

2022年3月期 決算補足資料

FY2021 Financial Result Supplementary Materials

目次	Index	P1
連結損益計算書	Consolidated income statement	P2
セグメント別売上・利益	Segment Results	P3
地域別売上・有形固定資産	Sales/Property, plant and equipment by Region	P4
自動車電池（国内）事業	Automotive Batteries (Japan)	P5
自動車電池（海外）事業	Automotive Batteries (Overseas)	P6
産業電池電源事業	Industrial Batteries and Power Supplies	P7
車載用リチウムイオン電池事業	Automotive Lithium-ion Batteries	P8
特殊電池およびその他事業	Specialized Batteries and Others	P9
営業利益増減要因（前年比較）	Factors for Operating Income Change (year-on-year comparison)	P10
その他補足資料	Other supplementary materials	P11

注：

Notes:

1. 四捨五入により、決算補足資料は「決算短信」「四半期報告書」などと異なる場合がございます。

These reference data may differ from "Earnings Report" or "Quarterly Report" due to rounding off.

2. 本資料は、当社グループの業績等についての一般的な情報提供を目的とするものです。

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3. 本資料は2022年5月18日に作成したものです。

This material was produced on May 18, 2022.

(億円、100 million yen)

連結損益計算書／Consolidated income statement		FY17	FY18	FY19	FY20							FY21										FY22				
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual										予想 Forecast				
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of Nov 5	As of Feb 4	As of May 12	
																						1st H	Full	Full	Full	1st H
売上高	Net sales	4,110	4,131	3,956	764	959	1,723	1,057	2,780	1,085	2,142	3,865	955	997	1,951	1,180	3,131	1,190	2,370	4,321	2,000	4,300	4,400	4,400	2,400	5,200
売上原価	Cost of sales	3,179	3,181	3,026	586	744	1,329	773	2,102	797	1,570	2,899	738	790	1,528	900	2,428	926	1,826	3,354	-	-	-	-	-	-
売上総利益	Gross profit	931	950	929	178	216	394	284	678	288	572	966	216	207	423	280	704	264	544	968	-	-	-	-	-	-
荷造運送費	Packing and transportation costs	104	103	100	-	-	47	-	-	-	57	104	-	-	54	-	-	-	-	-	-	-	-	-	-	-
従業員給与及び賞与	Employee salaries and bonuses	193	194	196	-	-	100	-	-	-	105	205	-	-	109	-	-	-	-	-	-	-	-	-	-	-
福利厚生費	Welfare expense	34	40	37	-	-	16	-	-	-	18	35	-	-	18	-	-	-	-	-	-	-	-	-	-	-
退職給付費用	Retirement benefit liability	7	8	10	-	-	7	-	-	-	8	14	-	-	5	-	-	-	-	-	-	-	-	-	-	-
不動産賃借料	Real estate rent	13	15	10	-	-	5	-	-	-	5	10	-	-	5	-	-	-	-	-	-	-	-	-	-	-
減価償却費	Depreciation	33	33	32	-	-	16	-	-	-	16	32	-	-	17	-	-	-	-	-	-	-	-	-	-	-
研究開発費	R&D expenses	53	57	72	-	-	36	-	-	-	44	80	-	-	47	-	-	-	-	-	-	-	-	-	-	-
その他販管費	Other SG & A expenses	272	274	255	-	-	116	-	-	-	122	238	-	-	115	-	-	-	-	-	-	-	-	-	-	-
販売費及び一般管理費	Selling, general and administrative expenses	711	723	712	168	173	341	193	534	184	377	718	184	187	371	193	565	177	370	741	-	-	-	-	-	-
営業利益	Operating profit	219	227	217	10	43	53	91	144	104	195	248	32	20	52	87	139	88	174	227	65	240	210	210	75	280
(営業利益率)	(Operating profit ratio)	5.3%	5.5%	5.5%	1.3%	4.5%	3.1%	8.6%	5.2%	9.6%	9.1%	6.4%	3.4%	2.0%	2.7%	7.4%	4.4%	7.4%	7.4%	5.2%	3.3%	5.6%	4.8%	4.8%	3.1%	5.4%
営業外収益	Non-operating income	15	42	37	11	10	21	15	36	10	25	46	14	9	23	14	37	3	17	40	-	-	-	-	-	-
営業外費用	Non-operating expenses	20	21	22	4	5	9	5	14	7	12	21	4	6	9	6	15	5	10	20	-	-	-	-	-	-
経常利益	Ordinary profit	214	247	231	17	48	65	101	166	107	208	273	43	23	66	95	161	86	181	247	75	260	240	240	75	280
特別利益	Extraordinary income	8	39	24	0	0	0	4	5	12	16	17	15	0	15	7	23	1	8	24	-	-	-	-	-	-
特別損失	Extraordinary losses	14	34	22	1	29	31	5	36	5	10	41	6	11	17	57	74	5	61	78	-	-	-	-	-	-
税金等調整前純利益	Profit before income taxes	208	252	233	16	19	34	101	135	114	214	248	52	12	64	46	110	83	128	192	-	-	-	-	-	-
法人税等	Income taxes	54	81	66	12	21	33	30	63	38	68	101	12	8	21	29	49	17	46	67	-	-	-	-	-	-
純利益	Profit	153	171	167	4	-2	1	71	72	76	146	148	40	4	44	17	61	65	82	126	-	-	-	-	-	-
非支配株主帰属純利益	Profit attributable to non-controlling interests	39	36	30	4	-4	0	15	16	18	33	33	13	9	22	6	27	14	20	41	-	-	-	-	-	-
親会社株主帰属純利益	Profit attributable to owners of parent	114	135	137	-0	1	1	55	57	58	113	115	27	-5	22	11	33	51	63	85	30	120	110	80	25	120
(純利益率)	(Profit attributable to owners of parent ratio)	2.8%	3.3%	3.5%	0.0%	0.2%	0.1%	5.2%	2.0%	5.3%	5.3%	3.0%	2.8%	-0.5%	1.1%	1.0%	1.1%	4.3%	2.6%	2.0%	1.5%	2.8%	2.5%	1.8%	1.0%	2.3%
のれん等償却前営業利益	Operating profit before amortization of goodwill	241	251	239	16	49	64	97	161	110	206	271	38	26	64	87	151	88	175	239	75	250	220	220	-	290
(のれん等償却前営業利益率)	(Operating profit before amortization of goodwill ratio)	5.9%	6.1%	6.1%	2.1%	5.1%	3.7%	9.1%	5.8%	10.1%	9.6%	7.0%	4.0%	2.6%	3.3%	7.4%	4.8%	7.4%	7.4%	5.5%	3.8%	5.8%	5.0%	5.0%	-	5.6%
のれん等償却前親会社株主帰属純利益	Profit attributable to owners of parent before amortization of goodwill	139	160	159	5	7	12	60	73	63	123	135	32	0	32	11	43	52	63	95	-	130	120	90	-	130
(のれん等償却純利益率)	(Profit attributable to owners of parent before amortization of goodwill ratio)	3.4%	3.9%	4.0%	0.7%	0.7%	0.7%	5.7%	2.6%	5.8%	5.8%	3.5%	3.3%	0.0%	1.6%	0.9%	1.4%	4.4%	2.7%	2.2%	-	3.0%	2.7%	2.0%	-	2.5%
前年比	Year-on year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19							FY21/FY20										FY22/FY21				
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual										予想 Forecast				
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12		As of Nov 5	As of Feb 4	As of May 12	
																							1st H	Full	Full	Full
売上高	Net sales	114.3%	100.5%	95.8%	84.8%	95.6%	90.5%	102.9%	94.9%	105.9%	104.4%	97.7%	125.0%	103.9%	113.2%	111.7%	112.6%	109.7%	110.7%	111.8%	116.1%	111.3%	113.8%	113.8%	123.0%	120.3%
営業利益	Operating profit	94.9%	103.3%	95.7%	49.1%	77.9%	70.1%	132.3%	99.7%	143.7%	138.1%	114.5%	320.4%	47.0%	98.7%	95.5%	96.7%	84.0%	89.3%	91.4%	122.8%	96.7%	84.6%	84.6%	143.5%	123.5%
経常利益	Ordinary profit	94.9%	115.6%	93.5%	59.1%	86.5%	77.2%	135.0%	104.4%	148.3%	141.5%	118.0%	251.2%	47.9%	101.1%	93.9%	96.7%	80.8%	87.2%	90.5%	115.4%	95.3%	88.0%	88.0%	114.2%	113.4%
親会社株主帰属純利益	Profit attributable to owners of parent	93.6%	118.1%	101.1%	-1.8%	4.5%	2.5%	125.2%	61.6%	129.5%	127.4%	83.8%	-99.2%	-320.3%	1824.0%	20.6%	59.1%	88.5%	55.2%	73.9%	2479.3%	104.8%	96.0%	69.8%	113.3%	141.7%
のれん等償却前営業利益	Operating profit before amortization of goodwill	99.5%	104.1%	95.5%	60.2%	80.0%	74.0%	129.8%	99.8%	140.5%	135.3%	113.1%	240.9%	53.1%	98.9%	90.2%	93.7%	80.0%	84.8%	88.1%	-	92.4%	81.3%	81.3%	-	121.6%
のれん等償却前親会社株主帰属純利益	Profit attributable to owners of parent before amortization of goodwill	101.4%	115.0%	99.7%	25.6%	18.1%	20.7%	120.9%	66.6%	124.9%	122.9%	85.0%	609.4%	2.9%	261.9%	18.2%	59.2%	82.8%	51.2%	70.2%	-	96.0%	88.6%	66.5%	-	136.9%

(億円、100 million yen)

セグメント別売上・利益/Segment Results				FY17	FY18	FY19	FY20						FY21								FY22							
				実績 Actual		実績 Actual		実績 Actual		実績 Actual						実績 Actual								予想 Forecast				
				As of May 12		As of Nov 5		As of Feb 4		As of May 12						As of May 12								As of May 12				
				Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
自動車電池 (国内)	売上高	Automotive Batteries (Japan)	Net sales	892	915	881	159	200	359	251	610	227	477	836	178	174	352	236	588	227	463	815	-	830	820	830	-	920
	営業利益		Operating profit	61	78	70	9	18	27	37	64	23	60	87	10	8	18	25	43	16	41	59	-	65	50	55	-	50
	(営業利益率)		(Operating profit ratio)	6.9%	8.5%	7.9%	5.5%	8.8%	7.4%	14.9%	10.5%	10.0%	12.6%	10.4%	5.7%	4.4%	5.0%	10.6%	7.3%	7.1%	8.9%	7.2%	-	7.8%	6.1%	6.6%	-	5.4%
自動車電池 (海外)	売上高	Automotive Batteries (Overseas)	Net sales	1,856	1,771	1,621	368	413	781	432	1,213	440	872	1,653	447	428	876	504	1,380	487	992	1,867	-	1,760	1,840	1,870	-	2,360
	営業利益		Operating profit	90	99	92	22	32	53	33	87	36	69	122	30	14	43	28	71	28	56	100	-	100	90	100	-	140
	(営業利益率)		(Operating profit ratio)	4.8%	5.6%	5.7%	5.9%	7.7%	6.8%	7.7%	7.2%	8.1%	7.9%	7.4%	6.6%	3.2%	4.9%	5.5%	5.2%	5.8%	5.7%	5.3%	-	5.7%	4.9%	5.3%	-	5.9%
産業電池電源	売上高	Industrial Batteries and Power Supplies	Net sales	742	800	846	147	208	355	227	582	258	485	840	199	261	460	250	710	285	535	995	-	1,020	1,030	1,010	-	1,080
	営業利益		Operating profit	74	78	92	-3	5	2	20	21	47	67	69	-6	5	-2	22	20	37	59	58	-	75	65	55	-	90
	(営業利益率)		(Operating profit ratio)	9.9%	9.8%	10.8%	-2.2%	2.3%	0.5%	8.7%	3.7%	18.4%	13.9%	8.2%	-3.1%	1.8%	-0.3%	8.8%	2.9%	13.1%	11.1%	5.8%	-	7.4%	6.3%	5.4%	-	8.3%
車載用リチウムイオン電池	売上高	Automotive Lithium-ion Batteries	Net sales	448	456	423	47	95	141	103	244	115	218	360	89	95	184	148	332	144	292	476	-	510	530	510	-	700
	営業利益		Operating profit	13	3	-17	-12	-7	-19	4	-14	6	10	-9	2	0	2	11	13	4	15	17	-	10	20	15	-	10
	(営業利益率)		(Operating profit ratio)	2.9%	0.7%	-4.0%	-25.2%	-7.1%	-13.1%	4.4%	-5.8%	4.8%	4.6%	-2.4%	1.8%	0.1%	0.9%	7.6%	3.9%	2.4%	5.1%	3.5%	-	2.0%	3.8%	2.9%	-	1.4%
特殊電池およびその他	売上高	Specialized Batteries and Others	Net sales	171	189	185	43	44	87	45	131	44	89	176	41	38	79	42	121	47	89	168	-	180	180	180	-	140
	営業利益		Operating profit	3	-8	3	0	1	1	1	3	-1	0	1	3	-0	2	1	3	3	3	6	-	0	-5	-5	-	0
	(営業利益率)		(Operating profit ratio)	1.7%	-4.0%	1.7%	0.4%	2.4%	1.4%	3.3%	2.1%	-3.0%	0.2%	0.8%	6.5%	-1.0%	2.9%	2.3%	2.7%	5.4%	3.9%	3.4%	-	0.0%	-2.8%	-2.8%	-	0.0%
合計	売上高	Total	Net sales	4,110	4,131	3,956	764	959	1,723	1,057	2,780	1,085	2,142	3,865	955	997	1,951	1,180	3,131	1,190	2,370	4,321	2,000	4,300	4,400	4,400	2,400	5,200
	営業利益		Operating profit	241	251	239	16	49	64	97	161	110	206	271	38	26	64	87	151	88	175	239	75	250	220	220	-	290
	(営業利益率)		(Operating profit ratio)	5.9%	6.1%	6.1%	2.1%	5.1%	3.7%	9.1%	5.8%	10.1%	9.6%	7.0%	4.0%	2.6%	3.3%	7.4%	4.8%	7.4%	7.4%	5.5%	3.8%	5.8%	5.0%	5.0%	-	5.6%

売上構成比		Composition of net sales		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
自動車電池 (国内)	Automotive Batteries (Japan)	21.7%	22.1%	22.3%	20.9%	20.8%	20.8%	23.7%	21.9%	20.9%	22.3%	21.6%	18.7%	17.5%	18.1%	20.0%	18.8%	19.0%	19.5%	18.9%	-	19.3%	18.6%	18.9%	-	17.7%		
自動車電池 (海外)	Automotive Batteries (Overseas)	45.2%	42.9%	41.0%	48.1%	43.0%	45.3%	40.9%	43.6%	40.6%	40.7%	42.8%	46.9%	43.0%	44.9%	42.7%	44.1%	41.0%	41.8%	43.2%	-	40.9%	41.8%	42.5%	-	45.4%		
産業電池電源	Industrial Batteries and Power Supplies	18.1%	19.4%	21.4%	19.3%	21.7%	20.6%	21.5%	20.9%	23.8%	22.6%	21.7%	20.8%	26.2%	23.6%	21.1%	22.7%	24.0%	22.6%	23.0%	-	23.7%	23.4%	23.0%	-	20.8%		
車載用リチウムイオン電池	Automotive Lithium-ion Batteries	10.9%	11.0%	10.7%	6.1%	9.9%	8.2%	9.7%	8.8%	10.6%	10.2%	9.3%	9.3%	9.5%	9.4%	12.6%	10.6%	12.1%	12.3%	11.0%	-	11.9%	12.0%	11.6%	-	13.5%		
特殊電池およびその他	Specialized Batteries and Others	4.2%	4.6%	4.7%	5.6%	4.6%	5.0%	4.2%	4.7%	4.1%	4.2%	4.6%	4.3%	3.8%	4.1%	3.5%	3.9%	4.0%	3.7%	3.9%	-	4.2%	4.1%	4.1%	-	2.7%		

前年比				Year-on-year comparison			FY20/FY19						FY21/FY20								FY22/FY21							
				FY18/FY17		FY18/FY17		FY19/FY18		実績 Actual						実績 Actual								予想 Forecast				
				As of May 12		As of Nov 5		As of Feb 4		As of May 12						As of May 12								As of May 12				
				Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
自動車電池 (国内)	売上高	Automotive Batteries (Japan)	Net sales	132.0%	102.5%	96.3%	83.3%	91.8%	87.8%	102.5%	93.3%	99.7%	101.2%	95.0%	111.7%	87.2%	98.1%	94.2%	96.5%	99.9%	96.9%	97.4%	-	99.2%	98.0%	99.2%	-	112.9%
	営業利益		Operating profit	108.2%	126.4%	89.8%	147.3%	119.5%	127.5%	136.0%	132.4%	106.0%	122.9%	124.3%	114.6%	43.3%	67.1%	66.6%	66.8%	70.6%	68.1%	67.8%	-	75.0%	57.7%	63.4%	-	85.1%
自動車電池 (海外)	売上高	Automotive Batteries (Overseas)	Net sales	82.0%	123.4%	91.6%	90.0%	101.1%	95.5%	100.1%	97.1%	118.2%	108.5%	101.9%	121.7%	103.7%	112.2%	116.8%	113.8%	110.6%	113.7%	113.0%	-	106.5%	111.3%	113.1%	-	126.4%
	営業利益		Operating profit	108.8%	95.4%	92.6%	80.2%	143.2%	108.6%	141.0%	119.1%	186.5%	161.3%	133.1%	135.9%	43.5%	81.1%	83.6%	82.0%	80.2%	81.9%	81.5%	-	81.8%	73.6%	81.8%	-	140.5%
産業電池電源	売上高	Industrial Batteries and Power Supplies	Net sales	85.7%	110.8%	105.6%	94.3%	94.5%	94.4%	109.4%	99.7%	98.6%	103.4%	99.4%	134.8%	125.7%	129.5%	109.9%	121.9%	110.5%	110.2%	118.4%	-	121.4%	122.6%	120.2%	-	108.6%
	営業利益		Operating profit	78.8%	116.1%	117.0%	207.7%	19.6%	7.0%	76.1%	43.5%	112.1%	98.4%	75.2%	194.1%	95.9%	-98.2%	111.2%	95.2%	78.7%	88.2%	83.8%	-	108.9%	94.3%	79.8%	-	155.8%
車載用リチウムイオン電池	売上高	Automotive Lithium-ion Batteries	Net sales	102.0%	107.8%	92.7%	45.7%	85.0%	66.1%	109.1%	79.2%	100.7%	104.5%	85.1%	189.7%	100.5%	130.1%	144.5%	136.1%	124.8%	134.1%	132.5%	-	141.9%	147.4%	141.9%	-	146.9%
	営業利益		Operating profit	84.6%	106.3%	-569.3%	148.0%	-1036.9%	253.1%	-85.2%	111.8%	-123.6%	-102.9%	49.9%	-13.9%	-1.5%	-9.4%	251.8%	-92.5%	63.4%	147.6%	-194.1%	-	-117.4%	-234.7%	-176.1%	-	60.5%
特殊電池およびその他	売上高	Specialized Batteries and Others	Net sales	83.0%	98.6%	97.8%	101.3%	96.5%	98.8%	91.3%	96.1%	91.7%	91.5%	94.9%	97.4%	85.5%	91.4%	93.1%	92.0%	105.8%	99.5%	95.5%	-	102.3%	102.3%	102.3%	-	83.4%
	営業利益		Operating profit	113.9%	101.8%	-42.7%	6.0%	-65.6%	137.1%	60.6%	80.9%	1038.5%	6.0%	42.2%	1800.0%	-35.5%	190.2%	63.8%	120.7%	-186.7%	2478.6%	425.7%	-	0.0%	-367.6%	-367.6%	-	0.0%
合計	売上高	Total	Net sales	2933.3%	22.7%	95.8%	84.8%	95.6%	90.5%	102.9%	94.9%	105.9%	104.4%	97.7%	125.0%	103.9%	113.2%	111.7%	112.6%	109.7%	110.7%	111.8%	-	111.3%	113.8%	113.8%	-	120.3%
	営業利益		Operating profit	2574.5%	22.3%	95.5%	60.2%	80.0%	74.0%	129.8%	99.8%	140.5%	135.3%	113.1%	240.9%	53.1%	98.9%	90.2%	93.7%	80.0%	84.8%	88.1%	-	92.4%	81.3%	81.3%	-	121.6%

(億円、100 million yen)

地域別売上/Results by Region		FY17	FY18	FY19	FY20							FY21										FY22				
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual										予想 Forecast				
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
																					1st H	Full	Full	Full	1st H	Full
日本	Japan	2,060	2,091	2,129	-	-	-	-	-	-	-	2,054	468	523	991	637	1,628	-	-	-	-	-	-	-	-	
アジア	Asia	1,104	1,115	1,032	-	-	-	-	-	-	-	959	241	238	480	297	777	-	-	-	-	-	-	-	-	
欧州	Europe	-	-	-	-	-	-	-	-	-	-	-	126	125	251	129	381	-	-	-	-	-	-	-	-	
北米	North America	-	-	-	-	-	-	-	-	-	-	-	36	35	71	40	110	-	-	-	-	-	-	-	-	
その他	Other	283	290	246	-	-	-	-	-	-	-	278	84	75	159	77	236	-	-	-	-	-	-	-	-	
欧米	Europe and North America	662	635	548	-	-	-	-	-	-	-	574	-	-	-	-	-	-	-	-	-	-	-	-	-	
売上高	Net sales	4,110	4,131	3,956	764	959	1,723	1,057	2,780	1,085	2,142	3,865	955	997	1,951	1,180	3,131	1,190	2,370	4,321	2,000	4,300	4,400	4,400	2,400	5,200
売上構成比	Composition of net sales	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
日本	Japan	50.1%	50.6%	53.8%	-	-	-	-	-	-	-	53.1%	49.0%	52.5%	50.8%	54.0%	52.0%	-	-	-	-	-	-	-	-	-
アジア	Asia	26.9%	27.0%	26.1%	-	-	-	-	-	-	-	24.8%	25.3%	23.9%	24.6%	25.1%	24.8%	-	-	-	-	-	-	-	-	-
欧州	Europe	-	-	-	-	-	-	-	-	-	-	-	13.2%	12.5%	12.9%	11.0%	12.2%	-	-	-	-	-	-	-	-	
北米	North America	-	-	-	-	-	-	-	-	-	-	-	3.7%	3.5%	3.6%	3.4%	3.5%	-	-	-	-	-	-	-	-	
その他	Other	6.9%	7.0%	6.2%	-	-	-	-	-	-	-	7.2%	8.8%	7.5%	8.1%	6.5%	7.5%	-	-	-	-	-	-	-	-	
欧米	Europe and North America	16.1%	15.4%	13.9%	-	-	-	-	-	-	-	14.8%	-	-	-	-	-	-	-	-	-	-	-	-	-	
前年比	Year-on-year comparison	FY18/FY17	FY18/FY17	FY19/FY18	FY20/FY19							FY21/FY20										FY22/FY21				
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
日本	欧米 Japan	117.1%	101.5%	101.8%	-	-	-	-	-	-	-	96.5%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
アジア	Asia	110.4%	101.0%	92.6%	-	-	-	-	-	-	-	92.9%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
欧州	Europe	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
北米	North America	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
その他	Other	114.7%	102.3%	85.0%	-	-	-	-	-	-	-	112.8%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
欧米	Europe and North America	112.5%	95.8%	86.4%	-	-	-	-	-	-	-	104.6%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
売上高	Net sales	114.3%	100.5%	95.8%	84.8%	95.6%	90.5%	102.9%	94.9%	105.9%	104.4%	97.7%	125.0%	103.9%	113.2%	111.7%	112.6%	109.7%	110.7%	111.8%	116.1%	111.3%	113.8%	113.8%	123.0%	120.3%
地域別有形固定資産/Property, plant and equipment by Region		FY17	FY18	FY19	FY20							FY21										FY22				
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual										予想 Forecast				
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
																					1st H	Full	Full	Full	1st H	Full
日本	Japan	893	880	860	-	-	-	-	-	-	-	888	-	-	-	-	-	-	-	-	-	-	-	-	-	
中国	China	-	117	136	-	-	-	-	-	-	-	147	-	-	-	-	-	-	-	-	-	-	-	-	-	
アジア	Asia	292	185	187	-	-	-	-	-	-	-	208	-	-	-	-	-	-	-	-	-	-	-	-	-	
欧米	Europe and North America	24	42	64	-	-	-	-	-	-	-	66	-	-	-	-	-	-	-	-	-	-	-	-	-	
その他	Other	19	19	31	-	-	-	-	-	-	-	37	-	-	-	-	-	-	-	-	-	-	-	-	-	
有形固定資産	Property, plant and equipment	1,228	1,242	1,279	-	-	-	-	-	-	-	1,345	-	-	-	-	-	-	-	-	-	-	-	-	-	

(億円、100 million yen)

自動車電池（国内）事業/Automotive Batteries (Japan)		FY17	FY18	FY19	FY20								FY21								FY22					
		実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual								予想 Forecast					
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
																					1st H	Full	Full	Full	1st H	Full
日本	Japan	-	-	-	-	-	-	-	-	-	-	177	173	350	235	584	-	-	-	-	-	-	-	-		
アジア	Asia	-	-	-	-	-	-	-	-	-	-	1	1	2	1	4	-	-	-	-	-	-	-	-		
欧州	Europe	-	-	-	-	-	-	-	-	-	-	0	0	0	0	0	-	-	-	-	-	-	-	-		
北米	North America	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
その他	Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
売上高	Net sales	892	915	881	159	200	359	251	610	227	477	836	178	174	352	236	588	227	463	815	-	830	820	830	-	920
営業利益	Operating profit	61	78	70	9	18	27	37	64	23	60	87	10	8	18	25	43	16	41	59	-	65	50	55	-	50
(営業利益率)	(Operating profit ratio)	6.9%	8.5%	7.9%	5.5%	8.8%	7.4%	14.9%	10.5%	10.0%	12.6%	10.4%	5.7%	4.4%	5.0%	10.6%	7.3%	7.1%	8.9%	7.2%	-	7.8%	6.1%	6.6%	-	5.4%

※営業利益はのれん等償却前営業利益、営業利益率はのれん等償却前営業利益率です。

*Operating income has been operating income before amortization of goodwill and the operating income ratio has been the operating income ratio before amortization of goodwill.

セグメント資産	Segment assets	543	579	581	-	-	-	-	-	-	-	598	-	-	-	-	-	-	-	612	-	-	-	-	-
減価償却費	Depreciation	19	18	32	-	-	-	-	-	-	-	31	-	-	-	-	-	-	-	29	-	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	10	11	11	-	-	-	-	-	-	-	13	-	-	-	-	-	-	-	13	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	24	35	23	-	-	-	-	-	-	-	27	-	-	-	-	-	-	-	38	-	-	-	-	-

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	24	36	22	-	-	13	-	-	-	12	25	-	-	17	-	-	-	21	38	-	40	40	40	-	40
研究開発費	Research and development expenses	26	22	24	-	-	-	-	-	-	-	19	-	-	-	-	-	-	-	-	-	-	-	-	-	-

※自動車電池（国内）と（海外）の研究開発費は、FY17以降は合算で算出しています。

*Research and development expenses in the "Automotive Batteries (Japan)" and "Automotive Batteries (Overseas)" segments have been totaled since fiscal 2017.

従業員数（人）	Number of employees	1,205	1,223	1,221	-	-	-	-	-	-	-	1,281	-	-	-	-	-	-	-	-	-	-	-	-	-
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前年比	Year-on-year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19								FY21/FY20								FY22/FY21					
		実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual								予想 Forecast					
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
																						1st H	Full	Full	Full	1st H
売上高	Net sales	132.0%	102.5%	96.3%	83.3%	91.8%	87.8%	102.5%	93.3%	99.7%	101.2%	95.0%	111.7%	87.2%	98.1%	94.2%	96.5%	99.9%	96.9%	97.4%	-	99.2%	98.0%	99.2%	-	112.9%
営業利益	Operating profit	108.2%	126.4%	89.8%	147.3%	119.5%	127.5%	136.0%	132.4%	106.0%	122.9%	124.3%	114.6%	43.3%	67.1%	66.6%	66.8%	70.6%	68.1%	67.8%	-	75.0%	57.7%	63.4%	-	85.1%

(億円、100 million yen)

自動車電池（海外）事業/Automotive Batteries (Overseas)		FY17	FY18	FY19	FY20								FY21										FY22			
		実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual										予想 Forecast			
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
																					1st H	Full	Full	Full	1st H	Full
日本	Japan	-	-	-	-	-	-	-	-	-	-	0	0	1	0	1	-	-	-	-	-	-	-	-		
アジア	Asia	-	-	-	-	-	-	-	-	-	-	225	219	444	279	723	-	-	-	-	-	-	-	-		
欧州	Europe	-	-	-	-	-	-	-	-	-	-	118	118	236	123	359	-	-	-	-	-	-	-	-		
北米	North America	-	-	-	-	-	-	-	-	-	-	23	20	43	28	71	-	-	-	-	-	-	-	-		
その他	Other	-	-	-	-	-	-	-	-	-	-	81	71	152	74	226	-	-	-	-	-	-	-	-		
売上高	Net sales	1,856	1,771	1,621	368	413	781	432	1,213	440	872	1,653	447	428	876	504	1,380	487	992	1,867	-	1,760	1,840	1,870	-	2,360
営業利益	Operating profit	90	99	92	22	32	53	33	87	36	69	122	30	14	43	28	71	28	56	100	-	100	90	100	-	140
(営業利益率)	(Operating profit ratio)	4.8%	5.6%	5.7%	5.9%	7.7%	6.8%	7.7%	7.2%	8.1%	7.9%	7.4%	6.6%	3.2%	4.9%	5.5%	5.2%	5.8%	5.7%	5.3%	-	5.7%	4.9%	5.3%	-	5.9%

セグメント資産	Segment assets	1,580	1,500	1,482	-	-	-	-	-	-	-	1,679	-	-	-	-	-	-	-	1,864	-	-	-	-	-
減価償却費	Depreciation	42	40	44	-	-	-	-	-	-	-	45	-	-	-	-	-	-	-	49	-	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	301	286	290	-	-	-	-	-	-	-	319	-	-	-	-	-	-	-	340	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	64	72	55	-	-	-	-	-	-	-	43	-	-	-	-	-	-	-	53	-	-	-	-	-

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	63	67	55	-	-	24	-	-	-	27	51	-	-	23	-	-	-	29	52	-	50	50	50	-	70
研究開発費	Research and development expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

※自動車電池（国内）と（海外）の研究開発費は、FY17以降は合算で算出しています。

*Research and development expenses in the "Automotive Batteries (Japan)" and "Automotive Batteries (Overseas)" segments have been totaled since fiscal 2017.

従業員数（人）	Number of employees	10,273	9,745	8,491	-	-	-	-	-	-	-	8,193	-	-	-	-	-	-	-	-	-	-	-	-	-
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前年比	Year-on-year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19								FY21/FY20										FY22/FY21			
		実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual										予想 Forecast			
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
																						1st H	Full	Full	Full	1st H
売上高	Net sales	108.8%	95.4%	91.6%	90.0%	101.1%	95.5%	100.1%	97.1%	118.2%	108.5%	101.9%	121.7%	103.7%	112.2%	116.8%	113.8%	110.6%	113.7%	113.0%	-	106.5%	111.3%	113.1%	-	126.4%
営業利益	Operating profit	85.7%	110.8%	92.6%	80.2%	143.2%	108.6%	141.0%	119.1%	186.5%	161.3%	133.1%	135.9%	43.5%	81.1%	83.6%	82.0%	80.2%	81.9%	81.5%	-	81.8%	73.6%	81.8%	-	140.5%

※1 自動車電池事業（海外）には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

*1 The "automotive batteries (overseas)" segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to "industrial batteries and power supplies." Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change.

※2 2019年度に自動車電池事業（海外）の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

*2 In fiscal 2019, some consolidated subsidiaries in the "automotive batteries (overseas)" segment were shifted to the "industrial batteries and power supplies" segment. Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

(億円、100 million yen)

産業電池電源事業 / Industrial Batteries and Power Supplies		FY17	FY18	FY19	FY20								FY21								FY22					
		実績	Actual	実績	Actual	実績	Actual	実績 Actual								実績 Actual								予想	Forecast	
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full		
日本	Japan	-	-	-	-	-	-	-	-	-	-	168	225	393	219	613	-	-	-	-	-	-	-	-		
アジア	Asia	-	-	-	-	-	-	-	-	-	-	15	17	32	16	48	-	-	-	-	-	-	-	-		
欧州	Europe	-	-	-	-	-	-	-	-	-	-	1	2	3	0	3	-	-	-	-	-	-	-	-		
北米	North America	-	-	-	-	-	-	-	-	-	-	12	14	26	11	37	-	-	-	-	-	-	-	-		
その他	Other	-	-	-	-	-	-	-	-	-	-	2	4	6	3	9	-	-	-	-	-	-	-	-		
売上高	Net sales	742	800	846	147	208	355	227	582	258	485	840	199	261	460	250	710	285	535	995	-	1,020	1,030	1,010	-	1,080
営業利益	Operating profit	74	78	92	-3	5	2	20	21	47	67	69	-6	5	-2	22	20	37	59	58	-	75	65	55	-	90
(営業利益率)	(Operating profit ratio)	9.9%	9.8%	10.8%	-2.2%	2.3%	0.5%	8.7%	3.7%	18.4%	13.9%	8.2%	-3.1%	1.8%	-0.3%	8.8%	2.9%	13.1%	11.1%	5.8%	-	7.4%	6.3%	5.4%	-	8.3%

セグメント資産	Segment assets	412	528	572	-	-	-	-	-	-	-	566	-	-	-	-	-	-	-	729	-	-	-	-	-
減価償却費	Depreciation	13	16	17	-	-	-	-	-	-	-	17	-	-	-	-	-	-	-	16	-	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	1	5	3	-	-	-	-	-	-	-	3	-	-	-	-	-	-	-	5	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	11	19	19	-	-	-	-	-	-	-	14	-	-	-	-	-	-	-	13	-	-	-	-	-

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	11	21	17	-	-	5	-	-	-	9	14	-	-	6	-	-	-	7	13	-	20	20	20	-	40
研究開発費	Research and development expenses	21	24	23	-	-	-	-	-	-	-	21	-	-	-	-	-	-	-	-	-	-	-	-	-	-
従業員数 (人)	Number of employees	1,544	1,528	2,046	-	-	-	-	-	-	-	1,973	-	-	-	-	-	-	-	-	-	-	-	-	-	-

前年比		FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19								FY21/FY20								FY22/FY21					
		実績	Actual	実績	Actual	実績	Actual	実績 Actual								実績 Actual								予想	Forecast	
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full		
売上高	Net sales	102.0%	107.8%	105.6%	94.3%	94.5%	94.4%	109.4%	99.7%	98.6%	103.4%	99.4%	134.8%	125.7%	129.5%	109.9%	121.9%	110.5%	110.2%	118.4%	-	121.4%	122.6%	120.2%	-	108.6%
営業利益	Operating profit	84.6%	106.3%	117.0%	207.7%	19.6%	7.0%	76.1%	43.5%	112.1%	98.4%	75.2%	194.1%	95.9%	-98.2%	111.2%	95.2%	78.7%	88.2%	83.8%	-	108.9%	94.3%	79.8%	-	155.8%

※1 自動車電池事業（海外）には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

*1 The "automotive batteries (overseas)" segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to "industrial batteries and power supplies." Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change

※2 2019年度に自動車電池事業（海外）の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

*2 In fiscal 2019, some consolidated subsidiaries in the "automotive batteries (overseas)" segment were shifted to the "industrial batteries and power supplies" segment.

Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

(億円、100 million yen)

車載用リチウムイオン電池事業 / Automotive Lithium-ion Batteries		FY17	FY18	FY19	FY20								FY21										FY22		
		実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual										予想 Forecast		
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12	
																					1st H	Full	Full	Full	1st H
日本	Japan	-	-	-	-	-	-	-	-	-	-	85	91	176	144	320	-	-	-	-	-	-	-	-	
アジア	Asia	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
欧州	Europe	-	-	-	-	-	-	-	-	-	-	4	4	8	5	13	-	-	-	-	-	-	-	-	
北米	North America	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
その他	Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
売上高	Net sales	448	456	423	47	95	141	103	244	115	218	360	89	95	184	148	332	144	292	476	-	510	530	510	700
営業利益	Operating profit	13	3	-17	-12	-7	-19	4	-14	6	10	-9	2	0	2	11	13	4	15	17	-	10	20	15	10
(営業利益率)	(Operating profit ratio)	2.9%	0.7%	-4.0%	-25.2%	-7.1%	-13.1%	4.4%	-5.8%	4.8%	4.6%	-2.4%	1.8%	0.1%	0.9%	7.6%	3.9%	2.4%	5.1%	3.5%	-	2.0%	3.8%	2.9%	1.4%

セグメント資産	Segment assets	454	479	493	-	-	-	-	-	-	-	526	-	-	-	-	-	-	-	629	-	-	-	-
減価償却費	Depreciation	52	44	33	-	-	-	-	-	-	-	35	-	-	-	-	-	-	-	33	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	14	50	47	-	-	-	-	-	-	-	42	-	-	-	-	-	-	-	116	-	-	-	-

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	13	52	50	-	-	10	-	-	-	46	56	-	-	28	-	-	-	88	116	-	160	160	160	80
研究開発費	Research and development expenses	61	50	44	-	-	-	-	-	-	-	69	-	-	-	-	-	-	-	-	-	-	-	-	-
従業員数 (人)	Number of employees	504	363	397	-	-	-	-	-	-	-	405	-	-	-	-	-	-	-	-	-	-	-	-	-

前年比	Year-on-year comparison	FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19								FY21/FY20										FY22/FY21		
		実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual										予想 Forecast		
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12	
																						1st H	Full	Full	Full
売上高	Net sales	113.9%	101.8%	92.7%	45.7%	85.0%	66.1%	109.1%	79.2%	100.7%	104.5%	85.1%	189.7%	100.5%	130.1%	144.5%	136.1%	124.8%	134.1%	132.5%	-	141.9%	147.4%	141.9%	146.9%
営業利益	Operating profit	2933.3%	22.7%	-569.3%	148.0%	-1036.9%	253.1%	-85.2%	111.8%	-123.6%	-102.9%	49.9%	-13.9%	-1.5%	-9.4%	251.8%	-92.5%	63.4%	147.6%	-194.1%	-	-117.4%	-234.7%	-176.1%	60.5%

個別売上高・営業利益	Sales and operating income by individual company	FY17	FY18	FY19	FY20								FY21										FY22/FY21		
		実績 Actual	実績 Actual	実績 Actual	実績 Actual								実績 Actual										予想 Forecast		
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12	
																						1st H	Full	Full	Full
BEC 売上高	Net sales	171	138	142	-	-	-	-	-	-	-	219	-	-	-	-	-	-	-	-	-	-	-	-	
営業利益	Operating profit	20	18	4	-	-	-	-	-	-	-	23	-	-	-	-	-	-	-	-	-	-	-	-	
LEJ 売上高	Net sales	283	327	287	-	-	-	-	-	-	-	219	-	-	-	-	-	-	-	-	-	-	-	-	
営業利益	Operating profit	3	2	2	-	-	-	-	-	-	-	4	-	-	-	-	-	-	-	-	-	-	-	-	

※BECは株式会社ブルーエナジー、LEJは株式会社 リチウムエナジー ジャパンの略です。

*BEC : Blue Energy Co., Ltd. / LEJ : Lithium Energy Japan Ltd

(億円、100 million yen)

特殊電池およびその他事業/Specialized Batteries and Others		FY17	FY18	FY19	FY20							FY21										FY22				
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual										予想 Forecast				
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
																					1st H	Full	Full	Full	1st H	Full
日本	Japan	-	-	-	-	-	-	-	-	-	-	37	34	71	39	111	-	-	-	-	-	-	-	-		
アジア	Asia	-	-	-	-	-	-	-	-	-	-	1	1	2	0	2	-	-	-	-	-	-	-	-		
欧州	Europe	-	-	-	-	-	-	-	-	-	-	3	1	4	1	5	-	-	-	-	-	-	-	-		
北米	North America	-	-	-	-	-	-	-	-	-	-	1	1	2	0	2	-	-	-	-	-	-	-	-		
その他	Other	-	-	-	-	-	-	-	-	-	-	0	0	0	0	0	-	-	-	-	-	-	-	-		
売上高	Net sales	171	189	185	43	44	87	45	131	44	89	176	41	38	79	42	121	47	89	168	-	180	180	180	-	140
営業利益	Operating profit	3	-8	3	0	1	1	1	3	-1	0	1	3	-0	2	1	3	3	3	6	-	0	-5	-5	-	0
(営業利益率)	(Operating profit ratio)	1.7%	-4.0%	1.7%	0.4%	2.4%	1.4%	3.3%	2.1%	-3.0%	0.2%	0.8%	6.5%	-1.0%	2.9%	2.3%	2.7%	5.4%	3.9%	3.4%	-	0.0%	-2.8%	-2.8%	-	0.0%

セグメント資産	Segment assets	923	756	726	-	-	-	-	-	-	-	950	-	-	-	-	-	-	-	973	-	-	-	-	-
減価償却費	Depreciation	56	60	52	-	-	-	-	-	-	-	52	-	-	-	-	-	-	-	55	-	-	-	-	-
持分法適用会社への投資額	Investment in equity-method affiliates	-	-	24	-	-	-	-	-	-	-	31	-	-	-	-	-	-	-	36	-	-	-	-	-
有形固定資産及び無形固定資産の増加額	Increase in property, plant and equipment and intangible assets	46	24	55	-	-	-	-	-	-	-	65	-	-	-	-	-	-	-	79	-	-	-	-	-

※減価償却費は無形固定資産の償却費を含む値です。

*Depreciation expenses include depreciation of intangible assets.

設備投資	Capital investment	42	39	38	-	-	36	-	-	-	-	85	-	-	60	-	-	-	19	79	-	80	80	80	-	90
研究開発費	Research and development expenses	4	3	4	-	-	-	-	-	-	-	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-
従業員数 (人)	Number of employees	1,059	1,358	1,387	-	-	-	-	-	-	-	1,453	-	-	-	-	-	-	-	-	-	-	-	-	-	-

前年比		FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19							FY21/FY20										FY22/FY21				
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual										予想 Forecast				
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
																						1st H	Full	Full	Full	1st H
売上高	Net sales	183.6%	110.7%	97.8%	101.3%	96.5%	98.8%	91.3%	96.1%	91.7%	91.5%	94.9%	97.4%	85.5%	91.4%	93.1%	92.0%	105.8%	99.5%	95.5%	-	102.3%	102.3%	102.3%	-	83.4%
営業利益	Operating profit	-41.1%	-262.7%	-42.7%	6.0%	-65.6%	137.1%	60.6%	80.9%	1038.5%	6.0%	42.2%	1800.0%	-35.5%	190.2%	63.8%	120.7%	-186.7%	2478.6%	425.7%	-	0.0%	-367.6%	-367.6%	-	0.0%

(億円、100 million yen)

営業利益増減要因（前年比較） / Factors for Operating Income Change (year-on-year comparison)		FY17	FY18	FY19	FY20							FY21									FY22					
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual									予想 Forecast					
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
		As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12
のれん等償却前営業利益	Operating profit before amortization of goodwill	241	251	239	16	49	64	97	161	110	206	271	38	26	64	87	151	88	175	239	75	250	220	220	-	290
営業利益（前年差）	Operating profit (year-on-year comparison)	-1	10	-12	-10	-13	-23	23	0	32	55	32	22	-22	0	-10	-10	-22	-32	-32	-	-	-	-	-	-
数量・構成変化	Quantity, composition change	16	-35	18	-23	-17	-40	26	-14	25	51	11	41	9	50	16	66	11	27	77	-	-	-	-	-	-
原材料価格・売価	Raw material price, sales price	-46	100	12	13	8	21	6	27	4	10	31	-21	-16	-37	-17	-54	-31	-48	-85	-	-	-	-	-	-
経費等	Expenses, etc.	2	-24	-29	3	-6	-3	-8	-11	1	-7	-10	-4	-14	-18	-13	-31	-9	-22	-40	-	-	-	-	-	-
為替	Exchange rate	-	-	-3	0	-1	-1	0	-1	3	3	2	3	1	4	4	8	3	7	11	-	-	-	-	-	-
その他	Other	14	-21	10	-3	3	0	-1	-1	-1	-2	-2	3	-2	1	0	1	4	4	5	-	-	-	-	-	-
リチウム	Lithium	13	-10	-20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

自動車電池（国内）事業 / Automotive Batteries (Japan)		FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19							FY21/FY20									FY22/FY21					
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual									予想 Forecast					
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
		As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12
営業利益	Operating profit	61	78	70	9	18	27	37	64	23	60	87	10	8	18	25	43	16	41	59	-	65	50	55	-	50
営業利益（前年差）	Operating profit (year-on-year comparison)	4	17	-8	3	3	6	10	16	1	11	17	1	-10	-9	-12	-21	-7	-19	-28	-	-	-	-	-	-
数量・構成変化	Quantity, composition change	17	1	-5	-2	0	-2	6	4	3	9	7	10	-3	7	-4	3	-3	-7	0	-	-	-	-	-	-
原材料価格・売価	Raw material price, sales price	-14	23	10	4	2	6	4	10	0	4	10	-11	-7	-14	-5	-19	-8	-13	-27	-	-	-	-	-	-
合理化・経費等	Streamlining, expenses, etc.	1	-7	-13	1	1	2	0	2	-2	-2	0	2	0	-2	-3	-5	4	1	-1	-	-	-	-	-	-

自動車電池（海外）事業 / Automotive Batteries (Overseas)		FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19							FY21/FY20									FY22/FY21					
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual									予想 Forecast					
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
		As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12
営業利益	Operating profit	90	99	92	22	32	53	33	87	36	69	122	30	14	43	28	71	28	56	100	-	100	90	100	-	140
営業利益（前年差）	Operating profit (year-on-year comparison)	-10	16	-7	-5	9	4	10	14	16	26	30	8	-18	-10	-6	-16	-6	-12	-22	-	-	-	-	-	-
数量・構成変化	Quantity, composition change	0	-30	12	-8	5	-3	9	6	21	30	27	19	-3	16	3	19	2	5	21	-	-	-	-	-	-
原材料価格・売価	Raw material price, sales price	-19	70	1	4	3	7	4	11	-5	-1	6	-5	-8	-13	-7	-20	-8	-15	-28	-	-	-	-	-	-
合理化・経費等	Streamlining, expenses, etc.	5	-15	-17	-1	2	1	-3	-2	-3	-6	-5	-9	-8	-17	-6	-23	-3	-9	-26	-	-	-	-	-	-
為替	Exchange rate	4	-9	-3	0	-1	-1	0	-1	3	3	2	3	1	4	4	8	3	7	11	-	-	-	-	-	-

産業電池電源事業 / Industrial Batteries and Power Supplies		FY17/FY16	FY18/FY17	FY19/FY18	FY20/FY19							FY21/FY20									FY22/FY21					
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual									予想 Forecast					
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
		As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12	As of May 12
営業利益	Operating profit	74	78	92	-3	5	2	20	21	47	67	69	-6	5	-2	22	20	37	59	58	-	75	65	55	-	90
営業利益（前年差）	Operating profit (year-on-year comparison)	-18	-1	14	-1	-20	-21	-7	-28	5	-2	-23	-3	-1	-4	3	-1	-10	-7	-11	-	-	-	-	-	-
数量・構成変化	Quantity, composition change	-1	-5	11	-7	-21	-28	-4	-32	2	-2	-30	0	3	3	0	3	-7	-7	-4	-	-	-	-	-	-
原材料価格・売価	Raw material price, sales price	-13	7	2	4	1	5	-2	3	3	1	6	-1	-2	-3	0	-3	-4	-4	-7	-	-	-	-	-	-
合理化・経費等	Streamlining, expenses, etc.	-4	-3	1	2	0	2	-1	1	0	-1	1	-2	-2	-4	3	-1	1	4	0	-	-	-	-	-	-

※1 自動車電池事業（海外）には従来より取り扱う海外産業用電池の取引高の一部を含んでいましたが、2018年度より、産業電池電源事業に変更しています。2017年度の売上高および営業利益は、変更後の報告セグメントにより記載しています。

*1 The "automotive batteries (overseas)" segment previously included a portion of transaction amounts for industrial batteries handled overseas, but as of fiscal 2018, the category was changed to "industrial batteries and power supplies." Net sales and operating income for fiscal 2017 are indicated for the reporting segments after the change

※2 2019年度に自動車電池事業（海外）の一部連結子会社を産業電池電源事業へ変更しました。それに伴い、2018年度の数値を変更後のセグメント区分に組み替えて記載しています。

*2 In fiscal 2019, some consolidated subsidiaries in the "automotive batteries (overseas)" segment were shifted to the "industrial batteries and power supplies" segment.

Accordingly, the figures for fiscal 2018 have been reclassified to reflect the revised segment categories.

※3 上記※1、※2に伴いFY17/FY16、FY18/FY17に営業利益（前年差）はセグメント区分の変更により修正しておりますが、修正前の値を記載しております。

*3 Operating profit (year-on-year comparison) has been revised for FY17 / FY16 and FY18 / FY17 due to the change in segment classification due to the above * 1 and * 2, but the values before the revision are shown.

※4 自動車電池（国内）事業のFY21/FY20の営業利益（前年差）は会計基準の変更により修正しておりますが、修正前の値を記載しております。

*4 The operating profit (year-on-year comparison) of FY21 / FY20 in the automobile battery (domestic) business has been revised due to changes in accounting standards, but the values before the revision are shown.

(億円、100 million yen)

その他補足資料/Other supplementary materials		FY17	FY18	FY19	FY20							FY21										FY22				
		実績 Actual	実績 Actual	実績 Actual	実績 Actual							実績 Actual										予想 Forecast			予想 Forecast	
		Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	As of May 12	As of Nov 5	As of Feb 4	As of May 12		
																					1st H	Full	Full	Full	1st H	Full
設備投資	Capital investment	152	215	182	41	48	88	30	118	113	143	232	51	82	133	72	205	94	166	299	-	350	350	350	-	320
減価償却費	Depreciation	165	161	160	42	41	83	39	122	40	80	162	43	41	83	43	126	41	84	168	-	180	180	180	-	180
研究開発費	Research and development expenses	112	99	95	25	26	51	29	80	32	61	112	30	31	61	31	92	32	63	124	-	115	115	115	-	130
鉛価格/為替 (期中平均レート)	Lead price / Exchange rate (Average)	Full	Full	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1Q	2Q	1st H	3Q	3Q total	4Q	2nd H	Full	1st H	Full	Full	Full	1st H	Full
国内鉛建値 (万円/t)	Domestic lead price quote (Ten thousand yen/t)	32.35	29.89	27.56	24.28	26.30	25.29	26.25	25.61	27.53	26.89	26.09	29.14	31.90	30.52	32.56	31.20	32.96	32.76	31.64	-	28.00	31.00	33.00	-	34.10
LME (US\$/t)	LME (USD/t)	2,318	2,122	1,950	1,670	1,876	1,773	1,902	1,816	2,020	1,961	1,867	2,127	2,341	2,234	2,330	2,266	2,334	2,332	2,283	-	2,000	2,200	2,300	-	2,300
為替 (US\$)	Exchange rate (USD)	112.04	111.07	108.96	107.38	105.26	106.32	103.98	105.54	107.14	105.56	105.94	109.76	110.44	110.10	114.15	111.45	117.81	115.98	113.04	-	105.00	110.00	110.00	-	120.00
自己資本利益率 (のれん等償却前)	ROE (before amortization of goodwill)	8.2%	9.0%	9.0%	-	-	-	-	-	-	-	7.2%	-	-	-	-	-	-	-	4.6%	-	-	-	-	-	-
1株あたり純利益 (円)	EPS (yen)	138.90	164.74	168.23	-	-	1.50	-	-	-	-	141.91	-	-	27.42	-	-	-	-	105.23	37.17	148.66	136.63	99.40	31.06	149.11
従業員数 (人)	Number of employees	14,585	14,217	13,542	-	-	13,600	-	-	-	-	13,305	-	-	13,553	-	-	-	-	13,571	-	-	-	-	-	-

P11