ANNUAL REPORT 2006



We are pleased to inform you that Japan Storage Battery Co., Ltd. and YUASA Corporation have established a joint holding company, GS Yuasa Corporation to integrate business operations of the two companies, April 1, 2004. As of June 1, 2004, both companies through a corporate split-up incorporated and restructured GS Yuasa Manufacturing Ltd., GS Yuasa Battery Ltd., GS Yuasa Power Supply Ltd., GS Yuasa Technology Ltd., GS Yuasa Power Electronics Ltd., GS Yuasa International Ltd., GS Yuasa Business Support Ltd., GS Yuasa Information Ltd., GS Yuasa Accounting Service Ltd. Japan Storage Battery Co., Ltd. as of October 1, 2004 through a corporate split-up incorporated GS Yuasa Lighting Ltd. The two companies merged, establishing Japan Storage Battery Co., Ltd. as the surviving company and changed its trade name to GS Yuasa Industry Ltd. Prior to that, YUASA Corporation incorporated Yuasa Development Corporation through a spin-off.

Our Group is comprised of the Company and 87 subsidiaries and 45 affiliates. GS Yuasa group companies participate in the businesses of storage batteries, power supply systems, lighting equipment, specialty and other electric equipment. With the corporate vision of "Innovation and Growth", they endeavor to provide the best products and services from customers' standpoint by establishing global and highly efficient R&D, production and distribution systems. The latest sales of our group during the period ended March 31, 2006 totaled US\$2,080 million.

As technological innovation in the energy and environmental fields accelerates, new values are required to find for the storage battery industry. We're advancing further ahead into a new world. Meeting the needs of the age in our various business fields, we will make incessant efforts to help enrich your lives through the development of high performance batteries and other products with next-generation technologies.

GS YUASA CORPORATION AND CONSOLIDATED SUBSIDIARIES

Consolidated Financial Statements for the Year Ended March 31, 2006, and Independent Auditors' Report

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A LETTER FROM TOP MANAGEMENT

The Japanese economy has seen two conflicting factors during the consolidated fiscal period 2006 (from April 1, 2005 to March 31, 2006) of GS Yuasa Corporation. While we have shaken ourselves free from a tentative break of recovering economy, we still continue to experience soaring prices in raw materials including oil prices. With the improvement of corporate profit, the business in Japan is steadily recovering through the improving capital investment of private sector as well as a modest recovery in consumer consumption due to increases in consumer income and employment levels.

In this business environment GS Yuasa Group entered the second year of the corporate integration process with a "Restructuring Plan". The first year of this plan has been challenging, however we continue to drive the integration plan forwards to achieve early maximization of the synergy leading to the improvements in profitability and recovery of business results.

Consolidated sales for the fiscal year ending March 31, 2006 increased by ¥3,733 million (1.6%) as compared to the previous consolidated period to ¥243,429 million as a result of increases in sales prices and other counter measures in the foreign market. These measures have been managed despite the extremely competitive environment in our domestic market. The price increases in the foreign market was mainly in response to the significant raw material increases of our overseas consolidated subsidiaries.

The profitability was improved last year, however the cost of sales was impacted by the soaring raw material price increases and these significant price increases have remained in place, particularly with our major raw material, lead. The increase in lead price was partly offset by

the increase in sales price and additionally through the implementation of other key initiatives from within our "Restructuring Plan". These implementations included a reduction of personnel expenses mainly in Japan, reinforced procurement initiatives and elimination of redundant expenses in connection with corporate integration. As a result of these actions, operating income for the current consolidated fiscal period was ¥5,653 million, an increase of ¥4,462 million (374.5%) as compared to the previous consolidated fiscal period.

We posted the sales profit of fixed assets, including land and investment securities as extraordinary profits. Expenses for redundancies, losses on the disposal of fixed, and impaired assets, the redevelopment expenses of the ex-Takatsuki site have been posted as extraordinary expenses. After the adjustments of additional tax expenses including corporate tax, net income for the current consolidated fiscal period was ¥598 million compared to a loss of ¥14,732 million in the previous consolidated fiscal period.

We are sorry to report there will be no profit distribution for the current term. While we have made progress in restructuring our company, we will retain our profits in reserves and continue our efforts in the next fiscal year.

We forecast that the business environment will continue to be severe. But we have developed the "First Mid-Term Management Plan" to promote continued growth in the challenging years to come. We would like to ask for your guidance and support in continuing the positive achievements that are now underway.

Kan Akiyama Chairman Makoto Yoda President

FIRST MID-TERM MANAGEMENT PLAN (FY06 ~ FY08)

The Japanese economy has slowly and steadily recovered and the economies of China and other Asian countries continue to record high growth rates. Hybrid Electric Vehicles (HEV) demand is increasing. We believe the global demand for batteries will increase as these trends continue. As a result of the Company implementing its "Restructuring Plan" and promoting management rationalization and streamlining, we achieved our Plan targets. Based on these results, we have developed and are implementing the "First Mid-Term Management Plan" (FY06 ~ FY08).

1. Background of the Development of the "First Mid-Term Management Plan"

Prior to management integration in 2004, we developed an "Integration Three Year Plan", to be carried out from FY04 to FY06. In order to cope with radical changes in the economy during the plan period, including soaring prices of major materials such as oil and lead, we modified the "Integration Three Year Plan" and developed the "Restructuring Plan" in FY05. The new plan also addressed streamlining the management organization and modifications to our business structure. The impact of the plan was an improvement in our business results. In FY06, based on results from the "Restructuring Plan", and to promote the goals of the original "Integration Three Year Plan", we decided to develop and execute the "First Mid-Term Management Plan". As a result of these efforts, the goals of the "Integration Three Year Plan" were completed in two years.

2. Period and Targets of First Mid-Term Management Plan

(1) Period

Three years (April 2006-March 2009)

(2) Profit and loss target of FY09

Net Sales 260 billion yen

Operating profit 13 billion yen
Ordinary profit 12 billion yen
Ordinary Profit Ratio 5.0%
Ordinary Profit Ratio 4.6%

3. Material Business Tasks

(1) Philosophy & Vision

As a precondition of our Management Plan, we have determined Philosophy & Vision as follows.

[Philosophy]

"Innovation and Growth"

We are committed to the people, society and global environment through innovation and growth of our employees and business entities.

[Vision]

We are committed to delivering security and comfort to our customers around the globe through advanced technologies developed in the field of stored energy solutions.

(2) Management Tasks of the Entire Group

Throughout the period of our Plan, we will make efforts at the reinforcement of our financial structure, development of human resources, and comprehensive productivity improvements to realize a strong group management. In particular, we will place focus

on the following management tasks and cope with them through the entire group.

- ① Promotion of CSR (Corporate Social Responsibility) and Establishment of Compliance System
- 2 Promotion of Cost Reduction Activities
- ③ Expansion of Introduction of ERP (Enterprise Resource Planning) and Formulation of a New Business Management System.
- 4 Establishment of Environmentally-Friendly Lead Recycling System

(3) Business Strategy Tasks

In order to realize the Management Plan targets, we will tackle the following business strategy tasks.

- ① Profit improvement of Domestic Automotive battery business Revision of prices due to the increased cost of raw materials, securing domestic share and recovery of rationalization investment
- ② Further Expansion of Chinese and Asian business Strengthening of sales in markets in China and Asia, improvement of bases in China and Asia for global supply
- ③ Intensive participation to HEV/EV market Development of high performance batteries for securing expanding new demand and promotion of development of mass production technologies
- Strengthening of Profit Foundation of Industrial Batteries and Power Supply System
 Business
 - Promotion of rationalization and streamlining through integration of product models and production factory and Sales network
- © Reinforcement of System installation/ maintenance business Securing competitive advantage through service improvements and commercialization of services
- © Expansion of Large type Lithium-ion Battery Business Development of global de facto standard products
- Reinforcement of other promising peripheral business
 Strengthening of peripheral businesses, coexisting with growing markets

(4) Establishment of Special Project Teams

With respect to the following five themes across business corporations from among the management and business strategy tasks of the Group, special project teams will be established and quick decision-making and execution will be carried out. Special project teams will be established and directly report to the President and PMO (Project Management Office), which will manage the projects.

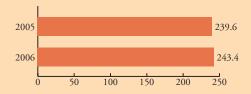
- Project 1: Streamlining of Head Office and Indirect Management Departments
- Project 2: Profit improvement of Domestic Automotive battery business
- Project 3: Intensive participation to HEV/EV market
- Project 4: Further Expansion of Chinese and Asian business
- Project 5: Expansion of Large type Lithium-ion Battery Business

FINANCIAL HIGHLIGHTS

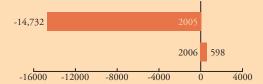
| | Millions (Except for Per S | | Thousands of U.S. Dollars (Note 2) (Except for Per Share Amounts) |
|--|-------------------------------|----------|--|
| | 2006 | 2005 | 2006 |
| Net sales | ¥243,429 | ¥239,696 | \$2,080,590 |
| Costs and operating expenses | 237,776 | 238,505 | 2,032,273 |
| Other expenses, net | (4,295) | (6,659) | (36,710) |
| Income (Loss) before income taxes and minority interests | 1,358 | (5,468) | 11,607 |
| Net income (loss) | 598 | (14,732) | 5,111 |
| Per share of common stock (in yen, in U.S. dollars) | | | |
| - Net income (loss) (Note 1) | 1.68 | (41.62) | 0.01 |
| Property, plant and equipment | 86,649 | 91,722 | 740,590 |
| Total assets | 254,808 | 267,996 | 2,177,846 |
| Shareholders' equity | 72,438 | 65,708 | 619,130 |

Notes: 1. Computation of net income per share is based on the weighted average number of common shares outstanding.

Net Sales (¥ Billions)



Net Income (¥ Millions)



^{2.} The U.S. dollar amounts represent translations of Japanese yen at the approximate exchange rate on March 31, 2006, of ¥117 to U.S.\$1.

CONSOLIDATED BALANCE SHEET —

| | Millions | of Ven | Thousands of U.S. Dollars (Note 1 |
|--|-----------|-----------|-----------------------------------|
| | 2006 | 2005 | 2006 |
| ASSETS | | | |
| CURRENT ASSETS: | | | |
| Cash and cash equivalents | ¥ 8,188 | ¥ 8,856 | \$ 69,983 |
| Time deposits (Note 6) | 373 | 375 | 3,188 |
| Receivables: | | | |
| Trade notes | 6,687 | 6,066 | 57,154 |
| Trade accounts | 52,577 | 57,046 | 449,376 |
| Unconsolidated subsidiaries and affiliated companies | 935 | 1,307 | 7,991 |
| Other | 5,974 | 9,220 | 51,060 |
| Allowance for doubtful receivables | (344) | (616) | (2,940) |
| Inventories (Note 3) | 40,422 | 35,559 | 345,487 |
| Deferred tax assets (Note 10) | 1,755 | 1,534 | 15,000 |
| Prepaid expenses and other current assets | 2,049 | 2,627 | 17,513 |
| Total current assets | 118,616 | 121,974 | 1,013,812 |
| PROPERTY, PLANT AND EQUIPMENT (Note 6): | | | |
| Land (Note 2.g) | 30,849 | 31,925 | 263,667 |
| Buildings and structures | 57,192 | 60,695 | 488,821 |
| Machinery and equipment | 90,376 | 86,284 | 772,444 |
| Furniture and fixtures | 23,579 | 23,290 | 201,530 |
| Construction in progress | 2,865 | 2,919 | 24,487 |
| Total | 204,861 | 205,113 | 1,750,949 |
| Accumulated depreciation | (118,212) | (113,391) | (1,010,359) |
| Net property, plant and equipment | 86,649 | 91,722 | 740,590 |
| INVESTMENTS AND OTHER ASSETS: | | | |
| Investment securities (Notes 4 and 6) | 27,349 | 32,870 | 233,752 |
| Investments in unconsolidated subsidiaries | | | |
| and affiliated companies (Note 5) | 13,699 | 11,170 | 117,085 |
| Goodwill | 324 | 458 | 2,769 |
| Long-term assets for employees' retirement benefits | 699 | 718 | 5,974 |
| Deferred tax assets (Note 10) | 1,135 | 1,142 | 9,701 |
| Other assets | 6,337 | 7,942 | 54,163 |
| Total investments and other assets | 49,543 | 54,300 | 423,444 |
| TOTAL | ¥254,808 | ¥267,996 | \$2,177,846 |
| See notes to consolidated financial statements | 1271,000 | 120/,//0 | Ψ2,1/,010 |

CONSOLIDATED BALANCE SHEET

| LABILITIES AND SHAREHOLDERS' EQUITY | | Million | s of Yen | Thousands of U.S. Dollars (Note |
|--|--|----------|----------|---------------------------------|
| CURRENT LIABILITIES | | | | 2006 |
| Short-term borrowings (Note 6) Y 39,427 Y 34,856 S | ITIES AND SHAREHOLDERS' EOUITY | | | |
| Short-term borrowings (Note 6) | | | | |
| Current portion of long-term debt (Note 6) | | ¥ 39,427 | ¥ 34,856 | \$ 336,983 |
| Payables: | | | | 120,726 |
| Trade notes Trade accounts Trade acc | ž | | • | |
| Trade accounts | | 10,856 | 9,846 | 92,786 |
| Unconsolidated subsidiaries and affiliated companies Other Other 14,354 18,031 Income taxes payable 2,354 2,842 Accrued expenses 5,815 6,665 Deferred tax liabilities (Note 10) 1 Other current liabilities 2,421 11,981 Total current liabilities 108,216 123,929 ONG-TERM LIABILITIES: Long-term debt (Note 6) Liability for retirement benefits (Notes 2.h and 7) 5,604 Liability for retirement benefits (Notes 2.h and 7) Deferred tax liabilities (Note 10) 6,434 5,417 Deferred tax liabilities (Note 10) 6,434 5,417 Deferred tax liabilities (Note 10) 6,434 5,417 Total long-term liabilities 69,851 74,389 MINORITY INTEREST 4,303 3,970 COMMITMENTS AND CONTINGENT LIABILITIES (Notes 12, 13 and 14) BHAREHOLDERS' EQUITY (Note 8): Common stock, authorized, 1,400,000,000 shares; issued, 355,539,621 shares Capital surplus Retained earnings 3,292 5(57) Land revaluation strplus (Note 2.g) Lincalized gain on available-for-sale securities 11,055 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | | 18,143 | 17,897 | 155,068 |
| Other 14,354 18,031 Income taxes payable 2,354 2,842 Accrued expenses 5,815 6,665 Deferred tax liabilities (Note 10) 1 Other current liabilities 2,421 11,981 Total current liabilities 108,216 123,929 CONG-TERM LIABILITIES: Long-term debt (Note 6) 41,659 45,140 Liability for retirement benefits (Notes 2.h and 7) 5,604 8,654 Long-term deposits received 7,866 7,781 Deferred tax liabilities (Note 10) 6,434 5,417 Deferred tax liabilities on land revaluation 4,310 6,182 Other 3,978 1,215 Total long-term liabilities 69,851 74,389 MINORITY INTERESTS 4,303 3,970 COMMITMENTS AND CONTINGENT LIABILITIES (Notes 12, 13 and 14) 5 SHAREHOLDERS' EQUITY (Note 8): 5 Common stock, authorized, 1,400,000,000 shares; issued, 355,539,621 shares 15,000 15,000 Capital surplus 36,845 36,845 36,845 <td>Inconsolidated subsidiaries and affiliated companies</td> <td>720</td> <td></td> <td>6,154</td> | Inconsolidated subsidiaries and affiliated companies | 720 | | 6,154 |
| Accrued expenses Deferred tax liabilities (Note 10) Other current liabilities Total current liabilities 108,216 123,929 ONG-TERM LIABILITIES: Long-term debt (Note 6) Liability for retirement benefits (Notes 2.h and 7) Liability for retirement benefits (Notes 2.h and 7) Deferred tax liabilities (Note 10) September of the transport of transport of the transport of the transport of the transport of transport of the transport of the transport of the transport of transport of the transport of the transport of the transport of transport of the transport of the transport of the transport of transport of the transport of the transport of the transport of transport of the transport of the transport of the transport of transport of the transport of transport of the transport of transp | | 14,354 | 18,031 | 122,684 |
| Accrued expenses 5,815 6,665 Deferred tax liabilities (Note 10) 1 Other current liabilities 2,421 11,981 Total current liabilities 108,216 123,929 | ome taxes payable | 2,354 | 2,842 | 20,120 |
| Deferred tax liabilities (Note 10) | | 5,815 | 6,665 | 49,701 |
| Total current liabilities 108,216 123,929 | | 1 | | 8 |
| Long-term debt (Note 6) | er current liabilities | 2,421 | 11,981 | 20,693 |
| Long-term debt (Note 6) | otal current liabilities | 108,216 | 123,929 | 924,923 |
| Long-term debt (Note 6) | TERM I IARII ITIES. | | | |
| Liability for retirement benefits (Notes 2.h and 7) 5,604 8,654 Long-term deposits received 7,866 7,781 Deferred tax liabilities (Note 10) 6,434 5,417 Deferred tax liabilities on land revaluation 4,310 6,182 Other 3,978 1,215 Total long-term liabilities 69,851 74,389 MINORITY INTERESTS Ajo3 3,970 COMMITMENTS AND CONTINGENT LIABILITIES (Notes 12, 13 and 14) HARREHOLDERS' EQUITY (Note 8): Common stock, authorized, 1,400,000,000 shares; issued, 355,539,621 shares 15,000 15,000 Capital surplus 36,845 36,845 Retained earnings 3,292 (57) Land revaluation surplus (Note 2.g) 6,330 9,081 Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | | 41 659 | 45 140 | 356,060 |
| Long-term deposits received 7,866 7,781 Deferred tax liabilities (Note 10) 6,434 5,417 Deferred tax liabilities on land revaluation 4,310 6,182 Other 3,978 1,215 Total long-term liabilities 69,851 74,389 MINORITY INTERESTS 4,303 3,970 COMMITMENTS AND CONTINGENT LIABILITIES (Notes 12, 13 and 14) HAREHOLDERS' EQUITY (Note 8): Common stock, authorized, 1,400,000,000 shares; issued, 355,539,621 shares 15,000 15,000 Capital surplus 36,845 36,845 Retained earnings 3,292 (57) Land revaluation surplus (Note 2.g) 6,330 9,081 Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | | | | 47,897 |
| Deferred tax liabilities (Note 10) | · | | | 67,231 |
| Deferred tax liabilities on land revaluation 4,310 6,182 Other 3,978 1,215 Total long-term liabilities 69,851 74,389 | | | | 54,991 |
| Other 3,978 1,215 Total long-term liabilities 69,851 74,389 MINORITY INTERESTS 4,303 3,970 COMMITMENTS AND CONTINGENT LIABILITIES (Notes 12, 13 and 14) SHAREHOLDERS' EQUITY (Note 8): Common stock, authorized, 1,400,000,000 shares; | | | | 36,838 |
| Total long-term liabilities 69,851 74,389 MINORITY INTERESTS 4,303 3,970 COMMITMENTS AND CONTINGENT LIABILITIES (Notes 12, 13 and 14) CHAREHOLDERS' EQUITY (Note 8): Common stock, authorized, 1,400,000,000 shares; issued, 355,539,621 shares 15,000 15,000 Capital surplus 36,845 36,845 Retained earnings 3,292 (57) Land revaluation surplus (Note 2.g) 6,330 9,081 Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) Total shareholders' equity 72,438 65,708 | | | | 33,998 |
| COMMITMENTS AND CONTINGENT LIABILITIES (Notes 12, 13 and 14) SHAREHOLDERS' EQUITY (Note 8): Common stock, authorized, 1,400,000,000 shares; issued, 355,539,621 shares Capital surplus 36,845 Retained earnings 3,292 (57) Land revaluation surplus (Note 2.g) 4,330 9,081 Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) Total shareholders' equity 72,438 65,708 | | | | 597,015 |
| COMMITMENTS AND CONTINGENT LIABILITIES (Notes 12, 13 and 14) SHAREHOLDERS' EQUITY (Note 8): Common stock, authorized, 1,400,000,000 shares; issued, 355,539,621 shares Capital surplus Capital surplus 36,845 Retained earnings 3,292 (57) Land revaluation surplus (Note 2.g) 4,330 9,081 Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | ITV INTERECTS | 4 303 | 3 970 | 36,778 |
| (Notes 12, 13 and 14) SHAREHOLDERS' EQUITY (Note 8): Common stock, authorized, 1,400,000,000 shares; issued, 355,539,621 shares 15,000 Capital surplus 36,845 Retained earnings 3,292 (57) Land revaluation surplus (Note 2.g) 6,330 9,081 Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | HIT INTERESTS | 4,303 | 3,7/0 | 30,778 |
| Common stock, authorized, 1,400,000,000 shares; 15,000 15,000 Capital surplus 36,845 36,845 Retained earnings 3,292 (57) Land revaluation surplus (Note 2.g) 6,330 9,081 Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | | | | |
| issued, 355,539,621 shares 15,000 15,000 Capital surplus 36,845 36,845 Retained earnings 3,292 (57) Land revaluation surplus (Note 2.g) 6,330 9,081 Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | HOLDERS' EQUITY (Note 8): | | | |
| Capital surplus Retained earnings Land revaluation surplus (Note 2.g) Unrealized gain on available-for-sale securities Foreign currency translation adjustments Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 Total shareholders' equity 36,845 36,845 36,845 36,845 65,708 | nmon stock, authorized, 1,400,000,000 shares; | | | |
| Retained earnings 3,292 (57) Land revaluation surplus (Note 2.g) 6,330 9,081 Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | sued, 355,539,621 shares | 15,000 | 15,000 | 128,205 |
| Land revaluation surplus (Note 2.g) Unrealized gain on available-for-sale securities 11,055 8,327 Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | ital surplus | 36,845 | 36,845 | 314,915 |
| Unrealized gain on available-for-sale securities Foreign currency translation adjustments (9) (3,414) Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | · · · · · · · · · · · · · · · · · · · | 3,292 | (57) | 28,137 |
| Foreign currency translation adjustments Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 Total shareholders' equity (9) (3,414) (75) (74) 72,438 65,708 | d revaluation surplus (Note 2.g) | 6,330 | 9,081 | 54,103 |
| Treasury stock - at cost: 293,037 shares in 2006 and 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | | 11,055 | 8,327 | 94,487 |
| 261,605 shares in 2005 (75) (74) Total shareholders' equity 72,438 65,708 | | (9) | (3,414) | (77) |
| Total shareholders' equity 72,438 65,708 | | (75) | (74) | (640) |
| | | | | 619,130 |
| ГОТАL ¥254,808 ¥267,996 \$2 | | ¥254,808 | ¥267 006 | \$2,177,846 |

CONSOLIDATED STATEMENT OF OPERATIONS —

| | Millions | of Yen | Thousands of U.S. Dollars (Note |
|--|----------|------------|---------------------------------|
| | 2006 | 2005 | 2006 |
| NET SALES (Note 5) | ¥243,429 | ¥239,696 | \$2,080,590 |
| COST OF SALES (Note 5) | 188,281 | 186,544 | 1,609,239 |
| Gross profit | 55,148 | 53,152 | 471,351 |
| SELLING, GENERAL AND ADMINISTRATIVE EXPENSES | 49,495 | 51,961 | 423,034 |
| Operating income | 5,653 | 1,191 | 48,317 |
| OTHER INCOME (EXPENSES): | | | |
| Interest and dividend income | 596 | 705 | 5,094 |
| Interest expense | (2,337) | (2,216) | (19,974) |
| Gain on sales of property, plant and equipment | 2,666 | 1,348 | 22,786 |
| Loss on disposal of property, plant and equipment | (1,469) | (2,607) | (12,556) |
| Loss on impairment of long-lived assets | (632) | | (5,402) |
| Gain on sales of investment securities | 5,944 | 288 | 50,803 |
| Write-down of investment securities | (64) | (64) | (547) |
| Foreign exchange gain (loss) | 298 | (343) | 2,547 |
| Equity in earnings of unconsolidated subsidiaries and | | | |
| affiliated companies | 1,126 | 666 | 9,624 |
| Gain on liquidation of dormant partnership | 2,429 | | 20,761 |
| Expenses for redevelopment of the Takatsuki Plant site | (4,161) | | (35,564) |
| Charge of full amount of unfunded pension obligations for retirement | | | |
| benefits at overseas subsidiary | (2,237) | | (19,120) |
| Loss on business restructuring | (233) | (2,974) | (1,991) |
| Additional severance payment for early retirement | (5,342) | (773) | (45,658) |
| Other - net | (879) | (689) | (7,513) |
| Other expenses - net | (4,295) | (6,659) | (36,710) |
| NCOME (LOSS) BEFORE INCOME TAXES | | | |
| AND MINORITY INTERESTS | 1,358 | (5,468) | 11,607 |
| NCOME TAXES (Note 10): | | | |
| Current | 3,784 | 3,214 | 32,342 |
| Deferred | (3,018) | 5,861 | (25,795) |
| Total income taxes | 766 | 9,075 | 6,547 |
| MINORITY INTERESTS IN NET INCOME (LOSS) | (6) | 189 | (51) |
| NET INCOME (LOSS) | ¥ 598 | ¥ (14,732) | \$ 5,111 |
| | | | |
| | Ye | n | U.S. Dollars |
| PER SHARE OF COMMON STOCK (Note 2.p) | *** | | |
| Net income (loss) | ¥1.68 | ¥(41.62) | \$0.01 |

CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY

| | | | |] | Millions of Ye | n | | |
|--|---|-----------------|--------------------|----------------------|--------------------------------|--|---|-------------------|
| | Outstanding Number of Shares of Common Stock | Common Stock | Capital Surplus | Retained Earnings | Land Revaluation Surplus | Unrealized Gain on Available-for- Sale Securities | Foreign Currency Translation Adjustments | Treasury Stock |
| BALANCE, APRIL 1, 2004 | 353,778,234 | ¥15,000 | ¥36,845 | ¥ 16,001 | ¥ 9,228 | ¥ 6,705 | ¥(4,452) | ¥(587) |
| Net loss | | | | (14,732) | | | | |
| Cash dividends, ¥3.50 per share | | | | (1,239) | | | | |
| Bonuses to directors and corporate auditors | | | | (28) | | | | |
| Repurchase of treasury stock | (130,100) | | | | | | | (32) |
| Disposal of treasury stock | 1,629,882 | | | (115) | | | | 545 |
| Take over of retained earnings from split-up | | | | 56 | | | | |
| Effect of change in statutory tax rate | | | | | (147) | | | |
| Net increase in unrealized gain on available-for-sale securities | | | | | | 1,622 | | |
| Net change in foreign currency translation adjustments | | | | | | | 1,038 | |
| BALANCE, MARCH 31, 2005 | 355,278,016 | 15,000 | 36,845 | (57) | 9,081 | 8,327 | (3,414) | (74) |
| Net income | | | | 598 | | | | |
| Repurchase of treasury stock | (31,432) | | | | | | | (1) |
| Transfer due to sales of lands, and other | | | | 2,751 | (2,751) | | | |
| Net increase in unrealized gain on available-for-sale securities | | | | | | 2,728 | | |
| Net change in foreign currency translation adjustments | | | | | | | 3,405 | |
| BALANCE, MARCH 31, 2006 | 355,246,584 | ¥15,000 | ¥36,845 | ¥ 3,292 | ¥ 6,330 | ¥11,055 | ¥ (9) | ¥ (75) |

| | Thousands of U.S. Dollars (Note 1) | | | | | | |
|--|------------------------------------|--------------------|----------------------|--------------------------------|--|---|-------------------|
| | Common Stock | Capital Surplus | Retained Earnings | Land Revaluation Surplus | Unrealized Gain on Available-for- Sale Securities | Foreign Currency Translation Adjustments | Treasury Stock |
| BALANCE, MARCH 31, 2005 | \$128,205 | \$314,915 | \$ (487) | \$ 77,616 | \$71,171 | \$(29,179) | \$(632) |
| Net income | | | | | | | |
| Repurchase of treasury stock | | | 5,111 | | | | |
| Transfer due to sales of lands, and other | | | 23,513 | (23,513) | | | (8) |
| Net increase in unrealized gain on available-for-sale securities | | | | | 23,316 | | |
| Net change in foreign currency translation adjustmentss | | | | | | 29,102 | |
| BALANCE, MARCH 31, 2006 | \$128,205 | \$314,915 | \$28,137 | \$ 54,103 | \$94,487 | \$ (77) | \$(640) |

CONSOLIDATED STATEMENT OF CASH FLOWS —

| | Millions | of Yen | Thousands of U.S. Dollars (Note 1) |
|--|-----------|--------------|---------------------------------------|
| _ | 2006 | 2005 | 2006 |
| OPERATING ACTIVITIES: | | | |
| Income (loss) before income taxes and minority interests | ¥ 1,358 | ¥ (5,468) | \$ 11,607 |
| Adjustments for: | | | |
| Income taxes - paid | (4,128) | (1,680) | (35,282) |
| Depreciation | 7,688 | 7,970 | 65,709 |
| Loss on impairment of long-lived assets | 632 | ((-) | 5,402 |
| Gain on sales of property, plant and equipment | (2,666) | (1,348) | (22,786) |
| Loss on disposal of property, plant and equipment | 1,469 | 2,607 | 12,556 |
| Gain on sales of investment securities | (5,944) | (288) | (50,803) |
| Write-down of investment securities | (2.420) | 64 | 547 |
| Gain on liquidation of dormant partnership | (2,429) | | (20,761) |
| Expenses for redevelopment of the Takatsuki Plant site Charge of full amount of unfunded pension obligations for retirement benefits | 4,161 | | 35,564 |
| at overseas subsidiary | 2,237 | | 19,120 |
| Equity in earnings of unconsolidated subsidiaries and affiliated companies | (1,126) | (666) | (9,624) |
| Proceeds from refund of trading guarantee deposit | 1,351 | (000) | 11,547 |
| Changes in assets and liabilities, net of effects from newly consolidated subsidiary and split-up of unconsolidated subsidiary: | -,62- | | 11,01/ |
| Decrease in trade accounts receivable | 5,595 | 3,965 | 47,821 |
| Decrease (increase) in inventories | (3,404) | 162 | (29,094) |
| Decrease in interest and dividend receivable | 339 | 364 | 2,897 |
| Decrease in trade accounts payable | (830) | (1,441) | (7,094) |
| Increase (decrease) in interest payable | (42) | 100 | (359) |
| Increase (decrease) in liability for retirement benefits | (3,049) | 849 | (26,060) |
| Other - net | (9,482) | 3,664 | (81,044) |
| Net cash provided by (used in) operating activities | (8,206) | 8,854 | (70,137) |
| INVESTING ACTIVITIES: | | | |
| Proceeds from sales of property, plant and equipment | 7,142 | 2,500 | 61,043 |
| Purchases of property, plant and equipment | (6,145) | (9,688) | (52,521) |
| Proceeds from sales of investment securities | 17,431 | 1,770 | 148,983 |
| Purchases of investment securities | (1,927) | (39) | (16,470) |
| Proceeds form liquidation of dormant partnership | 2,834 | | 24,222 |
| Payments to acquire additional securities of consolidated subsidiary | | (274) | |
| Net increase from acquisition of securities of newly consolidated subsidiary | | 132 | |
| Decrease (increase) in other assets | 1,216 | (2,018) | 10,393 |
| Net cash provided by (used in) investing activities FINANCING ACTIVITIES: | 20,551 | (7,617) | 175,650 |
| | 3,264 | (15,748) | 27,897 |
| Increase (decrease) in short-term borrowings - net Proceeds from long-term bank loans | 19,392 | 16,372 | 165,744 |
| Repayments of long-term bank loans | (26,452) | (9,206) | (226,085) |
| Proceeds from issuance of bonds | (20,4)2) | 5,000 | (220,00) |
| Redemption of bonds | (3,000) | (5,000) | (25,641) |
| Disposal (repurchase) of treasury stock | (21) | 320 | (25,011) (179) |
| Increase (decrease) in deposits received account | (6,563) | 6,568 | (56,094) |
| Dividends paid | (8) | (1,263) | (68) |
| Other - net | (94) | (1,203) | (805) |
| Net cash used in financing activities | (13,482) | (2,957) | (115,231) |
| NET DECREASE IN CASH AND CASH EQUIVALENTS | ¥ (1,137) | ¥ (1,720) | \$ (9,718) |
| EFFECT OF EXCHANGE RATE CHANGES ON | | | |
| CASH AND CASH EQUIVALENTS | 469 | (27) | 4,009 |
| CASH AND CASH EQUIVALENTS OF UNCONSOLIDATED SUBSIDIARY | | | |
| AQUIRED BY SPLIT-UP | 0.056 | 8 | ## COO |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR | 8,856 | 10,595 | 75,692 |
| CASH AND CASH EQUIVALENTS, END OF YEAR | ¥ 8,188 | ¥ 8,856 | \$ 69,983 |
| NONCASH INVESTING AND FINANCING ACTIVITIES: | | | |
| Assets acquired and liabilities assumed in purchase: | | V 520 | |
| Fair value of assets acquired Liabilities assumed | | ¥ 529 | |
| | | (457) | |
| Minority interests Consolidated subsidiary's interest prior to acquisition | | (36) (20) | |
| Consolidated subsidiary's interest prior to acquisition Cash paid for the capital | | 16 | |
| See notes to consolidated financial statements. | | 10 | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. BASIS OF PRESENTING CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of GS Yuasa Corporation (the "Company") have been prepared in accordance with the provisions set forth in the Japanese Securities and Exchange Law and its related accounting regulations, and in conformity with accounting principles generally accepted in Japan, which are different in certain respects as to application and disclosure requirements of International Financial Reporting Standards.

In preparing the consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in Japan in order to present these statements in a form which is more familiar to readers outside Japan.

The accompanying consolidated financial statements are stated in Japanese yen and, solely for the convenience of readers, have been translated into United States dollars at the rate of \$117 to \$1, the approximate exchange rate at March 31, 2006. The translations should not be construed as representations that the Japanese yen amounts have been, could have been, or could in the future be, converted into United States dollars at that or any other rate.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Consolidation - The Company was established as a holding company of Japan Storage Battery Co., Ltd. and Yuasa Corporation on April 1, 2004, by means of the share transfer facility provided for in the Japanese Commercial Code.

The consolidated financial statements as of March 31, 2006 and 2005 include the accounts of the Company and its 76 (79 in 2005) significant subsidiaries (together, the "Group").

Under the control or influence concept, those companies over whose operations the Company, directly or indirectly, is able to exercise control are fully consolidated, and those affiliated companies over which the Group has the ability to exercise significant influence are accounted for by the equity method.

Investments in one unconsolidated subsidiary and 25 (22 in 2005) affiliated companies are accounted for by the equity method.

Investments in the remaining unconsolidated subsidiaries and affiliated companies are stated at cost. Consolidating or accounting for those companies by the equity method would not have had a significant effect on the consolidated financial statements.

All significant intercompany balances and transactions are eliminated in consolidation. All material unrealized profit included in assets resulting from transactions within the Group is eliminated. The excess of cost over the net assets of subsidiaries acquired is amortized over a period of five years.

In 2006, Yuasa Power Systems Co., Ltd. merged with GS Technical Service Co., Ltd. and GS Kanto Service Co., Ltd. (consolidated subsidiaries), and changed its company name to GS Yuasa Fieldings Ltd.

In 2006, Yuasa Corporation (consolidated subsidiary), through a corporate split-up, established Yuasa Development Corporation, merged with Japan Storage Battery Co., Ltd. (consolidated subsidiary) and changed its company name to GS Yuasa Industry Ltd. Both new companies were consolidated.

In 2006, GS Yuasa Business Support Ltd. (consolidated subsidiary) merged with GS Yuasa Information Ltd. (consolidated subsidiary).

In 2006, Tata AutoComp GY Batteries Pvt. Ltd. was established and accounted for using the equity method.

In 2006, Toplite (Guanguhou) Technology Battery Co., Ltd. and WIHDAH LIMITED were accounted for using the equity method from April 1, 2005 because of the growing importance of the effect.

- b. Cash and Cash Equivalents Cash and cash equivalents are cash on hand, deposits in banks (including time deposits) and short-term investments that are readily convertible into cash and that are exposed to insignificant risk of changes in value.
- **c. Inventories** Inventories are stated at cost determined by the average method.

d. Investment Securities - Investment securities are classified and accounted for, depending on management's intent, as follows: i) held-to-maturity debt securities, which are expected to be held to maturity with the positive intent and ability to hold to maturity are reported at amortized cost, and ii) available-for-sale securities, which are not classified as the aforementioned securities, are reported at fair value, with unrealized gains and losses, net of applicable taxes, reported in a separate component of shareholders' equity.

Non-marketable available-for-sale securities are stated at cost determined by the moving-average method.

For other than temporary declines in fair value, investment securities are reduced to net realizable value by a charge to income.

- e. Property, Plant and Equipment Property, plant and equipment are stated at cost. Depreciation of property, plant and equipment of the Company and its consolidated domestic subsidiaries is computed substantially by the declining-balance method at rates based on the estimated useful lives of the assets, while the straight-line method is applied to buildings of the Company and its consolidated domestic subsidiaries, and almost all property, plant and equipment of consolidated foreign subsidiaries. The range of useful lives is principally from 7 to 50 years for buildings and structures and from 4 to 17 years for machinery.
- f. Long-lived Assets In August 2002, the Business Accounting Council (BAC) issued a Statement of Opinion, Accounting for Impairment of Fixed Assets, and in October 2003 the Accounting Standards Board of Japan (ASBJ) issued ASBJ Guidance No. 6, Guidance for Accounting Standard for Impairment of Fixed Assets. These new pronouncements were effective for fiscal years beginning on or after April 1, 2005 with early adoption permitted for fiscal years ending on or after March 31, 2004.

The Group adopted the new accounting standard for impairment of fixed assets as of April 1, 2005.

The Group reviews its long-lived assets for impairment whenever events or changes in circumstance indicate the carrying amount of an asset or asset group may not be recoverable. An impairment loss would be recognized if the carrying amount of an asset or asset group exceeds the sum of the undiscounted future cash flows expected to result from the continued use and eventual disposition of the asset or asset group. The impairment loss would be measured as the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of the discounted cash flows from the continued use and eventual disposition of the asset or the net selling price at disposition.

The effect of adoption of the new accounting standard for impairment of fixed assets was to decrease income before income taxes and minority interests for the year ended March 31, 2006 by ¥632 million (\$5,402 thousand).

- g. Land Revaluation Under the "Law of Land Revaluation," certain domestic subsidiaries elected a one-time revaluation of its own-use land to a value based on real estate appraisal information as of March 31, 2002. The resulting land revaluation excess represents unrealized appreciation of land and is stated, net of income taxes, as a component of shareholders' equity. There was no effect on the statement of operations. Continuous readjustment is not permitted unless the land value subsequently declines significantly such that the amount of the decline in value should be removed from the land revaluation excess account and related deferred tax liabilities. As of March 31, 2006, the carrying amount of the land after the above one-time revaluation exceeded the market value by ¥5,406 million (\$46,205 thousand).
- h. Retirement Benefits Certain domestic subsidiaries of the Company have noncontributory pension plans and unfunded retirement benefit plans for employees. In addition, certain domestic subsidiaries of the Company have contributory funded defined benefit pension plans.

Effective April 1, 2000, the Group (formerly, the groups of Japan Storage Battery Co., Ltd. and Yuasa Corporation) adopted a new accounting standard for employees' retirement benefits and accounted for the liability for retirement benefits based on projected benefit obligations and plan assets at the balance sheet date. The transitional obligation of ¥15,193 million as of April 1, 2000 is being amortized over 15 years and the annual amortization is presented as other expense in the statement of operations.

Retirement benefits to directors, corporate auditors and executive officers are provided at the amount which would be required if all such persons retired at the balance sheet date

- i. Leases All leases are accounted for as operating leases. Under Japanese accounting standards for leases, finance leases that are deemed to transfer ownership of the leased property to the lessee are to be capitalized, while other finance leases are permitted to be accounted for as operating lease transactions if certain "as if capitalized" information is disclosed in the notes to the lessee's financial statements.
- Research and Development Costs Research and development costs are charged to income as incurred.
- k. Income Taxes The provision for income taxes is computed based on the pretax income included in the consolidated statements of operations. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted tax laws to the temporary differences.
- Appropriations of Retained Earnings Appropriations of retained earnings are reflected in the financial statements for the following year upon shareholders' approval.
- m. Foreign Currency Amounts All assets and liabilities denominated in foreign currencies are translated into Japanese yen at the current exchange rates at the balance sheet date.

Revenue and expense items denominated in foreign currencies are translated at the actual exchange rates. Exchange gains or losses are credited or charged to income as incurred.

n. Foreign Currency Financial Statements - The balance sheet accounts of the consolidated foreign subsidiaries are translated into Japanese yen at the current exchange rates as of the balance sheet date except for shareholders' equity, which is translated at the historical exchange rates.

Differences arising from such translation are shown as "Foreign currency translation adjustments" as a separate component of shareholders' equity.

Revenue and expense accounts of the consolidated foreign subsidiaries are translated into Japanese yen at the annual average rates.

 Derivatives and Hedging Activities - The Group uses foreign exchange forward contracts, foreign currency swaps and interest rate swaps to manage its exposures to fluctuations in foreign exchange and interest rates. The Group does not enter into derivatives for trading or speculative purposes.

All derivatives are recognized as either assets or liabilities and measured at fair value, and gains or losses on derivative transactions are recognized in the statements of operations and for derivatives used for hedging purposes, if such derivatives qualify for hedge accounting because of high correlation and effectiveness between the hedging instruments and the hedged items, gains or losses on those derivatives are deferred until maturity of the hedged transactions.

Per Share Information - Net income (loss) per share is computed by dividing net income (loss) available to common shareholders by the weighted-average number of common shares outstanding for the period, retroactively adjusted for stock splits. The weighted average number of common shares used in the computation was 355,233,274 shares and 353,988,542 shares for 2006 and 2005, respectively.

Diluted net income per common share is not disclosed because it is anti-dilutive for 2006 and 2005.

Cash dividends per share are the amounts applicable to the respective fiscal years including dividends to be paid after the end of the fiscal year.

The Company had no dividend applicable to the 2006 and 2005 fiscal years.

3. INVENTORIES

Inventories at March 31, 2006 and 2005 consisted of the following:

| | | llions Yen | Thousands of U.S. Dollars |
|----------------------------|---------|---------------|---------------------------|
| | 2006 | 2005 | 2006 |
| Finished products | ¥23,604 | ¥19,761 | \$201,744 |
| Semi-finished products | 1,882 | 1,992 | 16,085 |
| Work-in-process | 8,600 | 7,380 | 73,504 |
| Raw materials and supplies | 6,336 | 6,426 | 54,154 |
| Total | ¥40,422 | ¥35,559 | \$345,487 |

4. INVESTMENT SECURITIES

Investment securities at March 31, 2006 and 2005 consisted of the following:

| | M | Thousands of U.S. Dollars | |
|--------------------------------|---------|---------------------------|-----------|
| | 2006 | 2005 | 2006 |
| Non-current: | | | |
| Marketable equity securities | ¥26,460 | ¥31,438 | \$226,154 |
| Government and corporate bonds | 30 | 170 | 256 |
| Other | 859 | 1,262 | 7,342 |
| Total | ¥27,349 | ¥32,870 | \$233,752 |

The carrying amounts and aggregate fair values of investment securities at March 31, 2006 and 2005 were as follows:

| | | Millions of Yen | | | | |
|---|--------------------|---------------------|----------------------|---------------------|--|--|
| | | 20 | 06 | | | |
| | Cost | Unrealized Gains | Unrealized Losses | Fair Value | | |
| Securities classified as: Available-for-sale: Equity securities Debt securities Other | ¥6,055 30 59 | ¥18,668 | ¥(14) | ¥24,709 30 66 | | |

| | | Millions of Yen | | | | | |
|--|----------|---------------------|----------------------|---------------|--|--|--|
| | | 2005 | | | | | |
| | Cost | Unrealized Gains | Unrealized Losses | Fair Value | | | |
| Securities classified as: Available-for-sale: | | | | | | | |
| Equity securities | ¥15,783 | ¥14,460 | ¥(390) | ¥29,853 | | | |
| Debt securities | 160 | | | 160 | | | |
| Other | 65 | | (3) | 62 | | | |
| Held to maturity | 10 | | | 10 | | | |
| | | Thousands of | U.S. Dollars | | | | |
| | | 20 | 06 | | | | |
| | Cost | Unrealized Gains | Unrealized Losses | Fair Value | | | |
| Securities classified as: Available-for-sale: | | | | | | | |
| Equity securities | \$51,752 | \$159,556 | \$(120) | \$211,188 | | | |
| Debt securities | 256 | | | 256 | | | |
| Other | 504 | 60 | | 564 | | | |

Available-for-sale securities whose fair value is not readily determinable at March 31, 2006 and 2005 were as follows:

| | | Carrying Amount | | |
|-------------------|--------|--------------------|----------|--|
| | | Millions of Yen | | |
| | 2006 | 2005 | 2006 | |
| Equity securities | ¥1,751 | ¥1,585 | \$14,966 | |
| Others | 793 | 1,200 | 6,778 | |

Proceeds from sales of available-for-sale securities for the years ended March 31, 2006 and 2005 were ¥17,431 million (\$148,983 thousand) and ¥1,770 million, respectively. Gross realized gains and losses on these sales, computed on the moving average cost basis, were ¥6,386 million (\$54,581 thousand) and ¥442 million (\$3,778 thousand), respectively for the year ended March 31, 2006 and ¥584 million and ¥296 million, respectively for the year ended March 31, 2005.

The carrying values of debt securities by contractual maturities for securities classified as available-for-sale at March 31, 2006 were as follows:

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | Million of Yen | Thousands of U.S. Dollars |
|-------------------------|-------------------|------------------------------|
| Due in one year or less | ¥30 | \$256 |

5. INVESTMENTS IN UNCONSOLIDATED SUBSIDIARIES AND AFFILIATED COMPANIES

Investments in unconsolidated subsidiaries and affiliated companies at March 31, 2006 and 2005 consisted of the following:

| | Millions of Yen 2006 2005 | | Thousands of U.S. Dollars | |
|---|---------------------------------|------------------|------------------------------|--|
| | | | 2006 | |
| Investments at cost Equity in undistributed earnings | ¥ 7,158 6,541 | ¥ 6,687 4,483 | \$ 61,179 55,906 | |
| Total | ¥13,699 | ¥11,170 | \$117,085 | |

Sales to and purchases from unconsolidated subsidiaries and affiliated companies for the years ended March 31, 2006 and 2005, were as follows:

| | Millions of Yen | | Thousands of U.S. Dollars |
|-----------|--------------------|--------|---------------------------|
| | 2006 | 2005 | 2006 |
| Sales | ¥4,345 | ¥3,328 | \$37,137 |
| Purchases | 6,050 | 5,302 | 51,709 |

6. SHORT-TERM BORROWINGS AND LONG-TERM DEBT

Short-term borrowings at March 31, 2006 and 2005 consisted of the following:

| | Millions of Yen | | Thousands of U.S. Dollars |
|--------------------------------|--------------------|------------------|---------------------------|
| | 2006 | 2005 | 2006 |
| Bank loans Commercial paper | ¥39,427 | ¥31,758 3,098 | \$336,983 |
| Total | ¥39,427 | ¥34,856 | \$336,983 |

At March 31, 2006, short-term bank loans of $\$6,\!305$ million ($\$53,\!889$ thousand) were collateralized.

As is customary in Japan, the Group obtains financing by discounting trade notes receivable with banks. Such discounted notes and the related contingent liabilities are not included in the balance sheets but are disclosed as contingent liabilities (see Note 14). The weighted average interest rates for the Group's short-term bank loans and commercial papers were 2.12% and 1.74% at March 31, 2006 and 2005, respectively.

Long-term debt at March 31, 2006 and 2005 consisted of the following:

| | Millions of Yen | | Thousands of U.S. Dollars | |
|---|--------------------|----------|------------------------------|--|
| | 2006 | 2005 | 2006 | |
| Collateralized loans, principally from banks, 0.8% to 6.8% maturing serially through July 2010 | ¥ 4,719 | ¥ 14,181 | \$ 40,333 | |
| Unsecured bank loans, 0.8% to 2.5% maturing serially through July 2010 Unsecured bonds, 0.38% and 0.56% due | 41,065 | 38,459 | 350,983 | |
| September 2005 | | 3,000 | | |
| Unsecured bonds, 1.06% due March 2007 | 5,000 | 5,000 | 42,735 | |
| Unsecured bonds, 1.20% due September 2007 | 5,000 | 5,000 | 42,735 | |
| Total | 55,784 | 65,640 | 476,786 | |
| Less current portion | (14,125) | (20,500) | (120,726) | |
| Long-term debt | ¥ 41,659 | ¥ 45,140 | \$ 356,060 | |

The aggregate annual maturities of long-term debt for the years following March 31, 2006 were as follows:

| | Millions | Thousands of |
|----------------------|----------|--------------|
| Year Ending March 31 | of Yen | U.S. Dollars |
| 2007 | ¥14,125 | \$120,726 |
| 2008 | 22,268 | 190,325 |
| 2009 | 15,003 | 128,231 |
| 2010 | 559 | 4,778 |
| 2011 | 3,829 | 32,726 |
| Total | ¥55,784 | \$476,786 |

Repayments of certain bank loans in an aggregate amount outstanding of ¥18,600 million (\$158,974 thousand) as of March 31, 2006 may be accelerated if one or more of the following events occur:

- 1) The Company or Group records an ordinary loss ("Keijo Sonshitsu") for two consecutive fiscal years.
- 2) As for the bank loans in an amount outstanding of ¥6,600 million (\$56,410 thousand), the total amount of shareholders' equity of the Group falls below ¥543 million (\$4,641 thousand). As for the remaining bank loans, the total amount of shareholders' equity of the Group falls below the higher amount of ¥512 million (\$4,376 thousand) and 75% of the total amount of shareholders' equity of the Group at the previous period.
- 3) The total amount of shareholders' equity of the Group falls below half of the aggregate amount of the liabilities with interest of the Group.

The carrying values of assets pledged as collateral for short-term borrowings and long-term debt at March 31, 2006 were as follows:

| | Millions of Yen | Thousands of U.S. Dollars |
|--------------------------|--------------------|------------------------------|
| Time deposits | ¥ 18 | \$ 154 |
| Land | 148 | 1,265 |
| Buildings and structures | 152 | 1,299 |
| Investment securities | 6,802 | 58,137 |
| Total | ¥7,120 | \$60,855 |

As is customary in Japan, security must be provided if requested by the lending banks. Such banks have the right to offset cash deposited with them against any debt or obligation that becomes due, and in case of default, insolvency or imminence thereof, against all other debts payable to the banks. Such rights have never been exercised by any bank against the Group.

7. RETIREMENT BENEFITS

Under most circumstances, employees terminating their employment are entitled to benefit payments determined by reference to their rate of pay at the time of termination, years of service and certain other factors. If the termination is involuntary or caused by death, the employee is usually entitled to greater payments than in the case of voluntary termination. Such retirement benefits are made in the form of a lump-sum severance payments from the Group and annuity payments from a trustee.

The portions of the liability for retirement benefits attributable to directors, corporate auditors and executive officers at March 31, 2006 and 2005 were \$378 million (\$3,231 thousand) and \$1,300 million, respectively.

The liability for employees' retirement benefits at March 31, 2006 and 2005 consisted of the following:

| | Mi of | llions Yen | Thousands of U.S. Dollars |
|--------------------------------------|----------|---------------|---------------------------|
| | 2006 | 2005 | 2006 |
| Projected benefit obligation | ¥ 51,691 | ¥ 57,366 | \$ 441,803 |
| Fair value of plan assets | (40,694) | (28,789) | (347,812) |
| Unrecognized prior service benefit | 2,391 | 2,597 | 20,436 |
| Unrecognized actuarial gain (loss) | 742 | (13,821) | 6,342 |
| Unrecognized transitional obligation | (9,603) | _(10,717) | (82,077) |
| Net liability | 4,527 | 6,636 | 38,692 |
| Prepaid pension cost | 699 | 718 | 5,974 |
| Liability for retirement benefits | ¥ 5,226 | ¥ 7,354 | \$ 44,666 |

The components of net periodic benefit costs for the years ended March 31, 2006 and 2005 were as follows:

| | Mil of | Millions of Yen | |
|---|-----------|--------------------|----------|
| | 2006 | 2005 | 2006 |
| Service cost | ¥2,133 | ¥2,071 | \$18,231 |
| Interest cost | 1,054 | 1,110 | 9,009 |
| Expected return on plan assets | (340) | (345) | (2,906) |
| Amortization of prior service benefit | (207) | (140) | (1,769) |
| Recognized actuarial loss | 1,440 | 1,478 | 12,307 |
| Amortization of transitional obligation | 1,013 | 1,013 | 8,658 |
| Net periodic benefit costs | ¥5,093 | ¥5,187 | \$43,530 |

Assumptions used for the years ended March 31, 2006 and 2005 were set forth as follows:

| | 2006 | 2005 |
|--|-------------------------|-------------------------|
| Discount rate | 2.0% | 2.0% |
| Expected rate of return on plan assets | 2.0% | 2.0% |
| Amortization period of prior service benefit | 14 years | 14 years |
| Recognition period of actuarial gain/loss | 10 years to 14 years | 10 years to 14 years |
| Amortization period of transitional obligation | 15 years | 15 years |

8. SHAREHOLDERS' EQUITY

Through May 1, 2006, Japanese companies are subject to the Commercial Code of Japan (the "Code").

The Code requires that all shares of common stock be issued with no par value and at least 50% of the issue price of new shares is required to be recorded as common stock and the remaining net proceeds are required to be presented as additional paid-in capital, which is included in capital surplus. The Code permits Japanese companies, upon approval of the Board of Directors, to issue shares to existing shareholders without consideration by way of a stock split. Such issuance of shares generally does not give rise to changes within the shareholders' accounts.

The Code also provides that an amount of 10% or more of the aggregate amount of cash dividends and certain other appropriations of retained earnings associated with cash outlays applicable to each period (such as bonuses to directors) shall be appropriated as a legal reserve (a component of retained earnings) until the total of such reserve and additional paid-in capital equals 25% of common stock. The amount of total legal reserve and additional paidin capital that exceeds 25% of the common stock may be available for dividends by resolution of the shareholders after transferring such excess in accordance with the Code. In addition, the Code permits the transfer of a portion of additional paid-in capital and legal reserve to the common stock by resolution of the Board of Directors.

The Code allows Japanese companies to purchase treasury stock and dispose of such treasury stock upon resolution of the Board of Directors. The aggregate purchased amount of treasury stock cannot exceed the amount available for future dividends plus the amount of common stock, additional paid-in capital or legal reserve that could be transferred to retained earnings or other capital surplus other than additional paid-in capital upon approval of such transfer at the annual general meeting of shareholders.

In addition to the provision that requires an appropriation for a legal reserve in connection with the cash outlays, the Code also imposes certain limitations on the amount of capital surplus and retained earnings available for dividends. The amount of capital surplus and retained earnings available for dividends under the Code was ¥2,795 million (\$23,889 thousand) as of March 31, 2006, based on the amount recorded in the parent company's general books of account.

Dividends are approved by the shareholders at a meeting held subsequent to the end of the fiscal year to which the dividends are applicable. Semiannual interim dividends may also be paid upon resolution of the Board of Directors, subject to certain limitations imposed by the Code.

On May 1, 2006, a new corporate law (the "Corporate Law") became effective, which reformed and replaced the Code with various revisions that would, for the most part, be applicable to events or transactions which occur on or after May 1, 2006 and for the fiscal years ending on or after May 1, 2006. The significant changes in the Corporate Law that affect financial and accounting matters are summarized below;

(a) Dividends

Under the Corporate Law, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders meeting. For companies that meet certain criteria such as; (1) having the Board of Directors, (2) having independent auditors, (3) having the Board of Corporate Auditors, and (4) the term of service of the directors is prescribed as one year rather than two years of normal term by its articles of incorporation, the Board of Directors may declare dividends (except for dividends in kind) if the company has prescribed so in its articles of incorporation.

The Corporate Law permits companies to distribute dividends-in-kind (non-cash assets) to shareholders subject to a certain limitation and additional requirements.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the company so stipulate. Under the Code, certain limitations were imposed on the amount of capital surplus and retained earnings available for dividends. The Corporate Law also provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined

as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than \$3 million.

(b) Increases/decreases and transfer of common stock, reserve and surplus

The Corporate Law requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus) depending on the equity account charged upon the payment of such dividends until the total of aggregate amount of legal reserve and additional paid-in capital equals 25% of the common stock. Under the Code, the aggregate amount of additional paid-in capital and legal reserve that exceeds 25% of the common stock may be made available for dividends by resolution of the shareholders. Under the Corporate Law, the total amount of additional paid-in capital and legal reserve may be reversed without limitation of such threshold. The Corporate Law also provides that common stock, legal reserve, additional paid-in capital, other capital surplus and retained earnings can be transferred among the accounts under certain conditions upon resolution of the shareholders.

(c) Treasury stock and treasury stock acquisition rights

The Corporate Law also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders which is determined by specific formula.

Under the Corporate Law, stock acquisition rights, which were previously presented as a liability, are now presented as a separate component of shareholders' equity.

The Corporate Law also provides that companies can purchase both treasury stock acquisition rights and treasury stock. Such treasury stock acquisition rights are presented as a separate component of shareholders' equity or deducted directly from stock acquisition rights.

On December 9, 2005, the ASBJ published a new accounting standard for presentation of shareholders' equity. Under this accounting standard, certain items which were previously presented as liabilities are now presented as components of shareholders' equity. Such items include stock acquisition rights, minority interest, and any deferred gain or loss on derivatives accounted for under hedge accounting. This standard is effective for fiscal years ending on or after May 1, 2006.

9. SEGMENT INFORMATION

Effective April 1, 2005, the Group changed its industry segmentation from "Batteries and Power Supplies," "Lighting and Other Equipment" and "Other" to "Batteries and Power Supplies," "Lighting" and "Other," and "Batteries and Power Supplies" was classified into three breakdowns as "Domestic Operations (Automotive Batteries)," "Domestic Operations (Industrial Batteries and Power Supplies)" and "Overseas Operations" to clarify the operations at the industry segment level.

The Group defines the new segments as follows:

Batteries and power supplies consisted of lead-acid batteries, alkaline batteries, power supply systems with batteries and automobile-related products.

Lighting consisted of lighting for facilities and ultraviolet systems.

Unallocated operating expenses which were included in "Eliminations and/or Corporate" consisted principally of general corporate expenses incurred by the Administration Headquarters of the Company.

Information about operations in different industry segments, foreign operations and sales to foreign customers of the Group for the years ended March 31, 2006 and 2005 were as follows:

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(1) Operations in Different Industries

a. Sales and Operating Income

| | | | | Millions of | Yen | | |
|--------------------------|-------------------------|---|------------------------|-------------|---------|-------------------------------------|--------------|
| | | | | 2006 | | | |
| | Batteries | and Power | Supplies | | | | |
| | Domestic (| Operations | | | | | |
| | Automotive Batteries | Industrial Batteries and Power Supplies | Overseas Operations | Lighting | Other | Eliminations and/or Corporate | Consolidated |
| Sales to customers | ¥69,367 | ¥55,086 | ¥74,452 | ¥17,732 | ¥26,792 | | ¥243,429 |
| Intersegment transfer | 461 | 499 | 21 | 64 | 7,169 | ¥(8,214) | |
| Total sales | 69,828 | 55,585 | 74,473 | 17,796 | 33,961 | (8,214) | 243,429 |
| Operating expenses | 70,734 | 49,090 | 74,714 | 16,562 | 32,390 | (5,714) | 237,776 |
| Operating income (loss) | ¥ (906) | ¥ 6,495 | ¥ (241) | ¥ 1,234 | ¥ 1,571 | ¥(2,500) | ¥ 5,653 |

b. Assets, Depreciation, Impairment Loss and Capital Expenditures

| | | | | Millions of | Yen | | |
|----------------------|-------------------------|---|------------------------|-------------|---------|-------------------------------------|--------------|
| | | | | 2006 | | | |
| | Batteries | and Power | Supplies | | | | |
| | Domestic | Operations | | | | | |
| | Automotive Batteries | Industrial Batteries and Power Supplies | Overseas Operations | Lighting | Other | Eliminations and/or Corporate | Consolidated |
| Assets | ¥66,943 | ¥57,169 | ¥74,932 | ¥11,977 | ¥36,983 | ¥6,804 | ¥254,808 |
| Depreciation | 2,189 | 1,195 | 2,772 | 233 | 1,297 | 2 | 7,688 |
| Impairment loss | 246 | 139 | 5 | 1 | 241 | | 632 |
| Capital expenditures | 2,425 | 1,866 | 2,381 | 221 | 1,747 | | 8,640 |

If the segment information for the year ended March 31, 2005 had been prepared using the new segmentation, such information would have been as follows:

a. Sales and Operating Income

| a. Sales all | iu Operat | ing meon | ie | | | | |
|--------------------------|-------------------------|---|------------------------|-------------|---------|-------------------------------------|--------------|
| | | | | Millions of | Yen | | |
| | | | | 2005 | | | |
| | Batteries | and Power | Supplies | | | | |
| | Domestic (| Operations | | | | | |
| | Automotive Batteries | Industrial Batteries and Power Supplies | Overseas Operations | Lighting | Other | Eliminations and/or Corporate | Consolidated |
| Sales to customers | ¥70,047 | ¥56,312 | ¥72,500 | ¥15,447 | ¥25,390 | | ¥239,696 |
| Intersegment transfer | 690 | 66 | | 56 | 8,290 | ¥(9,102) | |
| Total sales | 70,737 | 56,378 | 72,500 | 15,503 | 33,680 | (9,102) | 239,696 |
| Operating expenses | 71,107 | 53,842 | 72,869 | 14,584 | 32,755 | (6,652) | 238,505 |
| Operating income (loss) | ¥ (370) | ¥ 2,536 | ¥ (369) | ¥ 919 | ¥ 925 | ¥(2,450) | ¥ 1,191 |

b. Assets, Depreciation and Capital Expenditures

| | Millions of Yen | | | | | | |
|----------------------|-------------------------|---------------------------------|------------------------|----------|---------|---------------------|--------------|
| | | | | 2005 | | | |
| | Batteries | and Power | Supplies | | | | |
| | Domestic | Operations | | | | | |
| | | Industrial | _ | | | Elimiņations | |
| | Automotive Batteries | Batteries and Power Supplies | Overseas Operations | Lighting | Other | and/or Corporate | Consolidated |
| Assets | ¥72,344 | ¥55,594 | ¥67,490 | ¥10,780 | ¥44,989 | ¥16,799 | ¥267,996 |
| Depreciation | 2,523 | 1,214 | 2,628 | 285 | 1,318 | 2 | 7,970 |
| Capital expenditures | 3,009 | 2,655 | 2,991 | 333 | 1,326 | | 10,314 |

a. Sales and Operating Income

| | | | Thou | isands of U | .S. Dollars | | |
|--------------------------|-------------------------|---|------------------------|-------------|-------------|-------------------------------------|--------------|
| | | | | 2006 | | | |
| | Batteries | and Power | Supplies | | | | |
| | Domestic (| Operations | | | | | |
| | Automotive Batteries | Industrial Batteries and Power Supplies | Overseas Operations | Lighting | Other | Eliminations and/or Corporate | Consolidated |
| Sales to customers | \$592,880 | \$470,821 | \$636,342 | \$151,556 | \$228,991 | | \$2,080,590 |
| Intersegment transfer | 3,940 | 4,265 | 179 | 547 | 61,274 | \$(70,205) | |
| Total sales | 596,820 | 475,086 | 636,521 | 152,103 | 290,265 | (70,205) | 2,080,590 |
| Operating expenses | 604,563 | 419,573 | 638,581 | 141,556 | 276,838 | (48,838) | 2,032,273 |
| Operating income (loss) | \$ (7,743) | \$ 55,513 | \$ (2,060) | \$ 10,547 | \$ 13,427 | \$(21,367) | \$ 48,317 |

b. Assets, Depreciation, Impairment Loss and Capital Expenditures

| | _ | _ | | | - | • | | |
|----------------------|---------------------------|---|------------------------|-----------|-----------|-------------------------------------|--------------|--|
| | Thousands of U.S. Dollars | | | | | | | |
| | | | | 2006 | | | | |
| | Batteries | and Power | Supplies | | | | | |
| | Domestic | Operations | | | | | | |
| | Automotive Batteries | Industrial Batteries and Power Supplies | Overseas Operations | Lighting | _Other_ | Eliminations and/or Corporate | Consolidated | |
| Assets | \$572,162 | \$488,624 | \$640,444 | \$102,368 | \$316,094 | \$58,154 | \$2,177,846 | |
| Depreciation | 18,709 | 10,214 | 23,692 | 1,992 | 11,085 | 17 | 65,709 | |
| Impairment loss | 2,102 | 1,188 | 43 | 9 | 2,060 | | 5,402 | |
| Capital expenditures | 20,726 | 15,949 | 20,350 | 1,889 | 14,932 | | 73,846 | |

Corporate assets which were included in "Eliminations and/or Corporate" consisted principally of investment securities and assets of the administration.

(2) Foreign Operations

The foreign operations of the Group for the years ended March 31, 2006 and 2005 were supportized as follows:

| | | | A CIE | s of Yen | |
|------------------------------------|----------|---------|-----------------------|-----------|---|
| | | | Million | is or ren | |
| | | | 20 | 006 | |
| | Japan | Asia | Europe and America | Other | Eliminations and/or Corporate Consoli- dated |
| Sales to customers Interarea | ¥175,667 | ¥29,234 | ¥26,544 | ¥11,984 | ¥243,429 |
| transfer | 8,788 | 12,508 | 96 | 1 | ¥(21,393) |
| Total sales Operating | 184,455 | 41,742 | 26,640 | 11,985 | (21,393) 243,429 |
| expenses | 176,406 | 41,064 | 27,515 | 11,562 | (18,771) 237,770 |
| Operating income (loss) | ¥ 8,049 | ¥ 678 | ¥ (875) | ¥ 423 | ¥ (2,622) ¥ 5,653 |
| Assets | ¥189,155 | ¥41,418 | ¥21,662 | ¥ 8,880 | ¥ (6,307) ¥254,808 |

| | | | Million | s of Yen | | |
|------------------------------------|----------|---------|-----------------------|----------|-------------------------------------|-------------------|
| | | | 20 | 005 | | |
| | Japan | Asia | Europe and America | Other | Eliminations and/or Corporate | Consoli- dated |
| Sales to customers Interarea | ¥174,298 | ¥23,919 | ¥30,239 | ¥11,240 | | ¥239,696 |
| transfer | 8,861 | 9,854 | 109 | 37 | ¥(18,861) | |
| Total sales Operating | 183,159 | 33,773 | 30,348 | 11,277 | (18,861) | 239,696 |
| expenses | 176,524 | 33,497 | 31,552 | 10,580 | _(13,648) | 238,505 |
| Operating income | | | | | | |
| (loss) | ¥ 6,635 | ¥ 276 | ¥ (1,204) | ¥ 697 | ¥ (5,213) | ¥ 1,191 |
| Assets | ¥196,474 | ¥33,254 | ¥22,318 | ¥ 7,841 | ¥ 8,109 | ¥267,996 |

| | | | Thousands o | f U.S. Dolla | rs |
|--------------------------|-------------|-----------|-----------------------|--------------|--|
| | | | 20 | 006 | |
| | Japan | Asia | Europe and America | Other_ | Eliminations and/or Consoli- Corporate dated |
| Sales to customers | \$1,501,427 | \$249,863 | \$226,872 | \$102,428 | \$2,080,590 |
| Interarea transfer | 75,111 | _106,906 | 821 | 8 | \$(182,846) |
| Total sales Operating | 1,576,538 | 356,769 | 227,693 | 102,436 | (182,846) 2,080,590 |
| expenses | 1,507,743 | 350,974 | 235,171 | 98,821 | _(160,436) _2,032,273 |
| Operating income (loss) | \$ 68,795 | \$ 5,795 | \$ (7,478) | \$ 3,615 | \$ (22,410) \$ 48,317 |
| Assets | \$1,616,710 | \$354,000 | \$185,145 | \$ 75,897 | \$ (53,906) \$2,177,846 |

Unallocated operating expenses which were included in "Eliminations and/or Corporate" consisted principally of general corporate expenses incurred by the Administration Headquarters of the Company.

Corporate assets which were included in "Eliminations and/or Corporate" consisted principally of investment securities and assets of the administration.

(3) Sales to Foreign Customers

Sales to foreign customers for the years ended March 31, 2006 and 2005 were summarized as follows:

| | Net Sales t | o Customers C | Outside Japan Thousands of | Percent | |
|--------------------|-------------|--------------------|-------------------------------|------------------|---------------|
| | Mill of | Millions of Yen | | Consoli Net S | dated ales |
| | 2006 | 2005 | 2006 | 2006 | 2005 |
| Asia Europe and | ¥32,094 | ¥27,821 | \$274,308 | 13.2% | 11.6% |
| America | 36,334 | 37,037 | 310,547 | 14.9 | 15.5 |
| Other | 14,646_ | 13,210 | 125,179 | 6.0 | 5.5 |
| Total | ¥83,074 | ¥78,068 | \$710,034 | 34.1% | 32.6% |

10. INCOME TAXES

The Company and its domestic subsidiaries are subject to Japanese national and local income taxes which, in the aggregate, resulted in a normal effective statutory tax rate of approximately 40.5% for the years ended March 31, 2006 and 2005.

The tax effects of significant temporary differences and loss carryforwards which resulted in deferred tax assets and liabilities at March 31, 2006 and 2005 were as follows:

| | | lions Yen | Thousands of U.S. Dollars |
|---------------------------------------|-----------|--------------|---------------------------|
| | 2006 | 2005 | 2006 |
| Deferred tax assets: | | | |
| Accrued bonuses | ¥ 1,421 | ¥ 1,436 | \$ 12,145 |
| Retirement benefits | 3,969 | 4,549 | 33,923 |
| Write-down of investment securities | 2,672 | 1,136 | 22,838 |
| Unrealized profit | 49 | 49 | 419 |
| Tax loss carryforwards | 5,890 | 5,423 | 50,342 |
| Other | 4,540 | 2,789 | 38,803 |
| Less valuation allowance | (8,962) | (9,172) | (76,598) |
| Deferred tax assets | ¥ 9,579 | ¥ 6,210 | \$ 81,872 |
| Deferred tax liabilities: | | | |
| Valuation excess of property | ¥ 3,315 | ¥ 1,506 | \$ 28,333 |
| Unrealized gain on available-for-sale | | | |
| securities | 7,558 | 5,701 | 64,598 |
| Undistributed earnings of foreign | | | |
| subsidiaries | 1,349 | 1,184 | 11,530 |
| Other | 902 | 561 | 7,709_ |
| Deferred tax liabilities | ¥13,124 | ¥ 8,952 | \$112,170 |
| Net deferred tax liabilities | ¥ (3,545) | ¥(2,742) | \$ (30,298) |

Reconciliation between the normal effective statutory tax rate and the actual effective tax rates reflected in the accompanying consolidated statements of operations for the years ended March 31, 2006 and 2005 was as follows:

| | 2006 | 2005 |
|--|--------|----------|
| | | |
| Normal effective statutory tax rate: | 40.5% | 40.5% |
| Expenses not deductible for income | 100 | (0.0) |
| tax purposes | 13.9 | (8.3) |
| Non-taxable dividend income | (16.4) | 3.7 |
| Per capita levy | 8.9 | (1.9) |
| Net change in valuation allowance | (24.6) | (157.9) |
| Tax benefit not recognized on operating losses of foreign subsidiaries | 8.0 | (25.4) |
| Undistributed earnings of foreign subsidiaries | 13.5 | (16.3) |
| Amortization of goodwill | 4.0 | (1.0) |
| Equity in earnings of unconsolidated subsidiaries and affiliated companies | (33.6) | 5.0 |
| Unrecognized tax effects on the eliminated inter-company unrealized profit | | (3.2) |
| Elimination of intercompany dividends | 53.8 | |
| Refund of income taxes of subsidiaries | (10.2) | |
| Other - net | (1.4) | (1.2) |
| Actual effective tax rate | 56.4% | (166.0)% |

At March 31, 2006, certain subsidiaries have tax loss carryforwards aggregating approximately \$14,542 million (\$124,291 thousand) which are available to be offset against taxable income of such subsidiaries in future years. These tax loss carryforwards, if not utilized, will expire as follows:

| Year Ending March 31 | Millions of Yen | Thousands of U.S. Dollars |
|----------------------|-----------------|------------------------------|
| 2009 | ¥ 43 | \$ 368 |
| 2010 | 20 | 171 |
| 2011 | 154 | 1,316 |
| 2012 | 2,190 | 18,718 |
| 2013 | 12,135 | 103,718 |
| Total | ¥14,542 | \$124,291 |

11. RESEARCH AND DEVELOPMENT COSTS

Research and development costs charged to income were ¥4,354 million (\$37,214 thousand) and ¥5,005 million for the years ended March 31, 2006 and 2005, respectively.

12. LEASES

The Group leases certain machinery, computer equipment and other assets.

Total lease payments under finance leases not deemed to transfer ownership of the leased property to the lessee for the years ended March 31, 2006 and 2005 were \$1,196 million (\$10,222 thousand) and \$1,316 million, respectively.

Pro forma information of leased property under finance leases that do not transfer ownership of the leased property to the lessee on an "as if capitalized" basis for the years ended March 31, 2006 and 2005 was as follows:

| | Millions of Yen | | | | | | |
|---------------------------------|-------------------------------|----------|-------------|-------------------------------|--------|--------|--|
| | | 2006 | | | 2005 | | |
| | Machinery and Equipment | Other | Total | Machinery and Equipment | Other | Total | |
| Acquisition cost | ¥5,064 | ¥3,367 | ¥8,431 | ¥5,199 | ¥2,162 | ¥7,361 | |
| depreciation | 1,990 | 1,522 | 3,512 | 1,435 | 1,099 | 2,534 | |
| Net leased property | ¥3,074 | ¥1,845 | ¥4,919 | ¥3,764 | ¥1,063 | ¥4,827 | |
| Thousands of U.S. Dollars | | | | | | | |
| | 2006 | | | _ | | | |
| | Machinery | | | _ | | | |
| | Equipment | Other | Total | | | | |
| Acquisition cost Accumulated | \$43,282 | \$28,778 | \$72,060 |) | | | |
| depreciation | _17,009 | _13,009 | _30,018 | | | | |
| | | | | | | | |
| Net leased property | 0060 | \$15,769 | A (A A (A | | | | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Obligations under finance leases:

| | | Millions of Yen | |
|---------------------|--------|--------------------|----------|
| | 2006 | 2005 | 2006 |
| Due within one year | ¥1,184 | ¥1,001 | \$10,119 |
| Due after one year | 3,735 | 3,825 | 31,923 |
| Total | ¥4,919 | ¥4,826 | \$42,042 |

The imputed interest expense portion is included in the above obligations under finance leases.

Depreciation expense under finance leases:

| | Millions of Yen | | Thousands of U.S. Dollars | |
|----------------------|--------------------|--------|---------------------------|--|
| | 2006 | 2005 | 2006 | |
| Depreciation expense | ¥1,196 | ¥1,316 | \$10,222 | |

Depreciation expenses, which are not reflected in the accompanying consolidated statement of operations, computed by the straight-line method.

The minimum rental commitments under noncancelable operating leases at March 31, 2006 and 2005 were as follows:

| | Millions of Yen | | Thousands of U.S. Dollars |
|---------------------|--------------------|--------|---------------------------|
| | 2006 | 2005 | 2006 |
| Due within one year | ¥ 206 | ¥ 209 | \$1,761 |
| Due after one year | 821 | 1,012 | 7,017 |
| Total | ¥1,027 | ¥1,221 | \$8,778 |

13. DERIVATIVES

The Group enters into foreign exchange forward contracts and foreign currency swaps to hedge foreign exchange risk associated with certain assets and liabilities denominated in foreign currencies. The Group also enters into interest rate swap contracts to manage interest rate exposures on certain liabilities.

All derivative transactions are entered into to hedge interest and foreign currency exposures incorporated within the Group business. Accordingly, market risk in these derivatives is basically offset by opposite movements in the value of hedged assets or liabilities. The Group does not hold or issue derivatives for trading purposes.

Because the counterparties to these derivatives are limited to major international financial institutions, the Group does not anticipate any losses arising from credit risk.

Derivative transactions entered into by the Group have been made in accordance with internal policies which regulate the authorization of such transactions.

The fair value of the Group's derivative financial instruments at March 31, 2006 and 2005 were as follows:

| | Millions of Yen | | | | | |
|---|--------------------|---------------|--------------------|--------------------|---------------|--------------------|
| | 2006 | | | 2005 | | |
| | Contract Amount | Fair Value | Unrealized Loss | Contract Amount | Fair Value | Unrealized Loss |
| Interest rate swaps: Pay fixed/ Receivefloating Foreign currency swaps: | ¥2,000 | ¥(8) | ¥(8) | ¥6,000 | ¥(76) | ¥(76) |
| Receive U.S. dollers/ Pay Japanese Yen | | | | ¥ 989 | ¥(23) | ¥(23) |
| | Thousar | nds of U.S. | Dollars | | | |
| | | 2006 | | | | |
| | Contract Amount | Fair Value | Unrealized Los | | | |
| Interest rate swaps: Pay fixed/ | | | | | | |
| Receive floating | \$17,094 | \$(68) | \$(68) | | | |

Derivative transactions which are assigned to associated assets or liabilities and are reflected on the balance sheet at year end, are not subject to the disclosure of market value information.

14. CONTINGENT LIABILITIES

At March 31, 2006, the Group had the following contingent liabilities:

| | Millions of Yen | Thousands of U.S. Dollars |
|--|-----------------|------------------------------|
| Trade notes discounted Guarantees of bank loans of certain affiliated | ¥ 73 | \$ 624 |
| companies and items of a similar nature | 1,155 | 9,872 |

15. SUBSEQUENT EVENTS

On April 14, 2006, the Company issued ¥3,000 million (\$25,641 thousand) of unsecured convertible-typed bonds with warrants. The bonds are due April 11, 2008, and the warrants are exercisable from April 17, 2006 through April 10, 2008. The issue price of the bonds was 100% of the face value of the bonds and the initial exercise price of the warrants is ¥367 (\$3) per share, which is subject to be adjusted to 90% of the average of the closing stock price during five consecutive trading days on the Tokyo Stock Exchange, Inc. until the exercise date with the ¥184 (\$2) floor and the ¥551 (\$5) ceiling.

Deloitte.

Deloitte Touche Tohmatsu

Nakanoshima Central Tower 2-2-7, Nakanoshima, Kita-ku Osaka-shi, Osaka 530-0005 Japan

Tel: +81 6 4560 6000 Fax: +81 6 4560 6001 www.deloitte.com/jp

To the Board of Directors of GS Yuasa Corporation:

We have audited the accompanying consolidated balance sheets of GS Yuasa Corporation (the "Company") and consolidated subsidiaries (together, the "Group") as of March 31, 2006 and 2005, and the related consolidated statements of operations, shareholders' equity, and cash flows for the years then ended, all expressed in Japanese yen. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of GS Yuasa Corporation and consolidated subsidiaries as of March 31, 2006 and 2005, and the consolidated results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in Japan.

As discussed in Note 2.f to the consolidated financial statements, the Group adopted the new accounting standard for impairment of fixed assets as of April 1, 2005.

As discussed in Note 9 to the consolidated financial statements, the Group changed its industry segmentation, effective April 1, 2005.

As discussed in Note 15 to the consolidated financial statements, the Company issued ¥3,000 million (\$25,641 thousand) of unsecured convertible-typed bonds with warrants on April 14, 2006.

Our audits also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in conformity with the basis stated in Note 1. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

sleloitte Touche Johnatsu

June 29, 2006

Member of Deloitte Touche Tohmatsu

CORPORATE DIRECTORY

BOARD OF DIRECTORS

Chairman

Kan Akiyama

President

Makoto Yoda

Excecutive Vice President

Haruyuki Ueda

Senior Managing Director

Masaaki Nakamura

Managing Directors

Hideyuki Maeno

Katsuyuki Ono

Koichi Shiina

Director

Noboru Kitamura

Full-time Corporate Auditors

Syunsuke Kusuyama

Shigeo Uemura

Tadashi Shimizu

Corporate Auditor

Isao Fujii

(as of June 29, 2006)

OUTLINE OF COMPANY (as of March 31, 2006)

Established:April 1, 2004Paid-in Capital:15 billion yenNumber of Shareholders:39,048Shares Outstanding:355,539,621

PRINCIPAL SHAREHOLDERS (as of March 31, 2006)

Japan Trustee Services Bank, Ltd. (Trust Account)

The Master Trust Bank of Japan, Ltd. (Trust Account)

Meiji Yasuda Life Insurance Company

Nippon Life Insurance Company

Toyota Motor Corporation

The Bank of Tokyo-Mitsubishi UFJ, Ltd.

The Bank of Kyoto, Ltd.

Sumitomo Mitsui Banking Corporation

The Chuo Mitsui Trust and Banking Company, Limited

The Dai-ichi Mutual Life Insurance Company





*Kyoto Office: Accreditation (Dec.24, 1997)

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GS Battery Vietnam Co., Ltd.

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1000 Mansell Exchange West Suite 350 Alpharetta, GA 30022, U.S.A. Phone: 1-678-762-4818 Fax: 1-678-739-2133 Url: http://www.gsbattery.com

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2901 Montrose Ave. Lauredale, PA 19605, U.S.A. Phone: 1-610-929-5781 Fax: 1-610-568-1123 Url: http://www.yuasabatteries.com

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Battery Way, Birmingham B11 3DA United Kingdom Phone: 44-121-325-5600 Fax: 44-121-325-5774 Url: http://www.yuasaeurope.co.uk

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