

## 2024年3月期 第4四半期 決算補足資料

### FY2023 4Q Financial Result Supplementary Materials

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注：

Notes:

1. 四捨五入により、決算補足資料は「決算短信」「四半期報告書」などと異なる場合がございます。  
These reference data may differ from "Earnings Report" or "Quarterly Report" due to rounding off.
2. 本資料は、当社グループの業績等についての一般的な情報提供を目的とするものです。  
本書に含まれる予測、予想、計画その他の将来情報は、当社において利用可能な情報に基づく現時点における当社の認識又は判断に基づくものであり、実際の結果はこれらの情報と大きく異なることがあります。  
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3. 本資料は2024年7月1日に作成したものです。  
This material was produced on July 1, 2024.

(億円、100 million yen)

連結損益計算書 / Consolidated income statement		FY17	FY18	FY19	FY20	FY21	FY22										FY23										FY24								
		実績	Actual	実績	Actual	実績	Actual	実績	Actual	実績 Actual										実績 Actual										予想 Forecast					予想 Forecast
		Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	As of Nov 9	As of Feb 6	As of May 10						
		Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	2nd H	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	Full	Full	Full						
売上高	Net sales	4,110	4,131	3,956	3,865	4,321	1,114	1,238	2,352	1,397	3,749	1,429	2,825	5,177	1,205	1,363	2,568	1,548	4,116	1,513	3,061	5,629	2,600	5,800	2,600	5,600	5,600	2,630	5,900						
売上原価	Cost of sales	3,179	3,181	3,026	2,899	3,354	874	987	1,860	1,074	2,934	1,111	2,185	4,045	947	1,070	2,017	1,168	3,185	1,182	2,350	4,367	-	-	-	-	-	-	-						
売上総利益	Gross profit	931	950	929	966	967	241	251	492	323	815	318	641	1,132	258	293	551	380	931	331	711	1,262	-	-	-	-	-	-	-						
荷造運送費	Packing and transportation costs	104	103	100	104	115	-	-	57	-	-	-	66	123	-	-	56	-	-	-	-	68	124	-	-	-	-	-	-						
従業員給与及び賞与	Employee salaries and bonuses	193	194	196	205	221	-	-	121	-	-	-	123	244	-	-	134	-	-	-	-	131	265	-	-	-	-	-	-						
福利厚生費	Welfare expense	34	40	37	35	36	-	-	20	-	-	-	21	40	-	-	20	-	-	-	-	19	39	-	-	-	-	-	-						
退職給付費用	Retirement benefit liability	7	8	10	14	10	-	-	2	-	-	-	3	5	-	-	2	-	-	-	-	3	5	-	-	-	-	-	-						
不動産賃借料	Real estate rent	13	15	10	10	10	-	-	6	-	-	-	5	11	-	-	6	-	-	-	-	6	11	-	-	-	-	-	-						
減価償却費	Depreciation	33	33	32	32	30	-	-	14	-	-	-	19	33	-	-	19	-	-	-	-	19	38	-	-	-	-	-	-						
研究開発費	R&D expenses	53	57	72	80	93	-	-	51	-	-	-	54	105	-	-	43	-	-	-	-	45	88	-	-	-	-	-	-						
その他販管費	Other SG & A expenses	272	274	255	238	226	-	-	138	-	-	-	118	256	-	-	144	-	-	-	-	132	276	-	-	-	-	-	-						
販売費及び一般管理費	Selling, general and administrative expenses	711	723	712	718	741	205	205	410	215	625	193	408	817	210	214	424	213	637	209	422	846	-	-	-	-	-	-	-						
営業利益	Operating profit	219	227	217	248	227	36	47	82	108	190	125	233	315	48	78	127	167	294	122	289	416	80	330	90	330	370	420	130	440					
(営業利益率)	(Operating profit ratio)	5.3%	5.5%	5.5%	6.4%	5.2%	3.2%	3.8%	3.5%	7.7%	5.1%	8.8%	8.2%	6.1%	4.0%	5.8%	4.9%	10.8%	7.1%	8.1%	9.4%	7.4%	3.1%	5.7%	3.5%	5.7%	6.6%	7.5%	4.9%	7.5%					
営業外収益	Non-operating income	15	42	37	46	40	14	5	19	-0	19	5	5	24	17	12	29	23	52	41	64	93	-	-	-	-	-	-	-						
営業外費用	Non-operating expenses	20	21	22	21	20	27	14	41	7	48	48	55	96	16	20	36	20	56	13	33	69	-	-	-	-	-	-	-						
経常利益	Ordinary profit	214	247	231	273	247	22	38	60	100	161	82	182	242	49	71	120	170	290	150	320	440	60	270	70	270	320	380	125	440					
特別利益	Extraordinary income	8	39	24	17	24	10	5	15	1	16	53	54	69	4	0	5	32	37	7	39	44	-	-	-	-	-	-	-						
特別損失	Extraordinary losses	14	34	22	41	78	1	2	3	2	5	35	37	40	7	1	8	30	38	17	47	55	-	-	-	-	-	-	-						
税金等調整前純利益	Profit before income taxes	208	252	233	248	192	31	41	72	100	172	100	199	271	47	70	117	172	289	140	312	429	-	-	-	-	-	-	-						
法人税等	Income taxes	54	81	66	101	67	13	19	32	25	57	29	54	86	15	13	29	32	61	-14	18	47	-	-	-	-	-	-	-						
純利益	Profit	153	171	167	148	126	18	22	40	75	115	70	145	185	31	57	88	140	228	154	294	382	-	-	-	-	-	-	-						
非支配株主帰属純利益	Profit attributable to non-controlling interests	39	36	30	33	41	12	11	23	13	36	10	23	46	15	14	29	22	51	11	33	61	-	-	-	-	-	-	-						
親会社株主帰属純利益	Profit attributable to owners of parent	114	135	137	115	85	6	11	17	61	78	61	122	139	16	43	60	118	177	143	261	321	15	140	25	140	160	210	60	260					
(純利益率)	(profit attributable to owners of parent ratio)	2.8%	3.3%	3.5%	3.0%	2.0%	0.5%	0.9%	0.7%	4.4%	2.1%	4.3%	4.3%	2.7%	1.4%	3.2%	2.3%	7.6%	4.3%	9.5%	8.5%	5.7%	0.6%	2.4%	1.0%	2.4%	2.9%	3.8%	2.3%	4.4%					
のれん等償却前営業利益	Operating profit before amortization of goodwill	241	251	239	271	239	38	49	88	110	198	123	233	321	49	80	129	169	298	124	293	422	-	340	-	340	375	425	-	445					
(のれん等償却前営業利益率)	(Operating profit before amortization of goodwill ratio)	5.9%	6.1%	6.1%	7.0%	5.5%	3.4%	4.0%	3.7%	7.9%	5.3%	8.6%	8.3%	6.2%	4.1%	5.9%	5.0%	10.9%	7.2%	8.2%	9.6%	7.5%	-	5.9%	-	5.9%	6.7%	7.6%	-	7.5%					
のれん等償却前親会社株主帰属純利益	Profit attributable to owners of parent before amortization of goodwill	139	160	159	135	95	9	14	22	64	86	58	122	144	17	44	62	119	181	145	265	326	-	150	-	150	165	215	-	265					
(のれん等償却前親会社株主帰属純利益率)	(Profit attributable to owners of parent before amortization of goodwill ratio)	3.4%	3.9%	4.0%	3.5%	2.2%	0.8%	1.1%	0.9%	4.6%	2.3%	4.1%	4.3%	2.8%	1.4%	3.3%	2.4%	7.7%	4.4%	9.6%	8.6%	5.8%	-	2.6%	-	2.6%	2.9%	3.8%	-	4.5%					
前年比	Year-on year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20	FY22/FY21										FY23/FY22										FY24								
		実績	Actual	実績	Actual	実績	Actual	実績	Actual	実績 Actual										実績 Actual										予想 Forecast					予想 Forecast
売上高	Net sales	114.3%	100.5%	95.8%	97.7%	111.8%	116.7%	124.2%	120.6%	118.3%	119.7%	120.1%	119.2%	119.8%	108.2%	110.1%	109.2%	110.8%	109.8%	105.9%	108.3%	108.7%	110.5%	112.0%	110.5%	112.0%	108.2%	108.2%	102.4%	104.8%					
営業利益	Operating profit	94.9%	103.3%	95.7%	114.5%	91.4%	111.2%	230.9%	157.4%	124.1%	136.6%	142.7%	133.5%	139.0%	135.5%	168.4%	154.1%	155.1%	154.7%	97.7%	124.2%	132.0%	97.3%	104.8%	109.4%	104.8%	117.5%	133.3%	102.6%	105.8%					
経常利益	Ordinary profit	94.9%	115.6%	93.5%	118.0%	90.5%	52.6%	163.8%	91.6%	105.7%	99.9%	94.7%	100.5%	98.1%	219.7%	187.3%	199.4%	168.8%	180.3%	184.3%	175.8%	181.6%	99.8%	111.5%	116.4%	111.5%	132.2%	156.9%	104.2%	100.0%					
親会社株主帰属純利益	Profit attributable to owners of parent	93.6%	118.1%	101.1%	83.8%	73.9%	22.8%	-232.3%	77.6%	537.8%	234.4%	118.7%	195.1%	164.4%	269.4%	391.4%	347.8%	192.0%	226.0%	235.7%	213.7%	230.3%	87.6%	100.5%	145.9%	100.5%	114.9%	150.8%	100.7%	81.1%					
のれん等償却前営業利益	Operating profit before amortization of goodwill	99.5%	104.1%	95.5%	113.1%	88.1%	101.6%	190.9%	137.9%	126.6%	131.4%	139.8%	133.2%	134.5%	129.0%	162.0%	147.6%	153.1%	150.7%	101.0%	125.7%	131.7%	-	106.0%	-	106.0%	116.9%	132.5%	-	105.4%					
のれん等償却前親会社株主帰属純利益	Profit attributable to owners of parent before amortization of goodwill	101.4%	115.0%	99.7%	85.0%	70.2%	27.3%	6830.0%	69.9%	581.9%	201.1%	111.4%	193.6%	152.0%	201.3%	324.7%	276.8%	186.4%	209.7%	250.4%	216.8%	226.1%	-	103.9%	-	103.9%	114.3%	148.9%	-	81.2%					

P2



(億円、100 million yen)

地域別売上／Results by Region		FY17	FY18	FY19	FY20	FY21	FY22							FY23							FY24									
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual							予想 Forecast									
		Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 11		As of Aug 3		As of Nov 9	As of Feb 6	As of May 10	
		1st H	Full	1st H	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	1st H	Full	1st H	Full	Full	Full	1st H	Full
日本	Japan	2,060	2,091	2,129	2,054	2,275	461	550	1,011	677	1,688	763	1,441	2,451	554	624	1,177	826	2,003	812	1,637	2,815	-	-	-	-	-	-	-	-
アジア	Asia	1,104	1,115	1,032	959	1,054	328	379	708	390	1,097	337	727	1,434	320	400	720	379	1,100	333	712	1,433	-	-	-	-	-	-	-	-
欧州	Europe	-	-	-	-	512	164	159	324	188	511	180	367	691	169	186	355	192	547	208	400	754	-	-	-	-	-	-	-	-
北米	North America	-	-	-	-	156	54	53	107	51	158	50	101	208	58	48	106	46	152	53	99	205	-	-	-	-	-	-	-	-
その他	Other	283	290	246	278	325	106	97	203	92	295	98	189	393	104	106	210	104	314	109	213	423	-	-	-	-	-	-	-	-
欧米	Europe and North America	662	635	548	574	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
売上高	Net sales	4,110	4,131	3,956	3,865	4,321	1,114	1,238	2,352	1,397	3,749	1,429	2,825	5,177	1,205	1,363	2,568	1,548	4,116	1,513	3,061	5,629	2,600	5,800	2,600	5,800	5,600	5,600	2,630	5,900
売上構成比	Composition of net sales	Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	Full	Full	1st H	Full
日本	Japan	50.1%	50.6%	53.8%	53.1%	52.6%	41.4%	44.4%	43.0%	48.5%	45.0%	53.4%	51.0%	47.3%	45.9%	45.8%	45.8%	53.3%	48.7%	53.6%	53.5%	50.0%	-	-	-	-	-	-	-	-
アジア	Asia	26.9%	27.0%	26.1%	24.8%	24.4%	29.5%	30.6%	30.1%	27.9%	29.3%	23.6%	25.7%	27.7%	26.6%	29.4%	28.1%	24.5%	26.7%	22.0%	23.3%	25.5%	-	-	-	-	-	-	-	-
欧州	Europe	-	-	-	-	11.8%	14.8%	12.9%	13.8%	13.4%	13.6%	12.6%	13.0%	13.3%	14.0%	13.6%	13.8%	12.4%	13.3%	13.7%	13.1%	13.4%	-	-	-	-	-	-	-	-
北米	North America	-	-	-	-	3.6%	4.8%	4.3%	4.5%	3.6%	4.2%	3.5%	3.6%	4.0%	4.8%	3.5%	4.1%	2.9%	3.7%	3.5%	3.2%	3.6%	-	-	-	-	-	-	-	-
その他	Other	6.9%	7.0%	6.2%	7.2%	7.5%	9.5%	7.8%	8.6%	6.6%	7.9%	6.9%	6.7%	7.6%	8.6%	7.7%	8.2%	6.7%	7.6%	7.2%	7.0%	7.5%	-	-	-	-	-	-	-	-
欧米	Europe and North America	16.1%	15.4%	13.9%	14.8%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
前年比	Year-on-year comparison	FY18/FY17	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20	FY22/FY21							FY23/FY22							FY24/FY23									
日本	欧米 Japan	117.1%	101.5%	101.8%	96.5%	110.7%	98.6%	105.0%	102.0%	106.3%	103.7%	118.0%	112.2%	107.8%	120.1%	113.4%	116.5%	121.9%	118.7%	106.3%	113.7%	114.8%	-	-	-	-	-	-	-	-
アジア	Asia	110.4%	101.0%	92.6%	92.9%	109.9%	136.0%	159.1%	147.5%	131.2%	141.3%	121.6%	126.6%	136.1%	97.6%	105.4%	101.8%	97.4%	100.2%	98.8%	98.0%	99.9%	-	-	-	-	-	-	-	-
欧州	Europe	-	-	-	-	-	130.2%	127.4%	128.8%	144.9%	134.3%	137.2%	141.0%	135.0%	102.6%	116.7%	109.5%	102.4%	106.9%	115.5%	108.8%	109.1%	-	-	-	-	-	-	-	-
北米	North America	-	-	-	-	-	152.0%	150.0%	151.0%	128.1%	142.8%	110.7%	118.8%	133.4%	107.8%	90.5%	99.2%	89.7%	96.2%	105.7%	97.7%	98.5%	-	-	-	-	-	-	-	-
その他	Other	114.7%	102.3%	85.0%	112.8%	116.9%	126.7%	129.7%	128.2%	118.8%	125.1%	109.7%	113.9%	120.9%	98.1%	108.6%	103.1%	113.8%	106.4%	111.0%	112.3%	107.6%	-	-	-	-	-	-	-	-
欧米	Europe and North America	112.5%	95.8%	86.4%	104.6%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
売上高	Net sales	114.3%	100.5%	95.8%	97.7%	111.8%	116.7%	124.2%	120.6%	118.3%	119.7%	120.1%	119.2%	119.8%	108.2%	110.1%	109.2%	110.8%	109.8%	105.9%	108.3%	108.7%	110.5%	112.0%	110.5%	112.0%	108.2%	108.2%	102.4%	104.8%
地域別有形固定資産／Property, plant and equipment by Region		FY17	FY18	FY19	FY20	FY21	FY22							FY23							FY24									
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual							予想 Forecast									
		Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 11		As of Aug 3		As of Nov 9	As of Feb 6	As of May 10	
		1st H	Full	1st H	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	Full	1st H	Full	1st H	Full	Full	Full	1st H
日本	Japan	893	880	860	888	990	-	-	-	-	-	-	-	1,036	-	-	-	-	-	-	-	1,297	-	-	-	-	-	-	-	-
中国	China	-	117	136	147	101	-	-	-	-	-	-	-	90	-	-	-	-	-	-	-	0	-	-	-	-	-	-	-	-
アジア	Asia	292	185	187	208	227	-	-	-	-	-	-	-	252	-	-	-	-	-	-	-	278	-	-	-	-	-	-	-	-
欧米	Europe and North America	24	42	64	66	70	-	-	-	-	-	-	-	232	-	-	-	-	-	-	-	257	-	-	-	-	-	-	-	-
その他	Other	19	19	31	37	42	-	-	-	-	-	-	-	40	-	-	-	-	-	-	-	53	-	-	-	-	-	-	-	-
有形固定資産	Property, plant and equipment	1,228	1,242	1,279	1,345	1,430	-	-	-	-	-	-	-	1,650	-	-	-	-	-	-	-	1,886	-	-	-	-	-	-	-	-

自動車電池（国内）事業/Automotive Batteries (Japan)		FY17	FY18	FY19	FY20	FY21	FY22														FY23										FY24	
							実績 Actual						実績 Actual								実績 Actual						予想 Forecast				予想 Forecast	
							Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 11	As of Aug 3	As of Nov 9	As of Feb 6	As of May 10
							1st H		Full		1st H		Full		1st H		Full		1st H		Full		1st H		Full		1st H		Full		1st H	
日本	Japan	-	-	-	-	810	176	199	375	254	628	246	499	874	195	214	410	278	687	251	529	939	-	-	-	-	-	-				
アジア	Asia	-	-	-	-	5	1	1	2	1	3	1	2	4	1	0	1	0	1	1	1	2	-	-	-	-	-	-				
欧州	Europe	-	-	-	-	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
北米	North America	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
その他	Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				
売上高	Net sales	892	915	881	836	815	177	200	377	255	631	247	501	878	196	215	411	278	689	252	530	940	-	940	-	940	950	950	-	1,000		
営業利益	Operating profit	61	78	70	87	59	10	8	18	25	42	23	48	65	10	11	22	30	52	29	59	81	-	55	-	55	70	70	-	80		
(営業利益率)	(Operating profit ratio)	6.9%	8.5%	7.9%	10.4%	7.2%	5.4%	4.0%	4.7%	9.7%	6.7%	9.4%	9.6%	7.5%	5.2%	5.3%	5.3%	10.9%	7.6%	11.4%	11.1%	8.6%	-	5.9%	-	5.9%	7.4%	7.4%	-	8.0%		

※営業利益はのれん等償却前営業利益、営業利益率はのれん等償却前営業利益率です。

\*Operating income has been operating income before amortization of goodwill and the operating income ratio has been the operating income ratio before amortization of goodwill.

セグメント資産	Segment assets	543	579	581	598	612	-	-	-	-	-	-	-	637	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
減価償却費	Depreciation	19	18	32	31	29	-	-	-	-	-	-	-	26	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	10	11	11	13	13	-	-	-	-	-	-	-	14	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	24	35	23	27	38	-	-	-	-	-	-	-	28	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

※減価償却費は無形固定資産の償却費を含む値です。

\*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	24	36	22	25	38	-	-	-	9	-	-	-	19	28	-	-	13	-	-	-	19	32	-	40	-	40	40	40	-	35
研究開発費	Research and development expenses	26	22	24	19	18	-	-	-	-	-	-	-	19	-	-	-	-	-	-	-	-	20	-	-	-	-	-	-	-	

※自動車電池（国内）と（海外）の研究開発費は、FY17以降は合算で算出しています。

\*Research and development expenses in the "Automotive Batteries (Japan)" and "Automotive Batteries (Overseas)" segments have been totaled since fiscal 2017.

従業員数（人）	Number of employees	1,205	1,223	1,221	1,281	1,287	-	-	-	-	-	-	-	1,249	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
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前年比		Year-on-year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20	FY22/FY21														FY23/FY22										FY24/FY23	
								実績 Actual						実績 Actual								実績 Actual						予想 Forecast				予想 Forecast	
								Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 11	As of Aug 3	As of Nov 9	As of Feb 6	As of May 10
								1st H		Full		1st H		Full		1st H		Full		1st H		Full		1st H		Full		1st H		Full		1st H	
売上高	Net sales	132.0%	102.5%	96.3%	95.0%	97.4%	99.4%	114.6%	106.9%	107.9%	107.3%	108.9%	108.4%	107.7%	110.8%	107.5%	109.1%	109.1%	109.1%	102.1%	105.7%	107.1%	-	107.1%	-	107.1%	108.2%	108.2%	-	106.3%			
営業利益	Operating profit	108.2%	126.4%	89.8%	124.3%	67.8%	94.6%	104.3%	98.8%	99.3%	99.1%	144.1%	116.9%	111.4%	107.3%	143.7%	123.8%	122.3%	122.9%	123.9%	123.1%	123.3%	-	84.0%	-	84.0%	106.9%	106.9%	-	99.1%			

(億円、100 million yen)

自動車電池（海外）事業/Automotive Batteries (Overseas)		FY17	FY18	FY19	FY20	FY21	FY22								FY23								FY24							
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual								予想 Forecast							
		Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full
		As of May 11																										As of May 10		
日本	Japan	-	-	-	-	1	0	0	0	0	1	1	1	2	0	1	2	-1	1	1	-0	1	-	-	-	-	-	-	-	-
アジア	Asia	-	-	-	-	979	310	355	665	366	1,031	319	684	1,350	302	378	680	355	1,035	312	667	1,347	-	-	-	-	-	-	-	-
欧州	Europe	-	-	-	-	481	152	140	292	165	458	156	321	614	146	160	306	167	473	170	337	643	-	-	-	-	-	-	-	-
北米	North America	-	-	-	-	96	33	28	62	29	91	32	62	123	33	29	62	28	91	33	61	124	-	-	-	-	-	-	-	-
その他	Other	-	-	-	-	310	103	96	199	90	289	96	186	385	103	102	204	103	307	106	209	413	-	-	-	-	-	-	-	-
売上高	Net sales	1,856	1,771	1,621	1,653	1,867	600	619	1,218	651	1,869	604	1,255	2,473	584	671	1,254	652	1,907	622	1,274	2,529	-	2,520	-	2,520	2,470	2,470	-	2,590
営業利益	Operating profit	90	99	92	122	100	30	31	61	41	102	31	73	133	28	48	76	58	134	18	75	151	-	150	-	150	160	175	-	165
(営業利益率)	(Operating profit ratio)	4.8%	5.6%	5.7%	7.4%	5.3%	5.0%	5.0%	5.0%	6.3%	5.5%	5.2%	5.8%	5.4%	4.7%	7.2%	6.1%	8.8%	7.0%	2.8%	5.9%	6.0%	-	6.0%	-	6.0%	6.5%	7.1%	-	6.4%

※営業利益はのれん等償却前営業利益、営業利益率はのれん等償却前営業利益率です。

\*Operating income has been operating income before amortization of goodwill and the operating income ratio has been the operating income ratio before amortization of goodwill.

セグメント資産	Segment assets	1,580	1,500	1,482	1,679	1,864	-	-	-	-	-	-	-	2,148	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
減価償却費	Depreciation	42	40	44	45	49	-	-	-	-	-	-	-	67	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	301	286	290	319	340	-	-	-	-	-	-	-	367	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	64	72	55	43	53	-	-	-	-	-	-	-	110	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

※減価償却費は無形固定資産の償却費を含む値です。

\*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	63	67	55	51	53	-	-	-	-	-	-	-	83	110	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
研究開発費	Research and development expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

※自動車電池（国内）と（海外）の研究開発費は、FY17以降は合算で算出しています。

\*Research and development expenses in the "Automotive Batteries (Japan)" and "Automotive Batteries (Overseas)" segments have been totaled since fiscal 2017.

従業員数（人）	Number of employees	10,273	9,745	8,491	8,193	8,096	-	-	-	-	-	-	-	8,879	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
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前年比	Year-on-year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20	FY22/FY21								FY23/FY22								FY24/FY23							
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual								予想 Forecast							
		Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full
		As of May 11																										As of May 10		
売上高	Net sales	108.8%	95.4%	91.6%	101.9%	113.0%	134.0%	144.5%	139.1%	129.1%	135.4%	123.9%	126.5%	132.4%	97.3%	108.4%	102.9%	100.2%	102.0%	103.0%	101.6%	102.2%	-	101.9%	-	101.9%	99.9%	99.9%	-	102.4%
営業利益	Operating profit	85.7%	110.8%	92.6%	133.1%	81.5%	102.4%	222.3%	140.6%	148.2%	143.6%	109.8%	128.8%	133.9%	91.4%	157.8%	124.8%	139.4%	130.7%	56.3%	103.6%	113.3%	-	112.4%	-	112.4%	119.9%	131.1%	-	109.1%

※1 自動車電池事業（海外）には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

\*1 The "automotive batteries (overseas)" segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to "industrial batteries and power supplies." Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change

※2 2019年度に自動車電池事業（海外）の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

\*2 In fiscal 2019, some consolidated subsidiaries in the "automotive batteries (overseas)" segment were shifted to the "industrial batteries and power supplies" segment. Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

産業電池電源事業 / Industrial Batteries and Power Supplies		FY17	FY18	FY19	FY20	FY21												FY22												FY23												FY24	
		実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual						実績 Actual						実績 Actual						予想 Forecast															
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 11		As of Aug 3		As of Nov 9		As of Feb 6		As of May 10					
		1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full						
日本	Japan	-	-	-	-	168	225	393	219	613	241	460	853	130	174	304	218	522	279	496	800	134	172	306	300	606	315	615	921	-	-	-	-	-	-	-	-						
アジア	Asia	-	-	-	-	15	17	32	16	48	20	36	68	17	23	40	23	62	17	40	80	17	21	39	23	61	20	43	82	-	-	-	-	-	-	-	-						
欧州	Europe	-	-	-	-	1	2	3	0	3	-0	-0	3	1	3	4	3	7	2	5	9	2	1	3	3	6	2	5	8	-	-	-	-	-	-	-	-						
北米	North America	-	-	-	-	12	14	26	11	37	19	30	56	19	23	42	20	62	17	37	79	24	17	42	16	57	20	35	77	-	-	-	-	-	-	-	-						
その他	Other	-	-	-	-	2	4	6	3	9	5	8	15	3	2	5	2	6	2	3	8	2	4	5	1	7	2	4	9	-	-	-	-	-	-	-	-						
売上高	Net sales	742	800	846	840	199	261	460	250	710	285	535	995	170	225	395	264	659	317	581	976	179	216	395	342	737	359	702	1,097	-	1,110	-	1,110	1,100	1,100	-	1,200						
営業利益	Operating profit	74	78	92	69	-6	5	-2	22	20	37	59	58	-5	11	6	27	33	53	80	85	2	12	14	51	64	67	118	132	-	90	-	90	95	110	-	130						
(営業利益率)	(Operating profit ratio)	9.9%	9.8%	10.8%	8.2%	-3.1%	1.8%	-0.3%	8.8%	2.9%	13.1%	11.1%	5.8%	-3.1%	5.1%	1.5%	10.2%	5.0%	16.6%	13.7%	8.8%	0.8%	5.6%	3.5%	14.8%	8.7%	18.8%	16.8%	12.0%	-	8.1%	-	8.1%	8.6%	10.0%	-	10.8%						
セグメント資産	Segment assets	412	528	572	566	-	-	-	-	-	-	-	729	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
減価償却費	Depreciation	13	16	17	17	-	-	-	-	-	-	-	16	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
持分法適用会社への投資額	Investment in equity-method affiliates	1	5	3	3	-	-	-	-	-	-	-	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
有形固定資産及び無形固定資産の増加額	Change in property, plant and equipment and intangible assets	11	19	19	14	-	-	-	-	-	-	-	13	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
※減価償却費は無形固定資産の償却費を含む値です。 *Depreciation expenses include depreciation of intangible assets.																																											
設備投資	Capital investment	11	21	17	14	-	-	6	-	-	-	7	13	-	-	-	-	23	42	-	-	6	-	-	-	15	20	-	25	-	25	25	25	25	-	50							
研究開発費	Research and development expenses	21	24	23	21	-	-	-	-	-	-	-	26	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
従業員数 (人)	Number of employees	1,544	1,528	2,046	1,973	-	-	-	-	-	-	-	2,354	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
前年比	Year-on-year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20												FY22/FY21												FY23/FY22												FY24/FY23	
		実績 Actual		実績 Actual		実績 Actual		実績 Actual		実績 Actual						実績 Actual						実績 Actual						予想 Forecast															
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	Full	Full	1st H	Full						
		102.0%	107.8%	105.6%	99.4%	134.8%	125.7%	129.5%	109.9%	121.9%	110.5%	110.2%	118.4%	85.8%	85.9%	85.9%	105.9%	92.9%	111.2%	108.7%	98.1%	105.2%	96.1%	100.0%	129.6%	111.9%	113.3%	120.7%	112.4%	-	113.7%	-	113.7%	112.7%	112.7%	-	109.4%						
営業利益	Operating profit	84.6%	106.3%	117.0%	75.2%	194.1%	95.9%	-98.2%	111.2%	95.2%	78.7%	88.2%	83.8%	85.8%	244.1%	-374.4%	121.9%	160.8%	141.0%	134.0%	148.0%	-28.4%	107.1%	228.4%	189.4%	196.5%	127.8%	148.6%	154.2%	-	105.3%	-	105.3%	111.1%	128.7%	-	98.6%						
※1 自動車電池事業（海外）には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。																																											
*1 The "automotive batteries (overseas)" segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to "industrial batteries and power supplies." Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change																																											
※2 2019年度に自動車電池事業（海外）の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数字を変更後のセグメント区分に組み替えて記載しています。																																											
*2 In fiscal 2019, some consolidated subsidiaries in the "automotive batteries (overseas)" segment were shifted to the "industrial batteries and power supplies" segment. Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.																																											
※3 2023年度より、従来「産業電池電源」に含まれていた一部の連結子会社について、「特殊電池およびその他」に変更しております。2022年度は、変更後のセグメントにより記載しております。																																											
*3 Some consolidated subsidiaries in the "Industrial Batteries and Power Supplies" segment were transferred to the "Specialized Batteries and Others" segment in fiscal 2023. In conjunction with this change, figures for fiscal 2022 were restated according to the modified segments.																																											

(億円、100 million yen)

車載用リチウムイオン電池事業/Automotive Lithium-ion Batteries		FY17	FY18	FY19	FY20	FY21	FY22							FY23									FY24							
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual									予想 Forecast							
		Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 11	As of Aug 3	As of Nov 9	As of Feb 6	As of May 10			
日本	Japan	-	-	-	-	458	116	137	253	163	416	183	346	599	180	192	371	206	578	188	395	766	-	-	-	-	-	-	-	
アジア	Asia	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
欧州	Europe	-	-	-	-	19	8	13	21	16	37	18	34	55	15	20	34	17	52	30	47	82	-	-	-	-	-	-	-	
北米	North America	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
その他	Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
売上高	Net sales	448	456	423	360	476	124	150	273	179	452	201	380	654	195	211	406	224	629	218	442	848	-	1,030	-	1,030	880	880	-	900
営業利益	Operating profit	13	3	-17	-9	17	4	-2	2	8	10	10	18	20	4	3	7	17	24	2	19	26	-	40	-	40	40	45	-	40
(営業利益率)	(Operating profit ratio)	2.9%	0.7%	-4.0%	-2.4%	3.5%	3.1%	-1.3%	0.7%	4.4%	2.2%	5.0%	4.7%	3.0%	2.2%	1.4%	1.8%	7.6%	3.9%	1.0%	4.3%	3.1%	-	3.9%	-	3.9%	4.5%	5.1%	-	4.4%
セグメント資産	Segment assets	454	479	493	526	629	-	-	-	-	-	-	703	-	-	-	-	-	-	-	-	918	-	-	-	-	-	-	-	
減価償却費	Depreciation	52	44	33	35	33	-	-	-	-	-	-	41	-	-	-	-	-	-	-	-	49	-	-	-	-	-	-	-	
持分法適用会社への投資額	Investment in equity-method affiliates	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13	-	-	-	-	-	-	-	
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	14	50	47	42	116	-	-	-	-	-	-	72	-	-	-	-	-	-	-	-	150	-	-	-	-	-	-	-	

※減価償却費は無形固定資産の償却費を含む値です。

\*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	13	52	50	56	110	-	-	47	-	-	-	25	72	-	-	50	-	-	-	100	150	-	170	-	170	170	170	-	105
研究開発費	Research and development expenses	61	50	44	69	77	-	-	-	-	-	-	77	-	-	-	-	-	-	-	-	76	-	-	-	-	-	-	-	
うちHGYB	/ HGYB	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	20	-	-	-	-	-	-	-	
従業員数(人)	Number of employees	504	363	397	405	370	-	-	-	-	-	-	403	-	-	-	-	-	-	-	-	482	-	-	-	-	-	-	-	

前年比		FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20	FY22/FY21							FY23/FY22									FY24/FY23							
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual									予想 Forecast							
		Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 11	As of Aug 3	As of Nov 9	As of Feb 6	As of May 10			
売上高	Net sales	113.9%	101.8%	92.7%	85.1%	132.5%	138.7%	157.8%	148.5%	120.7%	136.1%	139.7%	130.0%	137.2%	157.5%	141.1%	148.5%	124.9%	139.1%	108.6%	116.2%	129.7%	-	157.6%	-	157.6%	134.6%	134.6%	-	106.1%
営業利益	Operating profit	2933.3%	22.7%	-569.3%	49.9%	-194.1%	233.5%	-2020.0%	104.0%	70.6%	75.0%	286.6%	122.0%	120.1%	114.1%	-147.5%	406.1%	214.1%	249.6%	20.8%	106.0%	133.4%	-	201.4%	-	201.4%	201.4%	226.6%	-	151.0%

個別売上高・営業利益		FY17	FY18	FY19	FY20	FY21	FY22							FY23									FY24						
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual									予想 Forecast						
		Full	Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 11	As of Aug 3	As of Nov 9	As of Feb 6	As of May 10		
BEC 売上高	Net sales	171	138	142	219	314	-	-	-	-	-	-	435	-	-	-	-	-	-	-	-	587	-	-	-	-	-	-	-
営業利益	Operating profit	20	18	4	23	33	-	-	-	-	-	-	36	-	-	-	-	-	-	-	-	10	-	-	-	-	-	-	-
LEJ 売上高	Net sales	283	327	287	219	253	-	-	-	-	-	-	211	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
営業利益	Operating profit	3	2	2	4	13	-	-	-	-	-	-	16	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

※BECは株式会社ブルーエナジー、LEJは株式会社 リチウムエナジー ジャパンの略です。

\*BEC : Blue Energy Co., Ltd. / LEJ : Lithium Energy Japan Ltd



		FY17	FY18	FY19	FY20	FY21										FY22										FY23										FY24		
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual					実績 Actual					実績 Actual					実績 Actual					予想 Forecast												
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	
特殊電池およびその他事業/Specialized Batteries and Others		-	-	-	-	37	34	71	39	111	42	82	153	39	40	79	43	121	55	98	177	44	44	88	44	132	55	99	187	-	-	-	-	-	-	-	-	
日本	Japan	-	-	-	-	1	1	2	0	2	0	1	3	0	0	1	0	1	0	0	1	0	0	1	1	2	1	1	2	-	-	-	-	-	-	-	-	
アジア	Asia	-	-	-	-	3	1	4	1	5	3	5	9	3	4	7	3	10	3	7	14	7	5	11	5	16	6	11	22	-	-	-	-	-	-	-	-	
欧州	Europe	-	-	-	-	1	1	2	0	2	1	1	3	1	2	3	1	4	1	2	5	1	1	2	1	3	1	2	4	-	-	-	-	-	-	-	-	
北米	North America	-	-	-	-	0	0	0	0	0	0	0	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
その他	Other	-	-	-	-	0	0	0	0	0	0	0	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
売上高	Net sales	171	189	185	176	41	38	79	42	121	47	89	168	44	45	89	48	136	60	108	196	52	50	102	51	154	62	113	215	-	200	-	200	200	200	-	210	
営業利益	Operating profit	3	-8	3	1	3	-0	2	1	3	3	3	6	0	1	1	9	11	6	15	16	6	5	11	13	24	8	22	32	-	5	-	5	10	25	-	30	
(営業利益率)	(Operating profit ratio)	1.7%	-4.0%	1.7%	0.8%	6.5%	-1.0%	2.9%	2.3%	2.7%	5.4%	3.9%	3.4%	0.2%	2.9%	1.5%	19.7%	7.9%	9.6%	14.0%	8.4%	10.9%	9.7%	10.3%	25.5%	15.4%	13.7%	19.0%	14.9%	-	2.5%	-	2.5%	5.0%	12.5%	-	14.3%	
セグメント資産	Segment assets	923	756	726	950	-	-	-	-	-	-	-	973	-	-	-	-	-	-	-	1,184	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
減価償却費	Depreciation	56	60	52	52	-	-	-	-	-	-	-	55	-	-	-	-	-	-	-	58	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
持分法適用会社への投資額	Investment in equity-method affiliates	-	-	24	31	-	-	-	-	-	-	-	36	-	-	-	-	-	-	-	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
有形固定資産及び無形固定資産の増加額	Change in property, plant and equipment and intangible assets	46	24	55	65	-	-	-	-	-	-	-	79	-	-	-	-	-	-	-	77	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
※減価償却費は無形固定資産の償却費を含む値です。 *Depreciation expenses include depreciation of intangible assets.																																						
設備投資	Capital investment	42	39	38	85	-	-	60	-	-	-	12	72	-	-	37	-	-	-	39	77	-	-	49	-	-	-	169	218	-	210	-	210	210	210	-	535	
研究開発費	Research and development expenses	4	3	4	3	-	-	-	-	-	-	-	3	-	-	-	-	-	-	-	4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
従業員数(人)	Number of employees	1,059	1,358	1,387	1,453	-	-	-	-	-	-	-	1,464	-	-	-	-	-	-	-	1,467	-	-	-	-	-	-	-	1,416	-	-	-	-	-	-	-		
前年比	Year-on-year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19	FY21/FY20										FY22/FY21										FY23/FY22										FY24/FY23		
		実績 Actual	実績 Actual	実績 Actual	実績 Actual	実績 Actual					実績 Actual					実績 Actual					実績 Actual					予想 Forecast												
		Full	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	1st H	Full	1st H	Full	
売上高	Net sales	183.6%	110.7%	97.8%	94.9%	97.4%	85.5%	91.4%	93.1%	92.0%	105.8%	99.5%	95.5%	105.6%	119.4%	112.2%	114.2%	112.9%	127.4%	121.2%	116.9%	119.0%	110.9%	114.9%	108.1%	112.5%	103.1%	105.3%	109.7%	-	101.9%	-	101.9%	101.9%	101.9%	-	97.5%	
営業利益	Operating profit	-41.1%	-262.7%	-42.7%	42.2%	1800.0%	-35.5%	190.2%	63.8%	120.7%	-186.7%	2478.6%	425.7%	2.6%	-339.5%	58.6%	985.3%	327.8%	227.8%	435.2%	284.3%	8085.7%	376.0%	772.8%	140.2%	220.4%	147.0%	142.8%	194.8%	-	30.4%	-	30.4%	60.8%	151.9%	-	93.5%	
※2023年度より、従来「産業電池電源」に含まれていた一部の連結子会社について、「特殊電池およびその他」に変更しております。2022年度は、変更後のセグメントにより記載しております。 *Some consolidated subsidiaries in the "Industrial Batteries and Power Supplies" segment were transferred to the "Specialized Batteries and Others" segment in fiscal 2023. In conjunction with this change, figures for fiscal 2022 were restated according to the modified segments.																																						

Table for Factors for Operating Income Change (year-on-year comparison) for FY22/FY21 and FY23/FY22. Includes rows for Operating profit, Quantity composition change, Raw material price, sales price, Expenses, etc., Exchange rate, and Specialized batteries and others.

Table for 自動車電池 (国内) 事業 / Automotive Batteries (Japan) for FY22/FY21 and FY23/FY22. Includes rows for Operating profit, Quantity composition change, Raw material price, sales price, Streamlining, expenses, etc., and Exchange rate.

Table for 自動車電池 (海外) 事業 / Automotive Batteries (Overseas) for FY22/FY21 and FY23/FY22. Includes rows for Operating profit, Quantity composition change, Raw material price, sales price, Streamlining, expenses, etc., and Exchange rate.

Table for 産業電池電源事業 / Industrial Batteries and Power Supplies for FY22/FY21 and FY23/FY22. Includes rows for Operating profit, Quantity composition change, Raw material price, sales price, Streamlining, expenses, etc., and Exchange rate.

Table for 車載用リチウムイオン電池事業 / Automotive Lithium-ion Batteries for FY22/FY21 and FY23/FY22. Includes rows for Operating profit, Quantity composition change, Raw material price, sales price, Streamlining, expenses, etc., and Exchange rate.

\*1 自動車電池事業 (海外) には従来より取り扱う海外産業用電池の取引高の一部を含んでいますが、2018年度より、産業電池電源事業に変更しています。

\*1 The "automotive batteries (overseas)" segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to "industrial batteries and power supplies."

\*2 2019年度に自動車電池事業 (海外) の一部連結子会社を産業電池電源事業へ変更しました。

\*2 In fiscal 2019, some consolidated subsidiaries in the "automotive batteries (overseas)" segment were shifted to the "industrial batteries and power supplies" segment.

\*3 上記※1、※2に伴いFY17/FY16、FY18/FY17に営業利益 (前年差) はセグメント区分の変更により修正しております。

\*3 Operating profit (year-on-year comparison) has been revised for FY17 / FY16 and FY18 / FY17 due to the change in segment classification due to the above \* 1 and \* 2.

\*4 自動車電池 (国内) 事業のFY21/FY20の営業利益 (前年差) は会計基準の変更により修正しております。

\*4 The operating profit (year-on-year comparison) of FY21 / FY20 in the automobile battery (domestic) business has been revised due to changes in accounting standards.

\*5 2023年度より、従来「産業電池電源」に含まれていた一部の連結子会社について、「特殊電池およびその他」に変更しております。

\*5 Some consolidated subsidiaries in the "Industrial Batteries and Power Supplies" segment were transferred to the "Specialized Batteries and Others" segment in fiscal 2023.

その他補足資料/Other supplementary materials	FY17		FY18		FY19								FY20								FY21								FY22								FY23										FY24	
	実績 Actual		実績 Actual		実績 Actual								実績 Actual								実績 Actual								実績 Actual								実績 Actual										実績 Actual	
	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	Full	1st H	Full						
設備投資	Capital investment	152	215	36	51	86	44	131	51	96	182	41	48	88	30	118	113	143	232	51	82	133	72	205	81	153	286	328	87	64	152	151	303	191	342	494	-	510	-	510	510	510	-	800				
減価償却費	Depreciation	165	161	39	40	79	40	119	41	81	160	42	41	83	39	122	40	80	162	43	41	83	43	126	41	84	168	210	53	55	108	60	168	60	120	228	-	210	-	210	220	220	-	230				
研究開発費	Research and development expenses	112	99	24	24	48	26	74	21	47	95	25	26	51	29	80	32	61	112	30	31	61	31	92	32	63	124	126	30	28	58	25	84	56	82	140	-	140	-	140	140	140	-	160				
相場/為替 (期中平均レート)	Lead price / Exchange rate (Average)	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	1st H	Full	Full	1st H	Full					
国内為替相場 (円/円)	Domestic lead price quote (円/円)	32.35	29.89	27.25	27.99	27.62	28.64	27.96	26.36	27.50	27.56	24.28	26.30	25.29	26.25	25.61	27.53	26.89	26.09	29.14	31.90	30.52	32.56	31.20	32.96	32.76	31.64	34.66	35.60	38.07	36.84	38.20	37.29	37.49	37.85	37.34	-	34.60	-	34.60	38.10	38.10	37.20	37.20				
LME (US\$/t)	LME (USD/t)	2,318	2,122	1,886	2,030	1,958	2,039	1,985	1,845	1,942	1,950	1,670	1,876	1,773	1,902	1,816	2,020	1,961	1,867	2,127	2,341	2,234	2,330	2,266	2,334	2,332	2,283	2,105	2,118	2,170	2,144	2,120	2,136	2,076	2,098	2,121	-	2,100	-	2,100	2,200	2,200	2,200	2,200				
為替 (US\$)	Exchange rate (USD)	112.04	111.07	109.67	107.67	108.67	109.36	108.90	109.14	109.25	108.96	107.38	105.26	106.32	103.98	105.54	107.14	105.56	105.94	109.76	110.44	110.10	114.15	111.45	117.81	115.98	113.04	136.00	139.63	145.59	142.61	146.12	143.78	149.90	148.01	145.31	-	135.00	-	135.00	145.00	145.00	145.00	145.00				
自己資本利益率 (のり込み調整前)	ICR (before amortization of goodwill)	8.2%	9.0%	-	-	-	-	-	-	-	9.0%	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-					
1株あたり純利益 (円)	EPS (yen)	138.90	164.74	-	-	58.63	-	-	-	-	168.23	-	-	1.50	-	-	-	-	-	141.91	-	-	27.42	-	-	-	-	105.23	173.11	-	-	74.06	-	-	-	-	369.74	18.65	174.03	31.07	174.03	198.87	242.16	59.82	259.21			
従業員数 (人)	Number of employees	14,585	14,217	-	-	14,417	-	-	-	-	13,542	-	-	13,600	-	-	-	-	-	13,305	-	-	13,553	-	-	-	-	13,571	14,317	-	-	14,074	-	-	-	-	12,892	-	-	-	-	-	-	-				