# 2024年3月期 第4四半期 決算補足資料

# FY2023 4Q Financial Result Supplementary Materials


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注：
Notes:

1.四捨五入により、決算補足資料は「決算短信」「四半期報告書」などと異なることがございます。
These reference data may differ from "Earnings Report" or "Quarterly Report" due to rounding off.

2.本資料は、当社グループの業績等についての一般的な情報提供を目的とするものです。
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3.本資料は2024年5月10日に作成したものです。
This material was produced on May 10, 2024.

（億円、100 million yen）

| 連結損益計算書／Consolidated income statement | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 売上高 | Net sales | 4,110 | 4,131 | 3,956 | 3,865 | 4,321 | 1,114 | 1,238 | 2,352 | 1,397 | 3,749 | 1,429 | 2,825 | 5,177 | 1,205 | 1,363 | 2,568 | 1,548 | 4,116 | 1,513 | 3,061 | 5,629 | 2,600 | 5,800 | 2,600 | 5,800 | 5,600 | 5,600 | 2,630 | 5,900 |
| 売上原価 | Cost of sales | 3,179 | 3,181 | 3,026 | 2,899 | 3,354 | 874 | 987 | 1,860 | 1,074 | 2,934 | 1,111 | 2,185 | 4,045 | 947 | 1,070 | 2,017 | 1,168 | 3,185 | 1,182 | 2,350 | 4,367 | - | - | - | - | - | - | - | - |
| 売上総利益 | Gross profit | 931 | 950 | 929 | 966 | 968 | 241 | 251 | 492 | 323 | 815 | 318 | 641 | 1,132 | 258 | 293 | 551 | 380 | 931 | 331 | 711 | 1,262 | - | - | - | - | - | - | - | - |
| 荷造運送費 | Packing and transportation costs | 104 | 103 | 100 | 104 | 115 | - | - | 57 | - | - | - | 66 | 123 | - | - | 56 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 従業員給与及び賞与 | Employee salaries and bonuses | 193 | 194 | 196 | 205 | 221 | - | - | 121 | - | - | - | 123 | 244 | - | - | 134 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 福利厚生費 | Welfare expense | 34 | 40 | 37 | 35 | 36 | - | - | 20 | - | - | - | 21 | 40 | - | - | 20 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 退職給付費用 | Retirement benefit liability | 7 | 8 | 10 | 14 | 10 | - | - | 2 | - | - | - | 3 | 5 | - | - | 2 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 不動産賃借料 | Real estate rent | 13 | 15 | 10 | 10 | 10 | - | - | 6 | - | - | - | 5 | 11 | - | - | 6 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 減価償却費 | Depreciation | 33 | 33 | 32 | 32 | 30 | - | - | 14 | - | - | - | 19 | 33 | - | - | 19 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 研究開発費 | R&D expenses | 53 | 57 | 72 | 80 | 93 | - | - | 51 | - | - | - | 54 | 105 | - | - | 43 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| その他販管費 | Other SG & A expenses | 272 | 274 | 255 | 238 | 226 | - | - | 138 | - | - | - | 118 | 256 | - | - | 144 | - | - | - | 422 | 846 | - | - | - | - | - | - | - | - |
| 販売費及び一般管理費 | Selling, general and administrative expenses | 711 | 723 | 712 | 718 | 741 | 205 | 205 | 410 | 215 | 625 | 193 | 408 | 817 | 210 | 214 | 424 | 213 | 637 | 209 | 422 | 846 | - | - | - | - | - | - | - | - |
| 営業利益 | Operating profit | 219 | 227 | 217 | 248 | 227 | 36 | 47 | 82 | 108 | 190 | 125 | 233 | 315 | 48 | 78 | 127 | 167 | 294 | 122 | 289 | 416 | 80 | 330 | 90 | 330 | 370 | 420 | 130 | 440 |
| （営業利益率） | (Operating profit ratio) | 5.3% | 5.5% | 5.5% | 6.4% | 5.2% | 3.2% | 3.8% | 3.5% | 7.7% | 5.1% | 8.8% | 8.2% | 6.1% | 4.0% | 5.8% | 4.9% | 10.8% | 7.1% | 8.1% | 9.4% | 7.4% | 3.1% | 5.7% | 3.5% | 5.7% | 6.6% | 7.5% | 4.9% | 7.5% |
| 営業外収益 | Non-operating income | 15 | 42 | 37 | 46 | 40 | 14 | 5 | 19 | -0 | 19 | 5 | 5 | 24 | 17 | 12 | 29 | 23 | 52 | 41 | 64 | 93 | - | - | - | - | - | - | - | - |
| 営業外費用 | Non-operating expenses | 20 | 21 | 22 | 21 | 20 | 27 | 14 | 41 | 7 | 48 | 48 | 55 | 96 | 16 | 20 | 36 | 20 | 56 | 13 | 33 | 69 | - | - | - | - | - | - | - | - |
| 経常利益 | Ordinary profit | 214 | 247 | 231 | 273 | 247 | 22 | 38 | 60 | 100 | 161 | 82 | 182 | 242 | 49 | 71 | 120 | 170 | 290 | 150 | 320 | 440 | 60 | 270 | 70 | 270 | 320 | 380 | 125 | 440 |
| 特別利益 | Extraordinary income | 8 | 39 | 24 | 17 | 24 | 10 | 5 | 15 | 1 | 16 | 53 | 54 | 69 | 4 | 0 | 5 | 32 | 37 | 7 | 39 | 44 | - | - | - | - | - | - | - | - |
| 特別損失 | Extraordinary losses | 14 | 34 | 22 | 41 | 78 | 1 | 2 | 3 | 2 | 5 | 35 | 37 | 40 | 7 | 1 | 8 | 30 | 38 | 17 | 47 | 55 | - | - | - | - | - | - | - | - |
| 税金等調整前純利益 | Profit before income taxes | 208 | 252 | 233 | 248 | 192 | 31 | 41 | 72 | 100 | 172 | 100 | 199 | 271 | 47 | 70 | 117 | 172 | 289 | 140 | 312 | 429 | - | - | - | - | - | - | - | - |
| 法人税等 | Income taxes | 54 | 81 | 66 | 101 | 67 | 13 | 19 | 32 | 25 | 57 | 29 | 54 | 86 | 15 | 13 | 29 | 32 | 61 | -14 | 18 | 47 | - | - | - | - | - | - | - | - |
| 純利益 | Profit | 153 | 171 | 167 | 148 | 126 | 18 | 22 | 40 | 75 | 115 | 70 | 145 | 185 | 31 | 57 | 88 | 140 | 228 | 154 | 294 | 382 | - | - | - | - | - | - | - | - |
| 非支配株主帰属純利益 | Profit attributable to non-controlling interests | 39 | 36 | 30 | 33 | 41 | 12 | 11 | 23 | 13 | 36 | 10 | 23 | 46 | 15 | 14 | 29 | 22 | 51 | 11 | 33 | 61 | - | - | - | - | - | - | - | - |
| 親会社株主帰属純利益 | Profit attributable to owners of parent | 114 | 135 | 137 | 115 | 85 | 6 | 11 | 17 | 61 | 78 | 61 | 122 | 139 | 16 | 43 | 60 | 118 | 177 | 143 | 261 | 321 | 15 | 140 | 25 | 140 | 160 | 210 | 60 | 260 |
| （純利益率） | (Profit attributable to owners of parent ratio) | 2.8% | 3.3% | 3.5% | 3.0% | 2.0% | 0.5% | 0.9% | 0.7% | 4.4% | 2.1% | 4.3% | 4.3% | 2.7% | 1.4% | 3.2% | 2.3% | 7.6% | 4.3% | 9.5% | 8.5% | 5.7% | 0.6% | 2.4% | 1.0% | 2.4% | 2.9% | 3.8% | 2.3% | 4.4% |
| のれん等償却前営業利益 | Operating profit before amortization of goodwill | 241 | 251 | 239 | 271 | 239 | 38 | 49 | 88 | 110 | 198 | 123 | 233 | 321 | 49 | 80 | 129 | 169 | 298 | 124 | 293 | 422 | - | 340 | - | 340 | 375 | 425 | - | 445 |
| （のれん等償却前営業利益率） | (Operating profit before amortization of goodwill ratio) | 5.9% | 6.1% | 6.1% | 7.0% | 5.5% | 3.4% | 4.0% | 3.7% | 7.9% | 5.3% | 8.6% | 8.3% | 6.2% | 4.1% | 5.9% | 5.0% | 10.9% | 7.2% | 8.2% | 9.6% | 7.5% | - | 5.9% | - | 5.9% | 6.7% | 7.6% | - | 7.5% |
| のれん等償却前親会社株主帰属純利益 | Profit attributable to owners of parent before amortization of goodwill | 139 | 160 | 159 | 135 | 95 | 9 | 14 | 22 | 64 | 86 | 58 | 122 | 144 | 17 | 44 | 62 | 119 | 181 | 145 | 265 | 326 | - | 150 | - | 150 | 165 | 215 | - | 265 |
| （のれん等償却純利益率） | (Profit attributable to owners of parent before amortization of goodwill ratio) | 3.4% | 3.9% | 4.0% | 3.5% | 2.2% | 0.8% | 1.1% | 0.9% | 4.6% | 2.3% | 4.1% | 4.3% | 2.8% | 1.4% | 3.3% | 2.4% | 7.7% | 4.4% | 9.6% | 8.6% | 5.8% | - | 2.6% | - | 2.6% | 2.9% | 3.8% | - | 4.5% |

| 前年比 | Year-on year comparison | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 売上高 | Net sales | 114.3% | 100.5% | 95.8% | 97.7% | 111.8% | 116.7% | 124.2% | 120.6% | 118.3% | 119.7% | 120.1% | 119.2% | 119.8% | 108.2% | 110.1% | 109.2% | 110.8% | 109.8% | 105.9% | 108.3% | 108.7% | 110.5% | 112.0% | 110.5% | 112.0% | 108.2% | 108.2% | 102.4% | 104.8% |
| 営業利益 | Operating profit | 94.9% | 103.3% | 95.7% | 114.5% | 91.4% | 111.2% | 230.9% | 157.4% | 124.1% | 136.6% | 142.7% | 133.5% | 139.0% | 135.5% | 168.4% | 154.1% | 155.1% | 154.7% | 97.7% | 124.2% | 132.0% | 97.3% | 104.8% | 109.4% | 104.8% | 117.5% | 133.3% | 102.6% | 105.8% |
| 経常利益 | Ordinary profit | 94.9% | 115.6% | 93.5% | 118.0% | 90.5% | 52.6% | 163.8% | 91.6% | 105.7% | 99.9% | 94.7% | 100.5% | 98.1% | 219.7% | 187.3% | 199.4% | 168.8% | 180.3% | 184.3% | 175.8% | 181.6% | 99.8% | 111.5% | 116.4% | 111.5% | 132.2% | 156.9% | 104.2% | 100.0% |
| 親会社株主帰属純利益 | Profit attributable to owners of parent | 93.6% | 118.1% | 101.1% | 83.8% | 73.9% | 22.8% | -232.3% | 77.6% | 537.8% | 234.4% | 118.7% | 195.1% | 164.4% | 269.4% | 391.4% | 347.8% | 192.0% | 226.0% | 235.7% | 213.7% | 230.3% | 87.6% | 100.5% | 145.9% | 100.5% | 114.9% | 150.8% | 100.7% | 81.1% |
| のれん等償却前営業利益 | Operating profit before amortization of goodwill | 99.5% | 104.1% | 95.5% | 113.1% | 88.1% | 101.6% | 190.9% | 137.9% | 126.6% | 131.4% | 139.8% | 133.2% | 134.5% | 129.0% | 162.0% | 147.6% | 153.1% | 150.7% | 101.0% | 125.7% | 131.7% | - | 106.0% | - | 106.0% | 116.9% | 132.5% | - | 105.4% |
| のれん等償却前親会社株主帰属純利益 | Profit attributable to owners of parent before amortization of goodwill | 101.4% | 115.0% | 99.7% | 85.0% | 70.2% | 27.3% | 6830.0% | 69.9% | 581.9% | 201.1% | 111.4% | 193.6% | 152.0% | 201.3% | 324.7% | 276.8% | 186.4% | 209.7% | 250.4% | 216.8% | 226.1% | - | 103.9% | - | 103.9% | 114.3% | 148.9% | - | 81.2% |

（億円、100 million yen）

## セグメント別売上・利益／Segment Results

| | | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 自動車電池（国内） 売上高 | Automotive Batteries (Japan) | Net sales | 892 | 915 | 881 | 836 | 815 | 177 | 200 | 377 | 255 | 631 | 247 | 501 | 878 | 196 | 215 | 411 | 278 | 689 | 252 | 530 | 940 | - | 940 | - | 940 | 950 | 950 | - | 1,000 |
| 営業利益 | | Operating profit | 61 | 78 | 70 | 87 | 59 | 10 | 8 | 18 | 25 | 42 | 23 | 48 | 65 | 10 | 11 | 22 | 30 | 52 | 29 | 59 | 81 | - | 55 | - | 55 | 70 | 70 | - | 80 |
| （営業利益率） | | (Operating profit ratio) | 6.9% | 8.5% | 7.9% | 10.4% | 7.2% | 5.4% | 4.0% | 4.7% | 9.7% | 6.7% | 9.4% | 9.6% | 7.5% | 5.2% | 5.3% | 5.3% | 10.9% | 7.6% | 11.4% | 11.1% | 8.6% | - | 5.9% | - | 5.9% | 7.4% | 7.4% | - | 8.0% |
| 自動車電池（海外） 売上高 | Automotive Batteries (Overseas) | Net sales | 1,856 | 1,771 | 1,621 | 1,653 | 1,867 | 600 | 619 | 1,218 | 651 | 1,869 | 604 | 1,255 | 2,473 | 584 | 671 | 1,254 | 652 | 1,907 | 622 | 1,274 | 2,529 | - | 2,520 | - | 2,520 | 2,470 | 2,470 | - | 2,590 |
| 営業利益 | | Operating profit | 90 | 99 | 92 | 122 | 100 | 30 | 31 | 61 | 41 | 102 | 31 | 73 | 133 | 28 | 48 | 76 | 58 | 134 | 18 | 75 | 151 | - | 150 | - | 150 | 160 | 175 | - | 165 |
| （営業利益率） | | (Operating profit ratio) | 4.8% | 5.6% | 5.7% | 7.4% | 5.3% | 5.0% | 5.0% | 5.0% | 6.3% | 5.5% | 5.2% | 5.8% | 5.4% | 4.7% | 7.2% | 6.1% | 8.8% | 7.0% | 2.8% | 5.9% | 6.0% | - | 6.0% | - | 6.0% | 6.5% | 7.1% | - | 6.4% |
| 産業電池電源 売上高 | Industrial Batteries and Power Supplies | Net sales | 742 | 800 | 846 | 840 | 995 | 170 | 225 | 395 | 264 | 659 | 317 | 581 | 976 | 179 | 216 | 395 | 342 | 737 | 359 | 702 | 1,097 | - | 1,110 | - | 1,110 | 1,100 | 1,100 | - | 1,200 |
| 営業利益 | | Operating profit | 74 | 78 | 92 | 69 | 58 | -5 | 11 | 6 | 27 | 33 | 53 | 80 | 85 | 2 | 12 | 14 | 51 | 64 | 67 | 118 | 132 | - | 90 | - | 90 | 95 | 110 | - | 130 |
| （営業利益率） | | (Operating profit ratio) | 9.9% | 9.8% | 10.8% | 8.2% | 5.8% | -3.1% | 5.1% | 1.5% | 10.2% | 5.0% | 16.6% | 13.7% | 8.8% | 0.8% | 5.6% | 3.5% | 14.8% | 8.7% | 18.8% | 16.8% | 12.0% | - | 8.1% | - | 8.1% | 8.6% | 10.0% | - | 10.8% |
| 車載用リチウムイオン電池 売上高 | Automotive Lithium-ion Batteries | Net sales | 448 | 456 | 423 | 360 | 476 | 124 | 150 | 273 | 179 | 452 | 201 | 380 | 654 | 195 | 211 | 406 | 224 | 629 | 218 | 442 | 848 | - | 1,030 | - | 1,030 | 880 | 880 | - | 900 |
| 営業利益 | | Operating profit | 13 | 3 | -17 | -9 | 17 | 4 | -2 | 2 | 8 | 10 | 10 | 18 | 20 | 4 | 3 | 7 | 17 | 24 | 2 | 19 | 26 | - | 40 | - | 40 | 40 | 45 | - | 40 |
| （営業利益率） | | (Operating profit ratio) | 2.9% | 0.7% | -4.0% | -2.4% | 3.5% | 3.1% | -1.3% | 0.7% | 4.4% | 2.2% | 5.0% | 4.7% | 3.0% | 2.2% | 1.4% | 1.8% | 7.6% | 3.9% | 1.0% | 4.3% | 3.1% | - | 3.9% | - | 3.9% | 4.5% | 5.1% | - | 4.4% |
| 特殊電池およびその他 売上高 | Specialized Batteries and Others | Net sales | 171 | 189 | 185 | 176 | 168 | 44 | 45 | 89 | 48 | 136 | 60 | 108 | 196 | 52 | 50 | 102 | 51 | 154 | 62 | 113 | 215 | - | 200 | - | 200 | 200 | 200 | - | 210 |
| 営業利益 | | Operating profit | 3 | -8 | 3 | 1 | 6 | 0 | 1 | 1 | 9 | 11 | 6 | 15 | 16 | 6 | 5 | 11 | 13 | 24 | 8 | 22 | 32 | - | 5 | - | 5 | 10 | 25 | - | 30 |
| （営業利益率） | | (Operating profit ratio) | 1.7% | -4.0% | 1.7% | 0.8% | 3.4% | 0.2% | 2.9% | 1.5% | 19.7% | 7.9% | 9.6% | 14.0% | 8.4% | 10.9% | 9.7% | 10.3% | 25.5% | 15.4% | 13.7% | 19.0% | 14.9% | - | 2.5% | - | 2.5% | 5.0% | 12.5% | - | 14.3% |
| 合計 売上高 | Total | Net sales | 4,110 | 4,131 | 3,956 | 3,865 | 4,321 | 1,114 | 1,238 | 2,352 | 1,397 | 3,749 | 1,429 | 2,825 | 5,177 | 1,205 | 1,363 | 2,568 | 1,548 | 4,116 | 1,513 | 3,061 | 5,629 | 2,600 | 5,800 | 2,600 | 5,800 | 5,600 | 5,600 | 2,630 | 5,900 |
| 営業利益 | | Operating profit | 241 | 251 | 239 | 271 | 239 | 38 | 49 | 88 | 110 | 198 | 123 | 233 | 321 | 49 | 80 | 129 | 169 | 298 | 124 | 293 | 422 | - | 340 | - | 340 | 375 | 425 | - | 445 |
| （営業利益率） | | (Operating profit ratio) | 5.9% | 6.1% | 6.1% | 7.0% | 5.5% | 3.4% | 4.0% | 3.7% | 7.9% | 5.3% | 8.6% | 8.3% | 6.2% | 4.1% | 5.9% | 5.0% | 10.9% | 7.2% | 8.2% | 9.6% | 7.5% | - | 5.9% | - | 5.9% | 6.7% | 7.6% | - | 7.5% |

| 売上構成比 | Composition of net sales | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 自動車電池（国内） | Automotive Batteries (Japan) | 21.7% | 22.1% | 22.3% | 21.6% | 18.9% | 15.9% | 16.1% | 16.0% | 18.2% | 16.8% | 17.3% | 17.7% | 17.0% | 16.3% | 15.8% | 16.0% | 18.0% | 16.7% | 16.6% | 17.3% | 16.7% | - | 16.2% | - | 16.2% | 17.0% | 17.0% | - | 16.9% |
| 自動車電池（海外） | Automotive Batteries (Overseas) | 45.2% | 42.9% | 41.0% | 42.8% | 43.2% | 53.8% | 50.0% | 51.8% | 46.6% | 49.9% | 42.3% | 44.4% | 47.8% | 48.4% | 49.2% | 48.8% | 42.2% | 46.3% | 41.1% | 41.6% | 44.9% | - | 43.4% | - | 43.4% | 44.1% | 44.1% | - | 43.9% |
| 産業電池電源 | Industrial Batteries and Power Supplies | 18.1% | 19.4% | 21.4% | 21.7% | 23.0% | 15.3% | 18.1% | 16.8% | 18.9% | 17.6% | 22.2% | 20.6% | 18.9% | 14.9% | 15.8% | 15.4% | 22.1% | 17.9% | 23.7% | 22.9% | 19.5% | - | 19.1% | - | 19.1% | 19.6% | 19.6% | - | 20.3% |
| 車載用リチウムイオン電池 | Automotive Lithium-ion Batteries | 10.9% | 11.0% | 10.7% | 9.3% | 11.0% | 11.1% | 12.1% | 11.6% | 12.8% | 12.1% | 14.1% | 13.5% | 12.6% | 16.1% | 15.5% | 15.8% | 14.4% | 15.3% | 14.4% | 14.4% | 15.1% | - | 17.8% | - | 17.8% | 15.7% | 15.7% | - | 15.3% |
| 特殊電池およびその他 | Specialized Batteries and Others | 4.2% | 4.6% | 4.7% | 4.6% | 3.9% | 3.9% | 3.6% | 3.8% | 3.4% | 3.6% | 4.2% | 3.8% | 3.8% | 4.3% | 3.7% | 4.0% | 3.3% | 3.7% | 4.1% | 3.7% | 3.8% | - | 3.4% | - | 3.4% | 3.6% | 3.6% | - | 3.6% |

| 前年比 | | | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 自動車電池（国内） 売上高 | Automotive Batteries (Japan) | Net sales | 132.0% | 102.5% | 96.3% | 95.0% | 97.4% | 99.4% | 114.6% | 106.9% | 107.9% | 107.3% | 108.9% | 108.4% | 107.7% | 110.8% | 107.5% | 109.1% | 109.1% | 109.1% | 102.1% | 105.7% | 107.1% | - | 107.1% | - | 107.1% | 108.2% | 108.2% | - | 106.3% |
| 営業利益 | | Operating profit | 108.2% | 126.4% | 89.8% | 124.3% | 67.8% | 94.6% | 104.3% | 98.8% | 99.3% | 99.1% | 144.1% | 116.9% | 111.4% | 107.3% | 143.7% | 123.8% | 122.3% | 122.9% | 123.9% | 123.1% | 123.3% | - | 84.0% | - | 84.0% | 106.9% | 106.9% | - | 99.1% |
| 自動車電池（海外） 売上高 | Automotive Batteries (Overseas) | Net sales | 82.0% | 123.4% | 91.6% | 101.9% | 113.0% | 134.0% | 144.5% | 139.1% | 129.1% | 135.4% | 123.9% | 126.5% | 132.4% | 97.3% | 108.4% | 102.9% | 100.2% | 102.0% | 103.0% | 101.6% | 102.2% | - | 101.9% | - | 101.9% | 99.9% | 99.9% | - | 102.4% |
| 営業利益 | | Operating profit | 108.8% | 95.4% | 92.6% | 133.1% | 81.5% | 102.4% | 222.3% | 140.6% | 148.2% | 143.6% | 109.8% | 128.8% | 133.9% | 91.4% | 157.8% | 124.8% | 139.4% | 130.7% | 56.3% | 103.6% | 113.3% | - | 112.4% | - | 112.4% | 119.9% | 131.1% | - | 109.1% |
| 産業電池電源 売上高 | Industrial Batteries and Power Supplies | Net sales | 85.7% | 110.8% | 105.6% | 99.4% | 118.4% | 85.8% | 85.9% | 85.9% | 105.9% | 92.9% | 111.2% | 108.7% | 98.1% | 105.2% | 96.1% | 100.0% | 129.6% | 111.9% | 113.3% | 120.7% | 112.4% | - | 113.7% | - | 113.7% | 112.7% | 112.7% | - | 109.4% |
| 営業利益 | | Operating profit | 78.8% | 116.1% | 117.0% | 75.2% | 83.8% | 85.8% | 244.1% | -374.4% | 121.9% | 160.8% | 141.0% | 134.0% | 148.0% | -28.4% | 107.1% | 228.4% | 189.4% | 196.5% | 127.8% | 148.6% | 154.2% | - | 105.3% | - | 105.3% | 111.1% | 128.7% | - | 98.6% |
| 車載用リチウムイオン電池 売上高 | Automotive Lithium-ion Batteries | Net sales | 102.0% | 107.8% | 92.7% | 85.1% | 132.5% | 138.7% | 157.8% | 148.5% | 120.7% | 136.1% | 139.7% | 130.0% | 137.2% | 157.5% | 141.1% | 148.5% | 124.9% | 139.1% | 108.6% | 116.2% | 129.7% | - | 157.6% | - | 157.6% | 134.6% | 134.6% | - | 106.1% |
| 営業利益 | | Operating profit | 84.6% | 106.3% | -569.3% | 49.9% | -194.1% | 233.5% | -2020.0% | 104.0% | 70.6% | 75.0% | 286.6% | 122.0% | 120.1% | 114.1% | -147.5% | 406.1% | 214.1% | 249.6% | 20.8% | 106.0% | 133.4% | - | 201.4% | - | 201.4% | 201.4% | 226.6% | - | 151.0% |
| 特殊電池およびその他 売上高 | Specialized Batteries and Others | Net sales | 83.0% | 98.6% | 97.8% | 94.9% | 95.5% | 105.6% | 119.4% | 112.2% | 114.2% | 112.9% | 127.4% | 121.2% | 116.9% | 119.0% | 110.9% | 114.9% | 108.1% | 112.5% | 103.1% | 105.3% | 109.7% | - | 101.9% | - | 101.9% | 101.9% | 101.9% | - | 97.5% |
| 営業利益 | | Operating profit | 113.9% | 101.8% | -42.7% | 42.2% | 425.7% | 2.6% | -339.5% | 58.6% | 985.3% | 327.8% | 227.8% | 435.2% | 284.3% | 8085.7% | 376.0% | 772.8% | 140.2% | 220.4% | 147.0% | 142.8% | 194.8% | - | 30.4% | - | 30.4% | 60.8% | 151.9% | - | 93.5% |
| 合計 売上高 | Total | Net sales | 2933.3% | 22.7% | 95.8% | 97.7% | 111.8% | 116.7% | 124.2% | 120.6% | 118.3% | 119.7% | 120.1% | 119.2% | 119.8% | 108.2% | 110.1% | 109.2% | 110.8% | 109.8% | 105.9% | 108.3% | 108.7% | - | 112.0% | - | 112.0% | 108.2% | 108.2% | 102.4% | 104.8% |
| 営業利益 | | Operating profit | 2574.5% | 22.3% | 95.5% | 113.1% | 88.1% | 101.6% | 190.9% | 137.9% | 126.6% | 131.4% | 139.8% | 133.2% | 134.5% | 129.0% | 162.0% | 147.6% | 153.1% | 150.7% | 101.0% | 125.7% | 131.7% | - | 106.0% | - | 106.0% | 116.9% | 132.5% | - | 105.4% |

（億円、100 million yen）

| 地域別売上／Results by Region | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 日本 | Japan | 2,060 | 2,091 | 2,129 | 2,054 | 2,275 | 461 | 550 | 1,011 | 677 | 1,688 | 763 | 1,441 | 2,451 | 554 | 624 | 1,177 | 826 | 2,003 | - | - | - | - | - | - | - | - | - | - | - |
| アジア | Asia | 1,104 | 1,115 | 1,032 | 959 | 1,054 | 328 | 379 | 708 | 390 | 1,097 | 337 | 727 | 1,434 | 320 | 400 | 720 | 379 | 1,100 | - | - | - | - | - | - | - | - | - | - | - |
| 欧州 | Europe | - | - | - | - | 512 | 164 | 159 | 324 | 188 | 511 | 180 | 367 | 691 | 169 | 186 | 355 | 192 | 547 | - | - | - | - | - | - | - | - | - | - | - |
| 北米 | North America | - | - | - | - | 156 | 54 | 53 | 107 | 51 | 158 | 50 | 101 | 208 | 58 | 48 | 106 | 46 | 152 | - | - | - | - | - | - | - | - | - | - | - |
| その他 | Other | 283 | 290 | 246 | 278 | 325 | 106 | 97 | 203 | 92 | 295 | 98 | 189 | 393 | 104 | 106 | 210 | 104 | 314 | - | - | - | - | - | - | - | - | - | - | - |
| 欧米 | Europe and North America | 662 | 635 | 548 | 574 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 売上高 | Net sales | 4,110 | 4,131 | 3,956 | 3,865 | 4,321 | 1,114 | 1,238 | 2,352 | 1,397 | 3,749 | 1,429 | 2,825 | 5,177 | 1,205 | 1,363 | 2,568 | 1,548 | 4,116 | 1,513 | 3,061 | 5,629 | 2,600 | 5,800 | 2,600 | 5,800 | 5,600 | 5,600 | 2,630 | 5,900 |

| 売上構成比 | Composition of net sales | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 日本 | Japan | 50.1% | 50.6% | 53.8% | 53.1% | 52.6% | 41.4% | 44.4% | 43.0% | 48.5% | 45.0% | 53.4% | 51.0% | 47.3% | 45.9% | 45.8% | 45.8% | 53.3% | 48.7% | - | - | - | - | - | - | - | - | - | - | - |
| アジア | Asia | 26.9% | 27.0% | 26.1% | 24.8% | 24.4% | 29.5% | 30.6% | 30.1% | 27.9% | 29.3% | 23.6% | 25.7% | 27.7% | 26.6% | 29.4% | 28.1% | 24.5% | 26.7% | - | - | - | - | - | - | - | - | - | - | - |
| 欧州 | Europe | - | - | - | - | 11.8% | 14.8% | 12.9% | 13.8% | 13.4% | 13.6% | 12.6% | 13.0% | 13.3% | 14.0% | 13.6% | 13.8% | 12.4% | 13.3% | - | - | - | - | - | - | - | - | - | - | - |
| 北米 | North America | - | - | - | - | 3.6% | 4.8% | 4.3% | 4.5% | 3.6% | 4.2% | 3.5% | 3.6% | 4.0% | 4.8% | 3.5% | 4.1% | 2.9% | 3.7% | - | - | - | - | - | - | - | - | - | - | - |
| その他 | Other | 6.9% | 7.0% | 6.2% | 7.2% | 7.5% | 9.5% | 7.8% | 8.6% | 6.6% | 7.9% | 6.9% | 6.7% | 7.6% | 8.6% | 7.7% | 8.2% | 6.7% | 7.6% | - | - | - | - | - | - | - | - | - | - | - |
| 欧米 | Europe and North America | 16.1% | 15.4% | 13.9% | 14.8% | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| 前年比 | Year-on-year comparison | FY18/FY17 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 日本 | 欧米 Japan | 117.1% | 101.5% | 101.8% | 96.5% | 110.7% | 98.6% | 105.0% | 102.0% | 106.3% | 103.7% | 118.0% | 112.2% | 107.8% | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| アジア | Asia | 110.4% | 101.0% | 92.6% | 92.9% | 109.9% | 136.0% | 159.1% | 147.5% | 131.2% | 141.3% | 121.6% | 126.6% | 136.1% | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 欧州 | Europe | - | - | - | - | - | 130.2% | 127.4% | 128.8% | 144.9% | 134.3% | 137.2% | 141.0% | 135.0% | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 北米 | North America | - | - | - | - | - | 152.0% | 150.0% | 151.0% | 128.1% | 142.8% | 110.7% | 118.8% | 133.4% | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| その他 | Other | 114.7% | 102.3% | 85.0% | 112.8% | 116.9% | 126.7% | 129.7% | 128.2% | 118.8% | 125.1% | 109.7% | 113.9% | 120.9% | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 欧米 | Europe and North America | 112.5% | 95.8% | 86.4% | 104.6% | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 売上高 | Net sales | 114.3% | 100.5% | 95.8% | 97.7% | 111.8% | 116.7% | 124.2% | 120.6% | 118.3% | 119.7% | 120.1% | 119.2% | 119.8% | 108.2% | 110.1% | 109.2% | 110.8% | 109.8% | 105.9% | 108.3% | 108.7% | 110.5% | 112.0% | 110.5% | 112.0% | 108.2% | 108.2% | 102.4% | 104.8% |

| 地域別有形固定資産／Property, plant and equipment by Region | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 日本 | Japan | 893 | 880 | 860 | 888 | 990 | - | - | - | - | - | - | - | 1,036 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 中国 | China | - | 117 | 136 | 147 | 101 | - | - | - | - | - | - | - | 90 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| アジア | Asia | 292 | 185 | 187 | 208 | 227 | - | - | - | - | - | - | - | 252 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 欧米 | Europe and North America | 24 | 42 | 64 | 66 | 70 | - | - | - | - | - | - | - | 232 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| その他 | Other | 19 | 19 | 31 | 37 | 42 | - | - | - | - | - | - | - | 40 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 有形固定資産 | Property, plant and equipment | 1,228 | 1,242 | 1,279 | 1,345 | 1,430 | - | - | - | - | - | - | - | 1,650 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

（億円、100 million yen）

| 自動車電池（国内）事業／Automotive Batteries (Japan) | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 日本 | Japan | - | - | - | - | 810 | 176 | 199 | 375 | 254 | 628 | 246 | 499 | 874 | 195 | 214 | 410 | 278 | 687 | - | - | - | - | - | - | - | - | - | - | - |
| アジア | Asia | - | - | - | - | 5 | 1 | 1 | 2 | 1 | 3 | 1 | 2 | 4 | 1 | 0 | 1 | 0 | 1 | - | - | - | - | - | - | - | - | - | - | - |
| 欧州 | Europe | - | - | - | - | 0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 北米 | North America | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| その他 | Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 売上高 | Net sales | 892 | 915 | 881 | 836 | 815 | 177 | 200 | 377 | 255 | 631 | 247 | 501 | 878 | 196 | 215 | 411 | 278 | 689 | 252 | 530 | 940 | - | 940 | - | 940 | 950 | 950 | - | 1,000 |
| 営業利益 | Operating profit | 61 | 78 | 70 | 87 | 59 | 10 | 8 | 18 | 25 | 42 | 23 | 48 | 65 | 10 | 11 | 22 | 30 | 52 | 29 | 59 | 81 | - | 55 | - | 55 | 70 | 70 | - | 80 |
| （営業利益率） | (Operating profit ratio) | 6.9% | 8.5% | 7.9% | 10.4% | 7.2% | 5.4% | 4.0% | 4.7% | 9.7% | 6.7% | 9.4% | 9.6% | 7.5% | 5.2% | 5.3% | 5.3% | 10.9% | 7.6% | 11.4% | 11.1% | 8.6% | - | 5.9% | - | 5.9% | 7.4% | 7.4% | - | 8.0% |

※営業利益はのれん等償却前営業利益、営業利益率はのれん等償却前営業利益率です。

*Operating income has been operating income before amortization of goodwill and the operating income ratio has been the operating income ratio before amortization of goodwill.

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| セグメント資産 | Segment assets | 543 | 579 | 581 | 598 | 612 | - | - | - | - | - | - | - | 637 | - | - | - | - | - | - | - | 662 | - | - | - | - | - | - | - | - |
| 減価償却費 | Depreciation | 19 | 18 | 32 | 31 | 29 | - | - | - | - | - | - | - | 26 | - | - | - | - | - | - | - | 28 | - | - | - | - | - | - | - | - |
| 持分法適用会社への投資額 | Investment in equity-method affiliates | 10 | 11 | 11 | 13 | 13 | - | - | - | - | - | - | - | 14 | - | - | - | - | - | - | - | 14 | - | - | - | - | - | - | - | - |
| 有形固定資産及び無形固定資産の増加額 | Increase in property, plant and equipment and intangible assets | 24 | 35 | 23 | 27 | 38 | - | - | - | - | - | - | - | 28 | - | - | - | - | - | - | - | 32 | - | - | - | - | - | - | - | - |

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 設備投資 | Capital investment | 24 | 36 | 22 | 25 | 38 | - | - | 9 | - | - | - | 19 | 28 | - | - | 13 | - | - | - | 19 | 32 | - | 40 | - | 40 | 40 | 40 | - | 35 |
| 研究開発費 | Research and development expenses | 26 | 22 | 24 | 19 | 18 | - | - | - | - | - | - | - | 19 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

※自動車電池（国内）と（海外）の研究開発費は、FY17以降は合算で算出しています。

*Research and development expenses in the “Automotive Batteries (Japan)” and “Automotive Batteries (Overseas)” segments have been totaled since fiscal 2017.

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 従業員数（人） | Number of employees | 1,205 | 1,223 | 1,221 | 1,281 | 1,287 | - | - | - | - | - | - | - | 1,249 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| 前年比 | Year-on-year comparison | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 売上高 | Net sales | 132.0% | 102.5% | 96.3% | 95.0% | 97.4% | 99.4% | 114.6% | 106.9% | 107.9% | 107.3% | 108.9% | 108.4% | 107.7% | 110.8% | 107.5% | 109.1% | 109.1% | 109.1% | 102.1% | 105.7% | 107.1% | - | 107.1% | - | 107.1% | 108.2% | 108.2% | - | 106.3% |
| 営業利益 | Operating profit | 108.2% | 126.4% | 89.8% | 124.3% | 67.8% | 94.6% | 104.3% | 98.8% | 99.3% | 99.1% | 144.1% | 116.9% | 111.4% | 107.3% | 143.7% | 123.8% | 122.3% | 122.9% | 123.9% | 123.1% | 123.3% | - | 84.0% | - | 84.0% | 106.9% | 106.9% | - | 99.1% |

（億円、100 million yen）

| 自動車電池（海外）事業／Automotive Batteries (Overseas) | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 日本 | Japan | - | - | - | - | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 2 | 0 | 1 | 2 | -1 | 1 | - | - | - | - | - | - | - | - | - | - | - |
| アジア | Asia | - | - | - | - | 979 | 310 | 355 | 665 | 366 | 1,031 | 319 | 684 | 1,350 | 302 | 378 | 680 | 355 | 1,035 | - | - | - | - | - | - | - | - | - | - | - |
| 欧州 | Europe | - | - | - | - | 481 | 152 | 140 | 292 | 165 | 458 | 156 | 321 | 614 | 146 | 160 | 306 | 167 | 473 | - | - | - | - | - | - | - | - | - | - | - |
| 北米 | North America | - | - | - | - | 96 | 33 | 28 | 62 | 29 | 91 | 32 | 62 | 123 | 33 | 29 | 62 | 28 | 91 | - | - | - | - | - | - | - | - | - | - | - |
| その他 | Other | - | - | - | - | 310 | 103 | 96 | 199 | 90 | 289 | 96 | 186 | 385 | 103 | 102 | 204 | 103 | 307 | - | - | - | - | - | - | - | - | - | - | - |
| 売上高 | Net sales | 1,856 | 1,771 | 1,621 | 1,653 | 1,867 | 600 | 619 | 1,218 | 651 | 1,869 | 604 | 1,255 | 2,473 | 584 | 671 | 1,254 | 652 | 1,907 | 622 | 1,274 | 2,529 | - | 2,520 | - | 2,520 | 2,470 | 2,470 | - | 2,590 |
| 営業利益 | Operating profit | 90 | 99 | 92 | 122 | 100 | 30 | 31 | 61 | 41 | 102 | 31 | 73 | 133 | 28 | 48 | 76 | 58 | 134 | 18 | 75 | 151 | - | 150 | - | 150 | 160 | 175 | - | 165 |
| （営業利益率） | (Operating profit ratio) | 4.8% | 5.6% | 5.7% | 7.4% | 5.3% | 5.0% | 5.0% | 5.0% | 6.3% | 5.5% | 5.2% | 5.8% | 5.4% | 4.7% | 7.2% | 6.1% | 8.8% | 7.0% | 2.8% | 5.9% | 6.0% | - | 6.0% | - | 6.0% | 6.5% | 7.1% | - | 6.4% |

※営業利益はのれん等償却前営業利益、営業利益率はのれん等償却前営業利益率です。

*Operating income has been operating income before amortization of goodwill and the operating income ratio has been the operating income ratio before amortization of goodwill.

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| セグメント資産 | Segment assets | 1,580 | 1,500 | 1,482 | 1,679 | 1,864 | - | - | - | - | - | - | - | 2,148 | - | - | - | - | - | - | - | 2,275 | - | - | - | - | - | - | - | - |
| 減価償却費 | Depreciation | 42 | 40 | 44 | 45 | 49 | - | - | - | - | - | - | - | 67 | - | - | - | - | - | - | - | 75 | - | - | - | - | - | - | - | - |
| 持分法適用会社への投資額 | Investment in equity-method affiliates | 301 | 286 | 290 | 319 | 340 | - | - | - | - | - | - | - | 367 | - | - | - | - | - | - | - | 430 | - | - | - | - | - | - | - | - |
| 有形固定資産及び無形固定資産の増加額 | Increase in property, plant and equipment and intangible assets | 64 | 72 | 55 | 43 | 53 | - | - | - | - | - | - | - | 110 | - | - | - | - | - | - | - | 73 | - | - | - | - | - | - | - | - |

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 設備投資 | Capital investment | 63 | 67 | 55 | 51 | 53 | - | - | 27 | - | - | - | 83 | 110 | - | - | 34 | - | - | - | 39 | 73 | - | 65 | - | 65 | 65 | 65 | - | 75 |
| 研究開発費 | Research and development expenses | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

※自動車電池（国内）と（海外）の研究開発費は、FY17以降は合算で算出しています。

*Research and development expenses in the “Automotive Batteries (Japan)” and “Automotive Batteries (Overseas)” segments have been totaled since fiscal 2017.

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 従業員数（人） | Number of employees | 10,273 | 9,745 | 8,491 | 8,193 | 8,096 | - | - | - | - | - | - | - | 8,879 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| 前年比 | Year-on-year comparison | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 売上高 | Net sales | 108.8% | 95.4% | 91.6% | 101.9% | 113.0% | 134.0% | 144.5% | 139.1% | 129.1% | 135.4% | 123.9% | 126.5% | 132.4% | 97.3% | 108.4% | 102.9% | 100.2% | 102.0% | 103.0% | 101.6% | 102.2% | - | 101.9% | - | 101.9% | 99.9% | 99.9% | - | 102.4% |
| 営業利益 | Operating profit | 85.7% | 110.8% | 92.6% | 133.1% | 81.5% | 102.4% | 222.3% | 140.6% | 148.2% | 143.6% | 109.8% | 128.8% | 133.9% | 91.4% | 157.8% | 124.8% | 139.4% | 130.7% | 56.3% | 103.6% | 113.3% | - | 112.4% | - | 112.4% | 119.9% | 131.1% | - | 109.1% |

※1 自動車電池事業（海外）には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

*1 The “automotive batteries (overseas)” segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to “industrial batteries and power supplies.” Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change

※2 2019年度に自動車電池事業（海外）の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

*2 In fiscal 2019, some consolidated subsidiaries in the “automotive batteries (overseas)” segment were shifted to the “industrial batteries and power supplies” segment.Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

（億円、100 million yen）

| 産業電池電源事業／Industrial Batteries and Power Supplies | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full |
| 日本 | Japan | - | - | - | - | 853 | 130 | 174 | 304 | 218 | 522 | 279 | 496 | 800 |
| アジア | Asia | - | - | - | - | 68 | 17 | 23 | 40 | 23 | 62 | 17 | 40 | 80 |
| 欧州 | Europe | - | - | - | - | 3 | 1 | 3 | 4 | 3 | 7 | 2 | 5 | 9 |
| 北米 | North America | - | - | - | - | 56 | 19 | 23 | 42 | 20 | 62 | 17 | 37 | 79 |
| その他 | Other | - | - | - | - | 15 | 3 | 2 | 5 | 2 | 6 | 2 | 3 | 8 |
| 売上高 | Net sales | 742 | 800 | 846 | 840 | 995 | 170 | 225 | 395 | 264 | 659 | 317 | 581 | 976 |
| 営業利益 | Operating profit | 74 | 78 | 92 | 69 | 58 | -5 | 11 | 6 | 27 | 33 | 53 | 80 | 85 |
| （営業利益率） | (Operating profit ratio) | 9.9% | 9.8% | 10.8% | 8.2% | 5.8% | -3.1% | 5.1% | 1.5% | 10.2% | 5.0% | 16.6% | 13.7% | 8.8% |
| セグメント資産 | Segment assets | 412 | 528 | 572 | 566 | 729 | - | - | - | - | - | - | - | 738 |
| 減価償却費 | Depreciation | 13 | 16 | 17 | 17 | 16 | - | - | - | - | - | - | - | 17 |
| 持分法適用会社への投資額 | Investment in equity-method affiliates | 1 | 5 | 3 | 3 | 5 | - | - | - | - | - | - | - | 5 |
| 有形固定資産及び無形固定資産の増加額 | Increase in property, plant and equipment and intangible assets | 11 | 19 | 19 | 14 | 13 | - | - | - | - | - | - | - | 42 |
| 設備投資 | Capital investment | 11 | 21 | 17 | 14 | 13 | - | - | 19 | - | - | - | 23 | 42 |
| 研究開発費 | Research and development expenses | 21 | 24 | 23 | 21 | 26 | - | - | - | - | - | - | - | 26 |
| 従業員数（人） | Number of employees | 1,544 | 1,528 | 2,046 | 1,973 | 2,354 | - | - | - | - | - | - | - | 2,319 |

| 産業電池電源事業／Industrial Batteries and Power Supplies | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 日本 | Japan | 134 | 172 | 306 | 300 | 606 | - | - | - | - | - | - | - | - | - | - | - |
| アジア | Asia | 17 | 21 | 39 | 23 | 61 | - | - | - | - | - | - | - | - | - | - | - |
| 欧州 | Europe | 2 | 1 | 3 | 3 | 6 | - | - | - | - | - | - | - | - | - | - | - |
| 北米 | North America | 24 | 17 | 42 | 16 | 57 | - | - | - | - | - | - | - | - | - | - | - |
| その他 | Other | 2 | 4 | 5 | 1 | 7 | - | - | - | - | - | - | - | - | - | - | - |
| 売上高 | Net sales | 179 | 216 | 395 | 342 | 737 | 359 | 702 | 1,097 | - | 1,110 | - | 1,110 | 1,100 | 1,100 | - | 1,200 |
| 営業利益 | Operating profit | 2 | 12 | 14 | 51 | 64 | 67 | 118 | 132 | - | 90 | - | 90 | 95 | 110 | - | 130 |
| （営業利益率） | (Operating profit ratio) | 0.8% | 5.6% | 3.5% | 14.8% | 8.7% | 18.8% | 16.8% | 12.0% | - | 8.1% | - | 8.1% | 8.6% | 10.0% | - | 10.8% |
| セグメント資産 | Segment assets | - | - | - | - | - | - | - | 752 | - | - | - | - | - | - | - | - |
| 減価償却費 | Depreciation | - | - | - | - | - | - | - | 19 | - | - | - | - | - | - | - | - |
| 持分法適用会社への投資額 | Investment in equity-method affiliates | - | - | - | - | - | - | - | 6 | - | - | - | - | - | - | - | - |
| 有形固定資産及び無形固定資産の増加額 | Increase in property, plant and equipment and intangible assets | - | - | - | - | - | - | - | 20 | - | - | - | - | - | - | - | - |
| 設備投資 | Capital investment | - | - | 6 | - | - | - | 15 | 20 | - | 25 | - | 25 | 25 | 25 | - | 50 |
| 研究開発費 | Research and development expenses | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 従業員数（人） | Number of employees | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

| 前年比 | Year-on-year comparison | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full |
| 売上高 | Net sales | 102.0% | 107.8% | 105.6% | 99.4% | 118.4% | 85.8% | 85.9% | 85.9% | 105.9% | 92.9% | 111.2% | 108.7% | 98.1% |
| 営業利益 | Operating profit | 84.6% | 106.3% | 117.0% | 75.2% | 83.8% | 85.8% | 244.1% | -374.4% | 121.9% | 160.8% | 141.0% | 134.0% | 148.0% |

| 前年比 | Year-on-year comparison | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 売上高 | Net sales | 105.2% | 96.1% | 100.0% | 129.6% | 111.9% | 113.3% | 120.7% | 112.4% | - | 113.7% | - | 113.7% | 112.7% | 112.7% | - | 109.4% |
| 営業利益 | Operating profit | -28.4% | 107.1% | 228.4% | 189.4% | 196.5% | 127.8% | 148.6% | 154.2% | - | 105.3% | - | 105.3% | 111.1% | 128.7% | - | 98.6% |

※1 自動車電池事業（海外）には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

*1 The “automotive batteries (overseas)” segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to “industrial batteries and power supplies.” Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change

※2 2019年度に自動車電池事業（海外）の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

*2 In fiscal 2019, some consolidated subsidiaries in the “automotive batteries (overseas)” segment were shifted to the “industrial batteries and power supplies” segment.Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

※3 2023年度より、従来「産業電池電源」に含まれていた一部の連結子会社について、「特殊電池およびその他」に変更しております。2022年度は、変更後のセグメントにより記載しております。

*3 Some consolidated subsidiaries in the “Industrial Batteries and Power Supplies” segment were transferred to the “Specialized Batteries and Others” segment in fiscal 2023. In conjunction with this change, figures for fiscal 2022 were restated according to the modified segments.

（億円、100 million yen）

| 車載用リチウムイオン電池事業／Automotive Lithium-ion Batteries | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 日本 | Japan | - | - | - | - | 458 | 116 | 137 | 253 | 163 | 416 | 183 | 346 | 599 | 180 | 192 | 371 | 206 | 578 | - | - | - | - | - | - | - | - | - | - | - |
| アジア | Asia | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 欧州 | Europe | - | - | - | - | 19 | 8 | 13 | 21 | 16 | 37 | 18 | 34 | 55 | 15 | 20 | 34 | 17 | 52 | - | - | - | - | - | - | - | - | - | - | - |
| 北米 | North America | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| その他 | Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 売上高 | Net sales | 448 | 456 | 423 | 360 | 476 | 124 | 150 | 273 | 179 | 452 | 201 | 380 | 654 | 195 | 211 | 406 | 224 | 629 | 218 | 442 | 848 | - | 1,030 | - | 1,030 | 880 | 880 | - | 900 |
| 営業利益 | Operating profit | 13 | 3 | -17 | -9 | 17 | 4 | -2 | 2 | 8 | 10 | 10 | 18 | 20 | 4 | 3 | 7 | 17 | 24 | 2 | 19 | 26 | - | 40 | - | 40 | 40 | 45 | - | 40 |
| （営業利益率） | (Operating profit ratio) | 2.9% | 0.7% | -4.0% | -2.4% | 3.5% | 3.1% | -1.3% | 0.7% | 4.4% | 2.2% | 5.0% | 4.7% | 3.0% | 2.2% | 1.4% | 1.8% | 7.6% | 3.9% | 1.0% | 4.3% | 3.1% | - | 3.9% | - | 3.9% | 4.5% | 5.1% | - | 4.4% |
| セグメント資産 | Segment assets | 454 | 479 | 493 | 526 | 629 | - | - | - | - | - | - | - | 703 | - | - | - | - | - | - | - | 918 | - | - | - | - | - | - | - | - |
| 減価償却費 | Depreciation | 52 | 44 | 33 | 35 | 33 | - | - | - | - | - | - | - | 41 | - | - | - | - | - | - | - | 49 | - | - | - | - | - | - | - | - |
| 持分法適用会社への投資額 | Investment in equity-method affiliates | 5 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 13 | - | - | - | - | - | - | - | - |
| 有形固定資産及び無形固定資産の増加額 | Increase in property, plant and equipment and intangible assets | 14 | 50 | 47 | 42 | 116 | - | - | - | - | - | - | - | 72 | - | - | - | - | - | - | - | 150 | - | - | - | - | - | - | - | - |

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 設備投資 | Capital investment | 13 | 52 | 50 | 56 | 110 | - | - | 47 | - | - | - | 25 | 72 | - | - | 50 | - | - | - | 100 | 150 | - | 170 | - | 170 | 170 | 170 | - | 105 |
| 研究開発費 | Research and development expenses | 61 | 50 | 44 | 69 | 77 | - | - | - | - | - | - | - | 77 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 従業員数（人） | Number of employees | 504 | 363 | 397 | 405 | 370 | - | - | - | - | - | - | - | 403 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| 前年比 | Year-on-year comparison | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 売上高 | Net sales | 113.9% | 101.8% | 92.7% | 85.1% | 132.5% | 138.7% | 157.8% | 148.5% | 120.7% | 136.1% | 139.7% | 130.0% | 137.2% | 157.5% | 141.1% | 148.5% | 124.9% | 139.1% | 108.6% | 116.2% | 129.7% | - | 157.6% | - | 157.6% | 134.6% | 134.6% | - | 106.1% |
| 営業利益 | Operating profit | 2933.3% | 22.7% | -569.3% | 49.9% | -194.1% | 233.5% | -2020.0% | 104.0% | 70.6% | 75.0% | 286.6% | 122.0% | 120.1% | 114.1% | -147.5% | 406.1% | 214.1% | 249.6% | 20.8% | 106.0% | 133.4% | - | 201.4% | - | 201.4% | 201.4% | 226.6% | - | 151.0% |

| 個社別売上高・営業利益 | | Sales and operating income by individual company | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| BEC | 売上高 | Net sales | 171 | 138 | 142 | 219 | 314 | - | - | - | - | - | - | - | 435 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | 営業利益 | Operating profit | 20 | 18 | 4 | 23 | 33 | - | - | - | - | - | - | - | 36 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| LEJ | 売上高 | Net sales | 283 | 327 | 287 | 219 | 253 | - | - | - | - | - | - | - | 211 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| | 営業利益 | Operating profit | 3 | 2 | 2 | 4 | 13 | - | - | - | - | - | - | - | 16 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

※BECは株式会社ブルーエナジー、LEJは株式会社 リチウムエナジー ジャパンの略です。

*BEC：Blue Energy Co., Ltd. / LEJ：Lithium Energy Japan Ltd

（億円、100 million yen）

| 特殊電池およびその他事業／Specialized Batteries and Others | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 日本 | Japan | - | - | - | - | 153 | 39 | 40 | 79 | 43 | 121 | 56 | 99 | 176 | 44 | 44 | 88 | 44 | 132 | - | - | - | - | - | - | - | - | - | - | - |
| アジア | Asia | - | - | - | - | 3 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 1 | 2 | - | - | - | - | - | - | - | - | - | - | - |
| 欧州 | Europe | - | - | - | - | 9 | 3 | 4 | 7 | 3 | 10 | 3 | 7 | 14 | 7 | 5 | 11 | 5 | 16 | - | - | - | - | - | - | - | - | - | - | - |
| 北米 | North America | - | - | - | - | 3 | 1 | 2 | 3 | 1 | 4 | 1 | 2 | 5 | 1 | 1 | 2 | 1 | 3 | - | - | - | - | - | - | - | - | - | - | - |
| その他 | Other | - | - | - | - | 0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 売上高 | Net sales | 171 | 189 | 185 | 176 | 168 | 44 | 45 | 89 | 48 | 136 | 60 | 108 | 196 | 52 | 50 | 102 | 51 | 154 | 62 | 113 | 215 | - | 200 | - | 200 | 200 | 200 | - | 210 |
| 営業利益 | Operating profit | 3 | -8 | 3 | 1 | 6 | 0 | 1 | 1 | 9 | 11 | 6 | 15 | 16 | 6 | 5 | 11 | 13 | 24 | 8 | 22 | 32 | - | 5 | - | 5 | 10 | 25 | - | 30 |
| （営業利益率） | (Operating profit ratio) | 1.7% | -4.0% | 1.7% | 0.8% | 3.4% | 0.2% | 2.9% | 1.5% | 19.7% | 7.9% | 9.6% | 14.0% | 8.4% | 10.9% | 9.7% | 10.3% | 25.5% | 15.4% | 13.7% | 19.0% | 14.9% | - | 2.5% | - | 2.5% | 5.0% | 12.5% | - | 14.3% |
| セグメント資産 | Segment assets | 923 | 756 | 726 | 950 | 973 | - | - | - | - | - | - | - | 1,184 | - | - | - | - | - | - | - | 1,960 | - | - | - | - | - | - | - | - |
| 減価償却費 | Depreciation | 56 | 60 | 52 | 52 | 55 | - | - | - | - | - | - | - | 58 | - | - | - | - | - | - | - | 57 | - | - | - | - | - | - | - | - |
| 持分法適用会社への投資額 | Investment in equity-method affiliates | - | - | 24 | 31 | 36 | - | - | - | - | - | - | - | 2 | - | - | - | - | - | - | - | 14 | - | - | - | - | - | - | - | - |
| 有形固定資産及び無形固定資産の増加額 | Increase in property, plant and equipment and intangible assets | 46 | 24 | 55 | 65 | 79 | - | - | - | - | - | - | - | 77 | - | - | - | - | - | - | - | 218 | - | - | - | - | - | - | - | - |

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 設備投資 | Capital investment | 42 | 39 | 38 | 85 | 72 | - | - | 37 | - | - | - | 39 | 77 | - | - | 49 | - | - | - | 169 | 218 | - | 210 | - | 210 | 210 | 210 | - | 535 |
| 研究開発費 | Research and development expenses | 4 | 3 | 4 | 3 | 3 | - | - | - | - | - | - | - | 4 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| 従業員数（人） | Number of employees | 1,059 | 1,358 | 1,387 | 1,453 | 1,464 | - | - | - | - | - | - | - | 1,467 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| 前年比 | Year-on-year comparison | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 売上高 | Net sales | 183.6% | 110.7% | 97.8% | 94.9% | 95.5% | 105.6% | 119.4% | 112.2% | 114.2% | 112.9% | 127.4% | 121.2% | 116.9% | 119.0% | 110.9% | 114.9% | 108.1% | 112.5% | 103.1% | 105.3% | 109.7% | - | 101.9% | - | 101.9% | 101.9% | 101.9% | - | 97.5% |
| 営業利益 | Operating profit | -41.1% | -262.7% | -42.7% | 42.2% | 425.7% | 2.6% | -339.5% | 58.6% | 985.3% | 327.8% | 227.8% | 435.2% | 284.3% | 8085.7% | 376.0% | 772.8% | 140.2% | 220.4% | 147.0% | 142.8% | 194.8% | - | 30.4% | - | 30.4% | 60.8% | 151.9% | - | 93.5% |

※2023年度より、従来「産業電池電源」に含まれていた一部の連結子会社について、「特殊電池およびその他」に変更しております。2022年度は、変更後のセグメントにより記載しております。

*Some consolidated subsidiaries in the “Industrial Batteries and Power Supplies” segment were transferred to the “Specialized Batteries and Others” segment in fiscal 2023. In conjunction with this change, figures for fiscal 2022 were restated according to the modified segments.

（億円、100 million yen）

| 営業利益増減要因（前年比較）／ Factors for Operating Income Change (year-on-year comparison) | | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| のれん等償却前営業利益 | Operating profit before amortization of goodwill | 241 | 251 | 239 | 271 | 239 | 38 | 49 | 88 | 110 | 198 | 123 | 233 | 321 | 49 | 80 | 129 | 169 | 298 | 124 | 293 | 422 | - | 340 | - | 340 | 375 | 425 | - | 445 |
| 営業利益（前年差） | Operating profit (year-on-year comparison) | -1 | 10 | -12 | 32 | -32 | 0 | 24 | 24 | 23 | 47 | 35 | 58 | 82 | 11 | 29 | 41 | 59 | 100 | 1 | 60 | 101 | - | - | - | - | - | - | - | - |
| 数量・構成変化 | Quantity, composition change | 16 | -35 | 18 | 11 | 77 | 9 | 3 | 12 | -10 | 2 | -6 | -16 | -4 | -12 | -3 | -15 | 44 | 29 | 29 | 73 | 58 | - | - | - | - | - | - | - | - |
| 原材料価格・売価 | Raw material price, sales price | -46 | 100 | 12 | 31 | -85 | 7 | 20 | 27 | 31 | 58 | 28 | 59 | 86 | 48 | 48 | 96 | 29 | 125 | 51 | 80 | 176 | - | - | - | - | - | - | - | - |
| 経費等 | Expenses, etc. | 2 | -24 | -29 | -10 | -40 | -18 | -9 | -27 | -10 | -37 | 9 | -1 | -28 | -27 | -14 | -41 | -10 | -51 | -82 | -92 | -133 | - | - | - | - | - | - | - | - |
| 為替 | Exchange rate | - | - | -3 | 2 | 11 | 6 | 8 | 14 | 5 | 19 | 1 | 6 | 20 | -3 | -5 | -8 | -8 | -16 | 0 | -8 | -16 | - | - | - | - | - | - | - | - |
| 特殊電池およびその他 | Specialized batteries and Others | 14 | -21 | 10 | -2 | 5 | -4 | 2 | -2 | 7 | 5 | 3 | 10 | 8 | 6 | 3 | 9 | 4 | 13 | 3 | 7 | 16 | - | - | - | - | - | - | - | - |
| リチウム | Lithium | 13 | -10 | -20 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| 自動車電池（国内）事業／Automotive Batteries (Japan) | | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 営業利益 | Operating profit | 61 | 78 | 70 | 87 | 59 | 10 | 8 | 18 | 25 | 42 | 23 | 48 | 65 | 10 | 11 | 22 | 30 | 52 | 29 | 59 | 81 | - | 55 | - | 55 | 70 | 70 | - | 80 |
| 営業利益（前年差） | Operating profit (year-on-year comparison) | 4 | 17 | -8 | 17 | -28 | 0 | 0 | 0 | -1 | -1 | 8 | 7 | 7 | 0 | 4 | 4 | 6 | 10 | 5 | 11 | 16 | - | - | - | - | - | - | - | - |
| 数量・構成変化 | Quantity, composition change | 17 | 1 | -5 | 7 | 0 | -4 | -1 | -5 | -3 | -8 | -3 | -6 | -11 | -1 | -1 | -2 | 3 | 1 | 2 | 5 | 3 | - | - | - | - | - | - | - | - |
| 原材料価格・売価 | Raw material price, sales price | -14 | 23 | 10 | 10 | -27 | 3 | 0 | 3 | 4 | 7 | 10 | 14 | 17 | 3 | 5 | 8 | 3 | 11 | 5 | 8 | 16 | - | - | - | - | - | - | - | - |
| 経費等 | Streamlining, expenses, etc. | 1 | -7 | -13 | 0 | -1 | 1 | 1 | 2 | -2 | 0 | 1 | -1 | 1 | -1 | 0 | -2 | 0 | -2 | -2 | -2 | -4 | - | - | - | - | - | - | - | - |

| 自動車電池（海外）事業／Automotive Batteries (Overseas) | | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 営業利益 | Operating profit | 90 | 99 | 92 | 122 | 100 | 30 | 31 | 61 | 41 | 102 | 31 | 73 | 133 | 28 | 48 | 76 | 58 | 134 | 18 | 75 | 151 | - | 150 | - | 150 | 160 | 175 | - | 165 |
| 営業利益（前年差） | Operating profit (year-on-year comparison) | -10 | 16 | -7 | 30 | -22 | 0 | 18 | 18 | 13 | 31 | 3 | 16 | 34 | -2 | 18 | 15 | 16 | 31 | -14 | 2 | 18 | - | - | - | - | - | - | - | - |
| 数量・構成変化 | Quantity, composition change | 0 | -30 | 12 | 27 | 21 | 4 | -2 | 2 | -14 | -12 | -19 | -33 | -31 | -27 | -13 | -40 | 10 | -30 | 16 | 26 | -14 | - | - | - | - | - | - | - | - |
| 原材料価格・売価 | Raw material price, sales price | -19 | 70 | 1 | 6 | -28 | 3 | 18 | 21 | 19 | 40 | 8 | 27 | 48 | 35 | 41 | 76 | 35 | 111 | 40 | 75 | 151 | - | - | - | - | - | - | - | - |
| 経費等 | Streamlining, expenses, etc. | 5 | -15 | -17 | -5 | -26 | -13 | -6 | -19 | 3 | -16 | 13 | 16 | -3 | -8 | -5 | -13 | -21 | -34 | -70 | -91 | -104 | - | - | - | - | - | - | - | - |
| 為替 | Exchange rate | 4 | -9 | -3 | 2 | 11 | 6 | 8 | 14 | 5 | 19 | 1 | 6 | 20 | -3 | -5 | -8 | -8 | -16 | 0 | -8 | -16 | - | - | - | - | - | - | - | - |

| 産業電池電源事業／Industrial Batteries and Power Supplies | | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 営業利益 | Operating profit | 74 | 78 | 92 | 69 | 58 | -5 | 11 | 6 | 27 | 33 | 53 | 80 | 85 | 2 | 12 | 14 | 51 | 64 | 67 | 118 | 132 | - | 90 | - | 90 | 95 | 110 | - | 130 |
| 営業利益（前年差） | Operating profit (year-on-year comparison) | -18 | -1 | 14 | -23 | -11 | 1 | 9 | 10 | 5 | 15 | 15 | 20 | 30 | 7 | 1 | 8 | 24 | 32 | 14 | 38 | 47 | - | - | - | - | - | - | - | - |
| 数量・構成変化 | Quantity, composition change | -1 | -5 | 11 | -30 | -4 | 1 | 7 | 8 | 6 | 14 | 4 | 10 | 18 | 0 | -2 | -2 | 16 | 14 | 7 | 23 | 21 | - | - | - | - | - | - | - | - |
| 原材料価格・売価 | Raw material price, sales price | -13 | 7 | 2 | 6 | -7 | 0 | -1 | -1 | 3 | 2 | 7 | 10 | 9 | 7 | 5 | 12 | 2 | 14 | 4 | 6 | 18 | - | - | - | - | - | - | - | - |
| 経費等 | Streamlining, expenses, etc. | -4 | -3 | 1 | 1 | 0 | 0 | 3 | 3 | -4 | -1 | 4 | 0 | 3 | 0 | -2 | -2 | 6 | 4 | 3 | 9 | 7 | - | - | - | - | - | - | - | - |

| 車載用リチウムイオン電池事業／Automotive Lithium-ion Batteries | | FY17/FY16 | FY18/FY17 | FY19/FY18 | FY20/FY19 | FY21/FY20 | FY22/FY21 | | | | | | | | FY23/FY22 | | | | | | | | | | | | | | FY24/FY23 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 営業利益 | Operating profit | 13 | 3 | -17 | -9 | 17 | 4 | -2 | 2 | 8 | 10 | 10 | 18 | 20 | 4 | 3 | 7 | 17 | 24 | 2 | 19 | 26 | - | 40 | - | 40 | 40 | 45 | - | 40 |
| 営業利益（前年差） | Operating profit (year-on-year comparison) | - | - | - | - | - | 2 | -2 | 0 | -3 | -3 | 6 | 3 | 3 | 0 | 4 | 5 | 9 | 14 | -7 | 2 | 6 | - | - | - | - | - | - | - | - |
| 数量・構成変化 | Quantity, composition change | - | - | - | - | - | 7 | 0 | 7 | 1 | 8 | 12 | 13 | 20 | 16 | 13 | 29 | 15 | 44 | 4 | 19 | 48 | - | - | - | - | - | - | - | - |
| 原材料価格・売価 | Raw material price, sales price | - | - | - | - | - | 1 | 3 | 4 | 5 | 9 | 3 | 8 | 12 | 3 | -3 | 0 | -10 | -10 | 1 | -9 | -9 | - | - | - | - | - | - | - | - |
| 経費等 | Streamlining, expenses, etc. | - | - | - | - | - | -6 | -5 | -11 | -9 | -20 | -9 | -18 | -29 | -18 | -6 | -24 | 4 | -20 | -12 | -8 | -32 | - | - | - | - | - | - | - | - |

※1 自動車電池事業（海外）には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

*1 The “automotive batteries (overseas)” segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to “industrial batteries and power supplies.” Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change

※2 2019年度に自動車電池事業（海外）の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

*2 In fiscal 2019, some consolidated subsidiaries in the “automotive batteries (overseas)” segment were shifted to the “industrial batteries and power supplies” segment.Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

※3 上記※1、※2に伴いFY17/FY16、FY18/FY17に営業利益（前年差）はセグメント区分の変更により修正しておりますが、修正前の値を記載しております。

*3 Operating profit (year-on-year comparison) has been revised for FY17 / FY16 and FY18 / FY17 due to the change in segment classification due to the above * 1 and * 2, but the values before the revision are shown.

※4 自動車電池（国内）事業のFY21/FY20の営業利益（前年差）は会計基準の変更により修正しておりますが、修正前の値を記載しております。

*4 The operating profit (year-on-year comparison) of FY21 / FY20 in the automobile battery (domestic) business has been revised due to changes in accounting standards, but the values before the revision are shown.

※5 2023年度より、従来「産業電池電源」に含まれていた一部の連結子会社について、「特殊電池およびその他」に変更しております。2022年度は、変更後のセグメントにより記載しております。

*5 Some consolidated subsidiaries in the “Industrial Batteries and Power Supplies” segment were transferred to the “Specialized Batteries and Others” segment in fiscal 2023. In conjunction with this change, figures for fiscal 2022 were restated according to the modified segments.

（億円、100 million yen）

| その他補足資料／Other supplementary materials | | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | | | | | | | | FY23 | | | | | | | | | | | | | | FY24 | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | 実績 Actual | | | | | | | | 実績 Actual | | | | | | | | 予想 Forecast | | | | | | 予想 Forecast | |
| | | | | | | | | | | | | | | | | | | | | | | | As of May 11 | | As of Aug 3 | | As of Nov 9 | As of Feb 6 | As of May 10 | |
| | | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 設備投資 | Capital investment | 152 | 215 | 182 | 232 | 286 | 55 | 84 | 139 | 59 | 198 | 130 | 189 | 328 | 87 | 64 | 152 | 151 | 303 | 191 | 342 | 494 | - | 510 | - | 510 | 510 | 510 | - | 800 |
| 減価償却費 | Depreciation | 165 | 161 | 160 | 162 | 168 | 45 | 48 | 93 | 49 | 142 | 67 | 116 | 210 | 53 | 55 | 108 | 60 | 168 | 60 | 120 | 228 | - | 210 | - | 210 | 220 | 220 | - | 230 |
| 研究開発費 | Research and development expenses | 112 | 99 | 95 | 112 | 124 | 30 | 34 | 64 | 33 | 97 | 29 | 62 | 126 | 30 | 28 | 58 | 25 | 84 | 56 | 82 | 140 | - | 140 | - | 140 | 140 | 140 | - | 160 |
| 鉛価格/為替（期中平均レート） | Lead price / Exchange rate (Average) | Full | Full | Full | Full | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1Q | 2Q | 1st H | 3Q | 3Q total | 4Q | 2nd H | Full | 1st H | Full | 1st H | Full | Full | Full | 1st H | Full |
| 国内鉛建値（万円/t） | Domestic lead price quote (Ten thousand yen/t) | 32.35 | 29.89 | 27.56 | 26.09 | 31.64 | 34.82 | 33.51 | 34.17 | 35.79 | 34.71 | 34.51 | 35.15 | 34.66 | 35.60 | 38.07 | 36.84 | 38.19 | 37.29 | 37.51 | 37.85 | 37.34 | - | 34.60 | - | 34.60 | 38.10 | 38.10 | 37.20 | 37.20 |
| LME（US$/t） | LME (USD/t) | 2,318 | 2,122 | 1,950 | 1,867 | 2,283 | 2,203 | 1,976 | 2,090 | 2,100 | 2,093 | 2,141 | 2,121 | 2,105 | 2,118 | 2,170 | 2,144 | 2,119 | 2,136 | 2,076 | 2,098 | 2,121 | - | 2,100 | - | 2,100 | 2,200 | 2,200 | 2,200 | 2,200 |
| 為替（US$） | Exchange rate (USD) | 112.04 | 111.07 | 108.96 | 105.94 | 113.04 | 131.25 | 139.35 | 135.30 | 139.94 | 136.85 | 133.44 | 136.69 | 136.00 | 139.63 | 145.58 | 142.61 | 146.14 | 143.78 | 149.88 | 148.01 | 145.31 | - | 135.00 | - | 135.00 | 145.00 | 145.00 | 150.00 | 145.00 |
| 自己資本利益率（のれん等償却前） | ROE (before amortization of goodwill) | 8.2% | 9.0% | 9.0% | 7.2% | 4.6% | - | - | - | - | - | - | - | 6.5% | - | - | - | - | - | - | - | 11.6% | - | 6.3% | - | 6.3% | - | - | - | - |
| 1株あたり純利益（円） | EPS (yen) | 138.90 | 164.74 | 168.23 | 141.91 | 105.23 | - | - | 21.30 | - | - | - | - | 173.11 | - | - | 74.06 | - | - | - | - | 369.74 | 18.65 | 174.03 | 31.07 | 174.03 | 198.87 | 242.16 | 59.82 | 259.21 |
| 従業員数（人） | Number of employees | 14,585 | 14,217 | 13,542 | 13,305 | 13,571 | - | - | 14,521 | - | - | - | - | 14,317 | - | - | 14,074 | - | - | - | - | 12,892 | - | - | - | - | - | - | - | - |