-	-	-	168	225	393	219	613	241	460	853	134	179	313	221	534	282	503	816	-	-	-	-	-	-
アジア	Asia	-	-	-	-	15	17	32	16	48	20	36	68	17	23	40	23	62	17	40	80	-	-	-	-	-	-
欧州	Europe	-	-	-	-	1	2	3	0	3	-0	-0	3	1	3	4	3	7	2	5	9	-	-	-	-	-	-
北米	North America	-	-	-	-	12	14	26	11	37	19	30	56	19	23	42	20	62	17	37	79	-	-	-	-	-	-
その他	Other	-	-	-	-	2	4	6	3	9	5	8	15	3	2	5	2	6	2	3	8	-	-	-	-	-	-
売上高	Net sales	742	800	846	840	199	261	460	250	710	285	535	995	174	229	404	268	672	321	588	992	-	1,080	-	1,080	-	1,110
営業利益	Operating profit	74	78	92	69	-6	5	-2	22	20	37	59	58	-5	12	8	27	35	53	80	88	-	90	-	90	-	90
(営業利益率)	(Operating profit ratio)	9.9%	9.8%	10.8%	8.2%	-3.1%	1.8%	-0.3%	8.8%	2.9%	13.1%	11.1%	5.8%	-2.6%	5.4%	1.9%	10.2%	5.2%	16.5%	13.7%	8.9%	-	8.3%	-	8.3%	-	8.1%
セグメント資産	Segment assets	412	528	572	566	-	-	-	-	-	-	-	729	-	-	-	-	-	-	-	757	-	-	-	-	-	-
減価償却費	Depreciation	13	16	17	17	-	-	-	-	-	-	-	16	-	-	-	-	-	-	-	18	-	-	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	1	5	3	3	-	-	-	-	-	-	-	5	-	-	-	-	-	-	-	5	-	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	11	19	19	14	-	-	-	-	-	-	-	13	-	-	-	-	-	-	-	43	-	-	-	-	-	-

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	11	21	17	14	-	-	6	-	-	-	7	13	-	-	19	-	-	-	24	43	-	40	-	40	-	25
研究開発費	Research and development expenses	21	24	23	21	-	-	-	-	-	-	-	26	-	-	-	-	-	-	-	26	-	-	-	-	-	-
従業員数(人)	Number of employees	1,544	1,528	2,046	1,973	-	-	-	-	-	-	-	2,354	-	-	-	-	-	-	-	2,319	-	-	-	-	-	-

前年比		FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20										FY22/FY21										FY23/FY22	
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual										実績 Actual										予想 Forecast	
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11	
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full
売上高	Net sales	102.0%	107.8%	105.6%	99.4%	134.8%	125.7%	129.5%	109.9%	121.9%	110.5%	110.2%	118.4%	87.8%	87.8%	87.8%	107.2%	94.6%	112.5%	110.0%	99.7%	-	108.6%	-	108.6%	-	111.9%
営業利益	Operating profit	84.6%	106.3%	117.0%	75.2%	194.1%	95.9%	-98.2%	111.2%	95.2%	78.7%	88.2%	83.8%	73.3%	264.5%	-482.5%	124.5%	172.1%	141.8%	135.4%	152.5%	-	155.8%	-	155.8%	-	102.2%

※1 自動車電池事業(海外)には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

*1 The "automotive batteries (overseas)" segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to "industrial batteries and power supplies." Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change

※2 2019年度に自動車電池事業(海外)の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

*2 In fiscal 2019, some consolidated subsidiaries in the "automotive batteries (overseas)" segment were shifted to the "industrial batteries and power supplies" segment. Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

(億円, 100 million yen)

車載用リチウムイオン電池事業 / Automotive Lithium-ion Batteries		FY17	FY18	FY19	FY20	FY21										FY22										FY23		
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual										実績 Actual										予想 Forecast		予想 Forecast
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11		
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	
日本	Japan	-	-	-	-	85	91	176	144	320	138	282	458	116	137	253	163	416	183	346	599	-	-	-	-	-	-	
アジア	Asia	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
欧州	Europe	-	-	-	-	4	4	8	5	13	6	11	19	8	13	21	16	37	18	34	55	-	-	-	-	-	-	
北米	North America	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
その他	Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
売上高	Net sales	448	456	423	360	89	95	184	148	332	144	292	476	124	150	273	179	452	201	380	654	-	700	-	690	-	1,030	
営業利益	Operating profit	13	3	-17	-9	2	0	2	11	13	4	15	17	4	-2	2	8	10	10	18	20	-	10	-	10	-	40	
(営業利益率)	(Operating profit ratio)	2.9%	0.7%	-4.0%	-2.4%	1.8%	0.1%	0.9%	7.6%	3.9%	2.4%	5.1%	3.5%	3.1%	-1.3%	0.7%	4.4%	2.2%	5.0%	4.7%	3.0%	-	1.4%	-	1.4%	-	3.9%	
セグメント資産	Segment assets	454	479	493	526	-	-	-	-	-	-	-	629	-	-	-	-	-	-	-	703	-	-	-	-	-	-	
減価償却費	Depreciation	52	44	33	35	-	-	-	-	-	-	-	33	-	-	-	-	-	-	-	41	-	-	-	-	-	-	
持分法適用会社への投資額	Investment in equity-method affiliates	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	14	50	47	42	-	-	-	-	-	-	-	116	-	-	-	-	-	-	-	72	-	-	-	-	-	-	
※減価償却費は無形固定資産の償却費を含む値です。 *Depreciation expenses include depreciation of intangible assets.																												
設備投資	Capital investment	13	52	50	56	-	-	28	-	-	-	82	110	-	-	47	-	-	-	25	72	-	80	-	80	-	170	
研究開発費	Research and development expenses	61	50	44	69	-	-	-	-	-	-	-	77	-	-	-	-	-	-	-	77	-	-	-	-	-	-	
従業員数 (人)	Number of employees	504	363	397	405	-	-	-	-	-	-	-	370	-	-	-	-	-	-	-	403	-	-	-	-	-	-	
前年比		FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20										FY22/FY21										FY23/FY22		
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual										実績 Actual										予想 Forecast		予想 Forecast
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11		
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	
売上高	Net sales	113.9%	101.8%	92.7%	85.1%	189.7%	100.5%	130.1%	144.5%	136.1%	124.8%	134.1%	132.5%	138.7%	157.8%	148.5%	120.7%	136.1%	139.7%	130.0%	137.2%	-	146.9%	-	144.8%	-	157.6%	
営業利益	Operating profit	2933.3%	22.7%	-569.3%	49.9%	-13.9%	-1.5%	-9.4%	251.8%	-92.5%	63.4%	147.6%	-194.1%	233.5%	-2020.0%	104.0%	70.6%	75.0%	286.6%	122.0%	120.1%	-	60.5%	-	60.5%	-	201.4%	
個別売上高・営業利益		FY17	FY18	FY19	FY20	FY21										FY22										FY23		
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual										実績 Actual										予想 Forecast		予想 Forecast
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11		
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	
BEC	売上高	171	138	142	219	-	-	-	-	-	-	-	314	-	-	-	-	-	-	-	435	-	-	-	-	-	-	
	営業利益	20	18	4	23	-	-	-	-	-	-	-	33	-	-	-	-	-	-	-	36	-	-	-	-	-	-	
LEJ	売上高	283	327	287	219	-	-	-	-	-	-	-	253	-	-	-	-	-	-	-	211	-	-	-	-	-	-	
	営業利益	3	2	2	4	-	-	-	-	-	-	-	13	-	-	-	-	-	-	-	16	-	-	-	-	-	-	

※BECは株式会社ブルーエナジー、LEJは株式会社 リチウムエナジー ジャパンの略です。

*BEC : Blue Energy Co., Ltd. / LEJ : Lithium Energy Japan Ltd

(億円、100 million yen)

特殊電池およびその他事業 / Specialized Batteries and Others		FY17	FY18	FY19	FY20	FY21										FY22										FY23									
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual										実績 Actual										予想 Forecast									
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of November 8	As of May 11											
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full								
日本	Japan	-	-	-	-	37	34	71	39	111	42	82	153	35	35	70	39	109	52	91	161	-	-	-	-	-	-								
アジア	Asia	-	-	-	-	1	1	2	0	2	0	1	3	0	0	1	0	1	0	0	1	-	-	-	-	-	-								
欧州	Europe	-	-	-	-	3	1	4	1	5	3	5	9	3	4	7	3	10	3	7	14	-	-	-	-	-	-								
北米	North America	-	-	-	-	1	1	2	0	2	1	1	3	1	2	3	1	4	1	2	5	-	-	-	-	-	-								
その他	Other	-	-	-	-	0	0	0	0	0	0	0	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-								
売上高	Net sales	171	189	185	176	41	38	79	42	121	47	89	168	40	40	80	44	124	56	101	180	-	-	-	-	150	200								
営業利益	Operating profit	3	-8	3	1	3	-0	2	1	3	3	3	6	-1	0	-0	9	8	5	14	14	-	-	-	-	0	5								
(営業利益率)	(Operating profit ratio)	1.7%	-4.0%	1.7%	0.8%	6.5%	-1.0%	2.9%	2.3%	2.7%	5.4%	3.9%	3.4%	-1.8%	0.9%	-0.5%	19.9%	6.8%	9.6%	14.2%	7.7%	-	-	-	0.0%	-	0.0%	-	2.5%						
セグメント資産	Segment assets	923	756	726	950	-	-	-	-	-	-	-	973	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,164	-	-	-	-	-	-	-
減価償却費	Depreciation	56	60	52	52	-	-	-	-	-	-	-	55	-	-	-	-	-	-	-	-	-	-	-	-	-	-	57	-	-	-	-	-	-	
持分法適用会社への投資額	Investment in equity-method affiliates	-	-	24	31	-	-	-	-	-	-	-	36	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	-	-	-	-	-	-	
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	46	24	55	65	-	-	-	-	-	-	-	79	-	-	-	-	-	-	-	-	-	-	-	-	-	-	77	-	-	-	-	-	-	
※減価償却費は無形固定資産の償却費を含む値です。																																			
*Depreciation expenses include depreciation of intangible assets.																																			
設備投資	Capital investment	42	39	38	85	-	-	60	-	-	-	12	72	-	-	37	-	-	-	39	77	-	-	-	-	-	90	-	-	90	-	-	-	210	
研究開発費	Research and development expenses	4	3	4	3	-	-	-	-	-	-	-	3	-	-	-	-	-	-	-	4	-	-	-	-	-	-	-	-	-	-	-	-	-	
従業員数 (人)	Number of employees	1,059	1,358	1,387	1,453	-	-	-	-	-	-	-	1,464	-	-	-	-	-	-	-	1,467	-	-	-	-	-	-	-	-	-	-	-	-	-	
前年比		FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20										FY22/FY21										FY23/FY22									
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual										実績 Actual										予想 Forecast									
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of November 8	As of May 11											
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full								
売上高	Net sales	183.6%	110.7%	97.8%	94.9%	97.4%	85.5%	91.4%	93.1%	92.0%	105.8%	99.5%	95.5%	95.8%	106.5%	100.9%	105.9%	102.6%	119.8%	113.3%	107.5%	-	-	-	-	83.4%	-	-	89.3%	-	-	-	110.8%		
営業利益	Operating profit	-41.1%	-262.7%	-42.7%	42.2%	1800.0%	-35.5%	190.2%	63.8%	120.7%	-186.7%	2478.6%	425.7%	-26.3%	-92.1%	-15.5%	926.3%	258.1%	215.5%	410.1%	239.6%	-	-	-	-	0.0%	-	-	0.0%	-	-	-	36.0%		

営業利益増減要因 (前年比較) / Factors for Operating Income Change (year-on-year comparison)		FY17/FY16		FY18/FY17		FY19/FY18		FY20/FY19		FY21/FY20											FY22/FY21									FY23		
		実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual											実績 Actual									予想 Forecast		
		Full	Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	
のれん等償却前営業利益 Operating profit before amortization of goodwill		241	251	239	271	38	26	64	87	151	88	175	239	38	49	88	110	198	123	233	321	-	290	-	290	-	-	-	-	340		
営業利益 (前年差) Operating profit (year-on-year comparison)		-1	10	-12	32	22	-22	0	-10	-10	-22	-32	-32	0	24	24	23	47	35	58	82	-	-	-	-	-	-	-	-	-		
数量・構成変化 Quantity, composition change		16	-35	18	11	41	9	50	16	66	11	27	77	9	3	12	-10	2	-6	-16	-4	-	-	-	-	-	-	-	-	-		
原材料価格・売価 Raw material price, sales price		-46	100	12	31	-21	-16	-37	-17	-54	-31	-48	-85	7	20	27	31	58	28	59	86	-	-	-	-	-	-	-	-	-		
経費等 Expenses, etc.		2	-24	-29	-10	-4	-14	-18	-13	-31	-9	-22	-40	-18	-9	-27	-10	-37	9	-1	-28	-	-	-	-	-	-	-	-	-		
為替 Exchange rate		-	-	-3	2	3	1	4	4	8	3	7	11	6	8	14	5	19	1	6	20	-	-	-	-	-	-	-	-	-		
その他 Other		14	-21	10	-2	3	-2	1	0	1	4	4	5	-4	2	-2	7	5	3	10	8	-	-	-	-	-	-	-	-	-		
リチウム Lithium		13	-10	-20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		

自動車電池 (国内) 事業 / Automotive Batteries (Japan)		FY17/FY16		FY18/FY17		FY19/FY18		FY20/FY19		FY21/FY20											FY22/FY21									FY23/FY22		
		実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual											実績 Actual									予想 Forecast		
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full			
営業利益 Operating profit		61	78	70	87	10	8	18	25	43	16	41	59	10	8	18	25	42	23	48	65	-	50	-	50	-	-	-	55			
営業利益 (前年差) Operating profit (year-on-year comparison)		4	17	-8	17	1	-10	-9	-12	-21	-7	-19	-28	0	0	0	-1	-1	8	7	7	-	-	-	-	-	-	-	-			
数量・構成変化 Quantity, composition change		17	1	-5	7	10	-3	7	-4	3	-3	-7	0	-4	-1	-5	-3	-8	-3	-6	-11	-	-	-	-	-	-	-	-			
原材料価格・売価 Raw material price, sales price		-14	23	10	10	-11	-7	-14	-5	-19	-8	-13	-27	3	0	3	4	7	10	14	17	-	-	-	-	-	-	-	-			
合理化・経費等 Streamlining, expenses, etc.		1	-7	-13	0	2	0	-2	-3	-5	4	1	-1	1	1	2	-2	0	1	-1	-	-	-	-	-	-	-	-	-			

自動車電池 (海外) 事業 / Automotive Batteries (Overseas)		FY17/FY16		FY18/FY17		FY19/FY18		FY20/FY19		FY21/FY20											FY22/FY21									FY23/FY22		
		実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual											実績 Actual									予想 Forecast		
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full			
営業利益 Operating profit		90	99	92	122	30	14	43	28	71	28	56	100	30	31	61	41	102	31	73	133	-	140	-	140	-	-	150				
営業利益 (前年差) Operating profit (year-on-year comparison)		-10	16	-7	30	8	-18	-10	-6	-16	-6	-12	-22	0	18	18	13	31	3	16	34	-	-	-	-	-	-	-				
数量・構成変化 Quantity, composition change		0	-30	12	27	19	-3	16	3	19	2	5	21	4	-2	2	-14	-12	-19	-33	-31	-	-	-	-	-	-	-				
原材料価格・売価 Raw material price, sales price		-19	70	1	6	-5	-8	-13	-7	-20	-8	-15	-28	3	18	21	19	40	8	27	48	-	-	-	-	-	-	-				
合理化・経費等 Streamlining, expenses, etc.		5	-15	-17	-5	-9	-8	-17	-6	-23	-3	-9	-26	-13	-6	-19	3	-16	13	16	-3	-	-	-	-	-	-	-				
為替 Exchange rate		4	-9	-3	2	3	1	4	4	8	3	7	11	6	8	14	5	19	1	6	20	-	-	-	-	-	-	-				

産業電池電源事業 / Industrial Batteries and Power Supplies		FY17/FY16		FY18/FY17		FY19/FY18		FY20/FY19		FY21/FY20											FY22/FY21									FY23/FY22		
		実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual											実績 Actual									予想 Forecast		
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full			
営業利益 Operating profit		74	78	92	69	-6	5	-2	22	20	37	59	58	-5	12	8	27	35	53	80	88	-	90	-	90	-	-	90				
営業利益 (前年差) Operating profit (year-on-year comparison)		-18	-1	14	-23	-3	-1	-4	3	-1	-10	-7	-11	1	9	10	5	15	15	20	30	-	-	-	-	-	-	-				
数量・構成変化 Quantity, composition change		-1	-5	11	-30	0	3	3	0	3	-7	-7	-4	1	7	8	6	14	4	10	18	-	-	-	-	-	-	-				
原材料価格・売価 Raw material price, sales price		-13	7	2	6	-1	-2	-3	0	-3	-4	-4	-7	0	-1	-1	3	2	7	10	9	-	-	-	-	-	-	-				
合理化・経費等 Streamlining, expenses, etc.		-4	-3	1	1	-2	-2	-4	3	-1	1	4	0	0	3	3	-4	-1	4	0	3	-	-	-	-	-	-	-				

車載用リチウムイオン電池事業 / Automotive Lithium-ion Batteries		FY17/FY16		FY18/FY17		FY19/FY18		FY20/FY19		FY21/FY20											FY22/FY21									FY23/FY22		
		実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual											実績 Actual									予想 Forecast		
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full			
営業利益 Operating profit		13	3	-17	-9	2	0	2	11	13	4	15	17	4	-2	2	8	10	10	18	20	-	10	-	10	-	-	40				
営業利益 (前年差) Operating profit (year-on-year comparison)		-	-	-	-	-	-	-	-	-	-	-	-	2	-2	0	-3	-3	6	3	3	-	-	-	-	-	-	-				
数量・構成変化 Quantity, composition change		-	-	-	-	-	-	-	-	-	-	-	-	7	0	7	1	8	12	13	20	-	-	-	-	-	-	-				
原材料価格・売価 Raw material price, sales price		-	-	-	-	-	-	-	-	-	-	-	-	1	3	4	5	9	3	8	12	-	-	-	-	-	-	-				
合理化・経費等 Streamlining, expenses, etc.		-	-	-	-	-	-	-	-	-	-	-	-	-6	-5	-11	-9	-20	-9	-18	-29	-	-	-	-	-	-	-				

※1 自動車電池事業 (海外) には従来より取り扱う海外産業用電池の取引の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

*1 The "automotive batteries (overseas)" segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to "industrial batteries and power supplies." Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change

※2 2019年度に自動車電池事業 (海外) の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

*2 In fiscal 2019, some consolidated subsidiaries in the "automotive batteries (overseas)" segment were shifted to the "industrial batteries and power supplies" segment. Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

※3 上記※1、※2に伴いFY17/FY16、FY18/FY17に営業利益 (前年差) はセグメント区分の変更により修正しておりますが、修正前の値を記載しております。

*3 Operating profit (year-on-year comparison) has been revised for FY17 / FY16 and FY18 / FY17 due to the change in segment classification due to the above * 1 and * 2, but the values before the revision are shown.

※4 自動車電池 (国内) 事業のFY21/FY20の営業利益 (前年差) は会計基準の変更により修正しておりますが、修正前の値を記載しております。

*4 The operating profit (year-on-year comparison) of FY21 / FY20 in the automobile battery (domestic) business has been revised due to changes in accounting standards, but the values before the revision are shown.

(億円、100 million yen)

その他補足資料/Other supplementary materials		FY17	FY18	FY19	FY20	FY21							FY22										FY23									
		実績	Actual	実績	Actual	実績	Actual	実績							実績										予想		Forecast		予想		Forecast	
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of November 8		As of May 11						
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full					
設備投資	Capital investment	152	215	182	232	51	82	133	72	205	81	153	286	55	84	139	59	198	130	189	328	-	320	-	320	-	510					
減価償却費	Depreciation	165	161	160	162	43	41	83	43	126	41	84	168	45	48	93	49	142	67	116	210	-	180	-	180	-	210					
研究開発費	Research and development expenses	112	99	95	112	30	31	61	31	92	32	63	124	31	34	64	33	97	29	62	126	-	130	-	135	-	140					
鉛価格/為替 (期中平均レート)	Lead price / Exchange rate (Average)	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full					
国内鉛建値 (万円/t)	Domestic lead price quote (Ten thousand yen/t)	32.35	29.89	27.56	26.09	29.14	31.90	30.52	32.56	31.20	32.96	32.76	31.64	34.82	33.51	34.17	35.79	34.71	34.51	35.15	34.66	-	34.10	-	34.00	-	34.60					
LME (US\$/t)	LME (USD/t)	2,318	2,122	1,950	1,867	2,127	2,341	2,234	2,330	2,266	2,334	2,332	2,283	2,203	1,977	2,090	2,099	2,093	2,141	2,120	2,105	-	2,300	-	1,950	-	2,100					
為替 (US\$)	Exchange rate (USD)	112.04	111.07	108.96	105.94	109.76	110.44	110.10	114.15	111.45	117.81	115.98	113.04	131.25	139.35	135.30	139.95	136.85	133.45	136.70	136.00	-	120.00	-	142.50	-	135.00					
自己資本利益率 (のれん等償却前)	ROE (before amortization of goodwill)	8.2%	9.0%	9.0%	7.2%	-	-	-	-	-	-	-	4.6%	-	-	-	-	-	-	-	6.5%	-	-	-	-	-	6.3%					
1株あたり純利益 (円)	EPS (yen)	138.90	164.74	168.23	141.91	-	-	27.42	-	-	-	-	105.23	-	-	21.30	-	-	-	-	173.11	31.06	149.11	31.06	149.17	18.65	174.03					
従業員数 (人)	Number of employees	14,585	14,217	13,542	13,305	-	-	13,553	-	-	-	-	13,571	-	-	14,521	-	-	-	-	14,317	-	-	-	-	-	-					

P11